

Company Name: Ricoh Company, Ltd.

President and CEO: Akira Oyama

Stock code:7752 (Prime of Tokyo Stock Exchange)

Contact: Takashi Kawaguchi, Executive Corporate Officer and CFO

(Tel. +81-50-3814-2805)

Company Name: Toshiba Tec Corporation

President and CEO: Hironobu Nishikori

Stock code: 6588 (Prime of Tokyo Stock Exchange)

Contact: Akira Abe, General Manager of Corporate Communications

Division

(Tel. +81-3-6830-9151)

(Update on Previously Disclosed Transaction) Notice regarding the Completion of entering into a Joint Venture Company ETRIA CO., LTD.

Ricoh Company, Ltd. (President and Chief Executive Officer: Akira Oyama; "Ricoh") and Toshiba Tec Corporation (President and Chief Executive Officer: Hironobu Nishikori, "Toshiba Tec") announced the completion of integrating their businesses of the development and manufacturing of multifunction printers ("MFPs") and other products and entering into a joint venture company ETRIA CO., LTD. ("ETRIA") as of today, which Ricoh Technologies Co., Ltd. becomes the successor company with Ricoh and Toshiba Tec as shareholders to develop and manufacture MFPs and other products. This completion is as announced in the "Notice regarding a Business Partnership between Ricoh Company, Ltd., and Toshiba Tec Corporation by necessary procedures such as Company Split (Simplified Absorption-type Company Split), and the conclusion of a Business Integration Agreement and a Shareholders Agreement related to the integration of MFPs' development and manufacturing" released on May 19, 2023 (including subsequent changes and developments*).

*Partial corrections have already been made by (i) "(Corrections) Notice Regarding Partial Corrections to the 'Notice regarding a Business Partnership between Ricoh Company, Ltd., and Toshiba Tec Corporation by necessary procedures such as Company Split (Simplified Absorption-type Company Split), and the conclusion of a Business Integration Agreement and a Shareholders Agreement related to the integration of MFP's development and manufacturing'" released on July 19, 2023, (ii) partial corrections and additions have already been made to "(Progress and changes in disclosure matters) Notice regarding a Business Partnership between Ricoh Company, Ltd., and Toshiba Tec Corporation by necessary procedures such as Company Split (Simplified Absorption-type Company Split), and the conclusion of a Business

Integration Agreement and a Shareholders Agreement related to the integration of MFP's development and manufacturing" as released on August 24, 2023, (iii) partial changes to "(Second Correction) Notice Regarding Partial Corrections to the 'Notice regarding a Business Partnership between Ricoh Company, Ltd., and Toshiba Tec Corporation by necessary procedures such as Company Split (Simplified Absorption-type Company Split), and the conclusion of a Business Integration Agreement and a Shareholders Agreement related to the integration of MFPs' development and manufacturing'" released on November 24, 2023, and (iv) partial corrections and additions have already been made to "(Update on Previously Disclosed Transaction) Notice regarding the Conclusion of the Absorption-type Company Split Agreement with Joint Venture Company" released on February 6, 2024.

1. Overview of ETRIA CO., LTD.

(1)	Company name	ETRIA CO., LTD.
(2)	Address	16F Yokohama Gate Tower, 1-2-5 Takashima
		Nishi-ku, Yokohama-shi, Kanagawa, Japan
(3)	Representative name	Katsunori Nakata, President and CEO
(4)	Principal business	Development, production, and sales of office machines, industrial
		equipment, optical equipment, their peripheral devices and consumables,
		and other products.
(5)	Capital stock	500 million yen
(6)	Accounting date	March 31

2. Future Outlook

Entering into a joint venture, ETRIA is a Ricoh consolidated subsidiary and a Toshiba Tec affiliated company accounted for by the equity-method. There is no change in the consolidated business result forecasts of Ricoh and Toshiba Tec for the fiscal year ending March 2025.