## QUARTERLY REPORT

First Quarter ended June 30, 2013
(Results for the Period from April 1, 2013 to June 30, 2013)

## Performance Outline (Consolidated)

|  | Three months ended June 30, 2012 Results | Three months ended June 30, 2013 Results | Change | Year ending March 31, 2014 Forecast | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Domestic sales | 215.4 | 217.7 | 1.1\% | 888.0 | 2.0\% |
| Overseas sales | 243.9 | 303.9 | 24.6\% | 1,242.0 | 17.8\% |
| Net sales | 459.3 | 521.7 | 13.6\% | 2,130.0 | 10.7\% |
| Gross profit | 189.8 | 214.1 | 12.8\% | 880.0 | 14.5\% |
| Operating income | 14.2 | 19.0 | 33.5\% | 140.0 | 120.7\% |
| Income before income taxes | 12.2 | 18.5 | 51.0\% | 135.0 | 132.1\% |
| Net income attributable to Ricoh Company, Ltd. | 6.5 | 10.1 | 55.4\% | 80.0 | 146.4\% |
| Exchange rate (Yen/US\$) | 80.23 | 98.79 | 18.56 | 95.95 | 12.89 |
| Exchange rate (Yen/EURO) | 103.06 | 129.04 | 25.98 | 126.01 | 18.93 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-basic (yen) | 9.02 | 14.01 | 4.99 | 110.34 | 65.56 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | - | - | - | - | - |
| Cash flows from operating activities | 8.8 | 18.1 | 9.3 | - | - |
| Cash flows from investing activities | -24.1 | -23.6 | 0.5 | - | - |
| Cash flows from financing activities | 12.4 | 9.5 | -2.8 | - | - |
| Cash and cash equivalents at end of period | 148.5 | 123.5 | -24.9 | - | - |
| Capital expenditures | 19.1 | 18.7 | -0.4 | 89.0 | 2.4 |
| Depreciation for tangible fixed assets | 14.7 | 16.6 | 1.9 | 73.0 | 12.5 |
| R\&D expenditures | 27.0 | 28.0 | 1.0 | 113.0 | 0.9 |


|  | March 31, 2013 | June 30, 2013 | Change |
| :--- | ---: | ---: | ---: |
| Total assets |  |  |  |
| Ricoh Company, Ltd. shareholders' equity | $2,360.6$ | $2,421.0$ | 60.3 |
| Interest-bearing debt | 897.9 | 918.7 | 20.7 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 702.7 | 724.6 | 21.9 |
| Ricoh Company, Ltd. shareholders' equity per share (yen) | 38.0 | 37.9 | -0.1 |

## Ricoh Company, Ltd.

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## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the First Quarter Ended June 30, 2013 (U.S. GAAP Financial Information)

1. Results for the Period from April 1, 2013 to June 30, 2013
(1) Operating Results (Millions of yen)

|  | Three months ended <br> June 30, 2012 | Three months ended <br> June 30, 2013 |
| :--- | ---: | ---: |
| Net sales | 459,387 | 521,707 |
| $\quad$ (\% change from the previous corresponding period) | -1.7 | 13.6 |
| Operating income | 14,281 | 19,069 |
| $\quad$ (\% change from the previous corresponding period) | 26.1 | 33.5 |
| Income before income taxes | 12,275 | 18,540 |
| $\quad$ (\% change from the previous corresponding period) | 32.2 | 51.0 |
| Net income attributable to Ricoh Company, Ltd. | 6,537 | 10,159 |
| $\quad$ (\% change from the previous corresponding period) | 32.5 | 55.4 |
| Net income attributable to Ricoh Company, Ltd. shareholders per |  |  |
| share-basic (yen) | 9.02 | 14.01 |
| Net income attributable to Ricoh Company, Ltd. shareholders per |  | - |
| share-diluted (yen) |  | - |

Notes:
i. Comprehensive income: $¥ 33,979$ million ( - \%) ( $¥-23,251$ million ( - \%) in income in previous fiscal year)

| (2) Financial Position | March 31, 2013 | (Millions of yen) |
| :--- | ---: | ---: |
| Total assets | $2,360,697$ | $2,421,087$ |
| Total equity | 958,658 | 980,309 |
| Ricoh Company, Ltd. shareholders' equity | 897,996 | 918,757 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 38.0 | 37.9 |


| 2. Dividend information | Year ended <br> March 31, 2013 <br> (Results) | Year ending <br> March 31, 2014 <br> (Forecast) |
| :--- | :---: | ---: |
| Cash dividends, applicable to the year (yen) | 29.00 | 33.00 |
| Interim (yen) | 12.50 | 16.50 |
| Year-end (yen) | 16.50 | 16.50 |

Notes: Revision of expected dividends during this period: No

| 3. Forecast of Operating Results from April 1, 2013 to March 31, 2014 | (Millions of yen) |  |
| :--- | ---: | ---: |
|  | Half year ending <br> September 30, 2013 | Year ending <br> March 31, 2014 |
| Net sales | $1,050,000$ | $2,130,000$ |
| Operating income | 56,000 | 140,000 |
| Income before income taxes | 53,000 | 135,000 |
| Net income attributable to Ricoh Company, Ltd. | 30,000 | 80,000 |
| Net income attributable to Ricoh Company, Ltd. shareholders |  | 41.38 |
| per share (yen) |  |  |

Notes: Revision of forecast of consolidated operating results during this period: Yes

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Adoption of concise quarterly accounting method or procedure: No
(3) Changes in accounting method: Yes

* For details see "4.Others" on page 5.
(4) Number of common stock outstanding (including treasury stock):

As of June 30, 2013 744,912,078 shares As of March 31, 2013 744,912,078 shares
(5) Number of treasury stock:

As of June 30, 2013 19,892,980 shares As of March 31, 2013 19,875,662 shares
(6) Average number of common stock:

Three months ended June 30, 2013 725,027,677 shares Three months ended June 30, 2012 725,077,330 shares

## Consolidated Performance

## 1. Operating results

*Overview
Consolidated net sales of Ricoh Group for the first quarter of fiscal year ending March 31, 2014 (the three months period from April 1, 2013 to June 30, 2013) increased by $13.6 \%$ as compared to the previous corresponding period, to $¥ 521.7$ billion. During this quarter, the average yen exchange rates were $¥ 98.79$ against the U.S. dollar (down $¥ 18.56$ ) and $¥ 129.04$ against the Euro (down $¥ 25.98$ ). Net sales would have increased by $0.8 \%$ excluding impact of such foreign currency exchange fluctuation.

The Japanese economy showed signs of recovery, with the weakening yen and increase in stock prices achieved through the fiscal stimulus and monetary policy introduced by the government and the Bank of Japan. However, the real economy has yet to recover and the overall economic outlook remains unpredictable. Under such conditions, domestic sales in the Imaging \& Solutions and the Other increased, resulting in overall sales in Japan to increase by $1.1 \%$ as compared to the previous corresponding period.

As for the overseas economy, the U.S. economy is showing signs of a modest recovery, but the European economy remains stagnant under the prolonged European debt crisis, along with the slowdown in growth occurring in China and the rest of the emerging markets. These economic conditions have affected the overseas sales of Ricoh. Under the severe situation, the weakening trend of the yen during this first quarter contributed to significant increase in sales overseas.

As for overseas sales by region, sales in the Americas increased by $21.3 \%$ compared to the previous corresponding period (a decrease of 1.5\% excluding foreign currency exchange fluctuation). Sales in Europe, Middle East and Africa increased by $27.4 \%$ (an increase of $1.8 \%$ excluding foreign currency exchange fluctuation). Sales in Other region (which includes China, South East Asia and Oceania) increased by 28.2\% (an increase of 4.7\% excluding foreign currency exchange fluctuation).

As a result, total overseas sales increased by $24.6 \%$ compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, net sales in overseas would have increased by $0.6 \%$ as compared to the previous corresponding period.

Gross profit increased by $12.8 \%$ as compared to the previous corresponding period, to $¥ 214.1$ billion due primarily to the increase of sales and the depreciation of the Yen.

Selling, general and administrative expenses increased by $11.1 \%$ as compared to the previous corresponding period, despite group-wide cost reduction efforts, to $¥ 195.0$ billion due primarily to the depreciation of the Yen.

As a result, operating income increased by $33.5 \%$ as compared to the previous corresponding period, to $¥ 19.0$ billion.

Other income and expenses have improved compared to the previous corresponding period due to the significant decrease in foreign exchange loss.
As a result, income before income taxes increased by $51.0 \%$ as compared to the previous corresponding period, to $¥ 18.5$ billion.

As a result, net income attributable to Ricoh Company, Ltd. increased by 55.4\% as compared to the previous corresponding period, to $¥ 10.1$ billion.

Comprehensive income increased significantly primarily by the increase in consolidated net income and cumulative translation adjustments due to the weakening trend of the yen, to $¥ 33.9$ billion.

## Office Imaging (Sales up $12.2 \%$ to $¥ 361.0$ billion)

Sales in this category increased by $12.2 \%$ as compared to the previous corresponding period, to $¥ 361.0$ billion.
Sales of color MFPs and managed document services (MDS) increased. Total sales in this category increased compared to the previous corresponding period due to the weakening trend of the yen.

## Production Printing (Sales up $16.9 \%$ to $¥ 40.4$ billion)

Sales in this category increased by $16.9 \%$ as compared to the previous corresponding period, to $¥ 40.4$ billion.
Sales of color products in this category increased mainly due to the depreciation of the Yen and increased sales of cut-sheet printers. The increase in sales of these products has also contributed to the increase in revenue through related parts \& supplies and services overseas.

## Network System Solutions (Sales up 31.5\% to $¥ 58.0$ billion)

Revenue earned through IT services increased in both the domestic and overseas market, which also helped to increase sales of networking equipments, resulting in sales increase in this category compared to the previous corresponding period.

As a result, sales in the Imaging \& Solutions segment increased by $14.7 \%$ as compared to the previous corresponding period, to $¥$ 459.5 billion. Increase in net sales along with increase in gross profit achieved by the weakening yen have both contributed to the increase in operating income by $12.9 \%$ as compared to the previous corresponding period, to $¥ 34.7$ billion.

## Industrial Products (Sales up 3.6\% to $¥ 24.3$ billion)

Sales in the Industrial Products segment increased by $3.6 \%$ as compared to the previous corresponding period, to $¥ 24.3$ billion. Sales of thermal media and optical equipment increased from the previous corresponding period.
As a result, operating income in the Industrial Products segment amounted to $¥ 0.8$ billion (operating loss of $¥ 0.4$ billion in the previous corresponding period).

## Other (Sales up $7.0 \%$ to $¥ 37.8$ billion)

Sales in the Other segment increased by $7.0 \%$ as compared to the previous corresponding period, to $¥ 37.8$ billion.
Although sales of digital cameras and lease finance increased from the previous corresponding period, operating loss in the Other segment amounted to $¥ 0.6$ billion (operating loss of $¥ 0.3$ billion in the previous corresponding period), due to the increase of costs in new businesses.

## 2. Financial Position

*Assets, Liabilities and Equity
For Assets, lease receivables increased from the end of the previous fiscal year due to the increase of lease contracts. The yen equivalent of foreign-currency-denominated assets increased due to the depreciation of the Yen developed from the previous fiscal year. As a result, total assets increased by $¥ 60.3$ billion, to $¥ 2,421.0$ billion.

For Liabilities, interest-bearing debt and other current liabilities including accrued expenses increased. As a result, total liabilities increased by $¥ 38.7$ billion, to $¥ 1,440.7$ billion.

For Total Equity, accumulated other comprehensive loss decreased due primarily to the fluctuation of cumulative translation adjustments reflecting exchange fluctuation from the end of the previous period. As a result, total Equity increased by $¥ 21.6$ billion from the end of the previous fiscal year, to $¥ 980.3$ billion.
*Cash Flows (Three months from April 1, 2013 to June 30, 2013)
Net cash provided by operating activities in this period increased by $¥ 9.3$ billion as compared to the previous corresponding period, to $¥ 18.1$ billion due primarily to the increased consolidated net income.

Net cash used in investing activities in this period decreased by $¥ 0.5$ billion as compared to the previous corresponding period, to $¥$ 23.6 billion.

As a result, free cash outflows generated by operating and investing activities in this period decreased by $¥ 9.8$ billion as compared to the previous corresponding period, to $¥ 5.4$ billion.

Net cash provided by financing activities in this period decreased by $¥ 2.8$ billion as compared to the previous corresponding period, to $¥ 9.5$ billion due primarily to the increased dividends paid.

As a result, cash and cash equivalents at the end of this first quarter increased by $¥ 6.4$ billion as compared to the end of the previous fiscal year, to $¥ 123.5$ billion.

## 3. Forecast for the entire fiscal year

Based upon the changes in the business environment (i.e. exchange rate fluctuation) along with the first quarter business results, Ricoh will revise its forecast upwards for sales and gross profit from those previously announced in April.
Ricoh assumes the exchange rates of $¥ 95.00$ against the U.S. dollar and of $¥ 125.00$ against the Euro in and after the second quarter, and has incorporated the actual exchange rates during the first quarter in the annual exchange rates assumption.

Our performance forecast for fiscal year ending March 31, 2014 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2014
US\$ 1 = $¥ 95.95$ ( $¥ 83.06$ in previous fiscal year)
EURO $1=¥ 126.01 \quad$ ( $¥ 107.08$ in previous fiscal year)

| (Fiscal year) |  |  | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ending March 31, 2014 |  | Year ended |  |  |
|  | Previous Forecast <br> (A) | Revised Forecast <br> (B) | $(\mathrm{B}-\mathrm{A})$ | Results <br> (C) | $(\mathrm{B}-\mathrm{C}) / \mathrm{C}$ |
| Domestic sales | 882.5 | 888.0 | 5.5 | 870.3 | 2.0\% |
| Overseas sales | 1,217.5 | 1,242.0 | 24.5 | 1,054.1 | 17.8\% |
| Net sales | 2,100.0 | 2,130.0 | 30.0 | 1,924.4 | 10.7\% |
| Gross profit | 875.0 | 880.0 | 5.0 | 768.6 | 14.5\% |
| Operating income | 140.0 | 140.0 | - | 63.4 | 120.7\% |
| Income before income taxes | 135.0 | 135.0 | - | 58.1 | 132.1\% |
| Net income attributable to Ricoh Company: |  |  |  |  |  |
| Ltd. | 80.0 | 80.0 | - | 32.4 | 146.4\% |


| (Half year ending September 30, 2013) |  |  | (Billions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Half year ending September 30, 2013 |  | Year ended |  |  |
|  | Previous Forecast <br> (D) | Revised Forecast <br> (E) | (E-D) | Results <br> (F) | (E-F)/F |
| Net sales | 1,020.0 | 1,050.0 | 30.0 | 917.4 | 14.4\% |
| Operating income | 56.0 | 56.0 | - | 27.3 | 104.5\% |
| Income before income taxes | 53.0 | 53.0 | - | 24.4 | 116.4\% |
| Net income attributable to Ricoh Company |  |  |  |  |  |
| Ltd. | 30.0 | 30.0 | - | 11.7 | 156.1\% |

* Ricoh bases the forecast estimates for the year ending March 31, 2014 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.


## 4. Other

(1) Changes in significant subsidiaries:

Not applicable
(2) Adoption of concise quarterly accounting method or procedure:

Not applicable
(3) Changes in accounting method, changes in accounting estimate and reclassifications:

Ricoh adopted retroactively Accounting Standards Update (ASU) 2011-11 and ASU 2013-01 from April 1 2013. ASU 2011-11 requires an entity to disclose information about offsetting and related arrangements. ASU 2013-01 replaced ASU 2011-11. The updates create new disclosure requirements requiring entities to disclose both gross and net information for derivatives and other financial instruments that are either offset in the Statement of assets and liabilities or subject to an enforceable master netting arrangement or similar agreement. These ASU's impact disclosures only and will have no impact on Ricoh's consolidated financial position.
Ricoh adopted ASU 2013-02 from April 1 2013. This ASU requires an entity to report the effect of reclassifications out of accumulated other comprehensive income. This ASU's impact disclosures only and will have no impact on Ricoh's consolidated financial position.

## 5. Consolidated Financial Statements

## (1) Consolidated Balance Sheets

| Assets | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | March 31, 2013 | June 30, 2013 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 120,331 | 128,007 | 7,676 |
| Trade receivables | 745,470 | 758,890 | 13,420 |
| Inventories | 195,367 | 205,441 | 10,074 |
| Other current assets | 65,051 | 65,566 | 515 |
| Total Current Assets | 1,126,219 | 1,157,904 | 31,685 |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 290,875 | 292,829 | 1,954 |
| Finance receivables | 466,608 | 482,071 | 15,463 |
| Other investments | 476,995 | 488,283 | 11,288 |
| Total Fixed Assets | 1,234,478 | 1,263,183 | 28,705 |
| Total Assets | 2,360,697 | 2,421,087 | 60,390 |
| Note: |  |  |  |
| Contents of cash and time deposits; |  |  |  |
| Cash and cash equivalents | 117,051 | 123,550 |  |
| Time deposits | 3,280 | 4,457 |  |
| Liabilities and Equity |  |  | (Millions of yen) |
|  | March 31, 2013 | June 30, 2013 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 256,538 | 247,247 | -9,291 |
| Short-term borrowings | 226,399 | 271,958 | 45,559 |
| Other current liabilities | 217,430 | 238,366 | 20,936 |
| Total Current Liabilities | 700,367 | 757,571 | 57,204 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 476,381 | 452,729 | -23,652 |
| Accrued pension and severance costs | 164,289 | 165,644 | 1,355 |
| Other fixed liabilities | 61,002 | 64,834 | 3,832 |
| Total Fixed Liabilities | 701,672 | 683,207 | -18,465 |
| Total Liabilities | 1,402,039 | 1,440,778 | 38,739 |
| Equity |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,083 | 186,083 | - |
| Retained earnings | 759,783 | 757,979 | -1,804 |
| Accumulated other comprehensive loss | -146,088 | -123,501 | 22,587 |
| Treasury stock | -37,146 | -37,168 | -22 |
| Total Ricoh Company, Ltd. shareholders' equity | 897,996 | 918,757 | 20,761 |
| Noncontrolling interests | 60,662 | 61,552 | 890 |
| Total Equity | 958,658 | 980,309 | 21,651 |
| Total Liabilities and Equity | 2,360,697 | 2,421,087 | 60,390 |
| Note: |  |  |  |
| Accumulated other comprehensive loss; | March 31, 2013 | June 30, 2013 | Change |
| Net unrealized holding gains (losses) on available-for-sale securities | 8,665 | 10,607 | 1,942 |
| Pension liability adjustments | -64,266 | -64,747 | -481 |
| Net unrealized gains (losses) on derivative instruments | -861 | -575 | 286 |
| Cumulative translation adjustments | -89,626 | -68,786 | 20,840 |
| Reference: Exchange rate | March 31, 2013 | June 30, 2013 |  |
| US\$ 1 | $¥ 94.05$ | ¥98.59 |  |
| EURO 1 | $¥ 120.73$ | $¥ 128.53$ |  |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

| Consolidated Statements of Income | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2012 | Three months ended June 30, 2013 | Change | \% |
| Net sales | 459,387 | 521,707 | 62,320 | 13.6 |
| Cost of sales | 269,489 | 307,589 | 38,100 | 14.1 |
| Percentage of net sales (\%) | 58.7 | 59.0 |  |  |
| Gross profit | 189,898 | 214,118 | 24,220 | 12.8 |
| Percentage of net sales (\%) | 41.3 | 41.0 |  |  |
| Selling, general and administrative expenses | 175,617 | 195,049 | 19,432 | 11.1 |
| Percentage of net sales (\%) | 38.2 | 37.3 |  |  |
| Operating income | 14,281 | 19,069 | 4,788 | 33.5 |
| Percentage of net sales (\%) | 3.1 | 3.7 |  |  |
| Other (income) expenses |  |  |  |  |
| Interest and dividend income | 842 | 517 | -325 | -38.6 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  |
| Interest expense | 1,521 | 1,415 | -106 | -7.0 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Other, net | 1,327 | -369 | -1,696 |  |
| Percentage of net sales (\%) | 0.3 | -0.1 |  |  |
| Income before income taxes, equity income and noncontrolling interests | 12,275 | 18,540 | 6,265 | 51.0 |
| Percentage of net sales (\%) | 2.7 | 3.6 |  |  |
| Provision for income taxes | 4,669 | 6,977 | 2,308 | 49.4 |
| Percentage of net sales (\%) | 1.0 | 1.4 |  |  |
| Equity in earnings (losses) of affiliates | 41 | -17 | -58 | - |
| Percentage of net sales (\%) | 0.0 | -0.0 |  |  |
| Net income | 7,647 | 11,546 | 3,899 | 51.0 |
| Percentage of net sales (\%) | 1.7 | 2.2 |  |  |
| Net income attributable to noncontrolling interests | 1,110 | 1,387 | 277 | 25.0 |
| Percentage of net sales (\%) | 0.3 | 0.3 |  |  |
| Net income attributable to Ricoh Company, Ltd. | 6,537 | 10,159 | 3,622 | 55.4 |
| Percentage of net sales (\%) | 1.4 | 1.9 |  |  |


| Consolidated Statements of Comprehensive Income | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2012 | Three months ended June 30, 2013 | Change |
| Net income | 7,647 | 11,546 | 3,899 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding gains and losses on available-for-sale securities | -699 | 1,950 | 2,649 |
| Pension liability adjustments | -255 | -582 | -327 |
| Net unrealized gains and losses on derivative instruments | -289 | 399 | 688 |
| Foreign currency translation adjustments | -29,655 | 20,666 | 50,321 |
| Total | -30,898 | 22,433 | 53,331 |
| Comprehensive income (loss) | -23,251 | 33,979 | 57,230 |
| Comprehensive income attributable to noncontrolling interests | 848 | 1,233 | 385 |
| Comprehensive income (loss) attributable to Ricoh Company, Ltd. | -24,099 | 32,746 | 56,845 |

Reference : Exchange rate
US\$ 1
EURO 1

June 30, $2012 \quad$ June 30, 2013
$¥ 80.23 \quad ¥ 98.79$

| Consolidated Sales by Product Category |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2012 | Three months ended June 30, 2013 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 321,758 | 361,028 | 39,270 | 12.2 |
| Percentage of net sales (\%) | 70.0 | 69.2 |  |  |
| Production Printing | 34,648 | 40,490 | 5,842 | 16.9 |
| Percentage of net sales (\%) | 7.5 | 7.8 |  |  |
| Network System Solutions | 44,144 | 58,033 | 13,889 | 31.5 |
| Percentage of net sales (\%) | 9.6 | 11.1 |  |  |
| Imaging \& Solutions Total | 400,550 | 459,551 | 59,001 | 14.7 |
| Percentage of net sales (\%) | 87.1 | 88.1 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 23,520 | 24,356 | 836 | 3.6 |
| Percentage of net sales (\%) | 5.1 | 4.7 |  |  |
| <Other> |  |  |  |  |
| Other | 35,317 | 37,800 | 2,483 | 7.0 |
| Percentage of net sales (\%) | 7.8 | 7.2 |  |  |
| Grand Total | 459,387 | 521,707 | 62,320 | 13.6 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |

*Each category includes the following product line:

| Office Imaging | MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, |
| :--- | :--- |
| related parts \& supplies, services, support and software |  |

Consolidated Sales by Geographic Area
(Millions of yen)

|  | Three months ended <br> June 30, 2012 |  |  |  |  |  | Three months ended <br> June 30, 2013 | Change | \% |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
| <Domestic> | 215,449 | 217,776 | 2,327 | 1.1 |  |  |  |  |  |
| Percentage of net sales (\%) | 46.9 | 41.7 |  |  |  |  |  |  |  |
| <Overseas> | 243,938 | 303,931 | 59,993 | 24.6 |  |  |  |  |  |
| Percentage of net sales (\%) | 53.1 | 58.3 |  |  |  |  |  |  |  |
| The Americas | 117,467 | 142,514 | 25,047 | 21.3 |  |  |  |  |  |
| Percentage of net sales (\%) | 25.6 | 27.3 |  |  |  |  |  |  |  |
| Europe, Middle East and Africa | 95,253 | 121,394 | 26,141 | 27.4 |  |  |  |  |  |
| Percentage of net sales (\%) | 20.7 | 23.3 |  |  |  |  |  |  |  |
| Other | 31,218 | 40,023 | 8,805 | 28.2 |  |  |  |  |  |
| Percentage of net sales (\%) | 6.8 | 7.7 |  |  |  |  |  |  |  |
| Grand Total | 459,387 | 521,707 | 62,320 | 13.6 |  |  |  |  |  |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |  |  |  |

Reference : Exchange rate

| US\$ 1 | $¥ 80.23$ | $¥ 98.79$ |
| :--- | ---: | ---: |
| EURO 1 | $¥ 103.06$ | $¥ 129.04$ |

Three months ended Three months ended

|  | June 30, 2012 | June 30, 2013 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| Consolidated net income | 7,647 | 11,546 |
| Adjustments to reconcile consolidated net income to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 20,891 | 23,158 |
| Equity in earnings of affiliates, net of dividends received | -41 | 17 |
| Deferred income taxes | 1,686 | 3,607 |
| Pension and severance costs, less payments | -1,734 | -464 |
| Changes in assets and liabilities- |  |  |
| (Increase) decrease in trade receivables | 1,037 | -2,168 |
| Increase in inventories | -11,384 | -4,373 |
| Increase in finance receivables | -5,384 | -8,818 |
| Decrease in trade payables | -13,189 | -12,880 |
| Increase in accrued income taxes and accrued expenses and other | 4,312 | 10,368 |
| Other, net | 5,020 | -1,810 |
| Net cash provided by operating activities | 8,861 | 18,183 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 582 | 103 |
| Expenditures for property, plant and equipment, including interest capitalized | -19,195 | -18,715 |
| Expenditures for intangible assets | -3,609 | -3,397 |
| Payments for purchases of available-for-sale securities | -8 | -7 |
| Proceeds from sales of available-for-sale securities | - | 415 |
| Increase in time deposits | -2,028 | -984 |
| Other, net | 97 | -1,023 |
| Net cash used in investing activities | -24,161 | -23,608 |
| III. Cash Flows from Financing Activities: |  |  |
| Net proceeds (repayments) of debt with original maturities of three months or less | -15,182 | 12,214 |
| Proceeds from debt with original maturities of more than three months | 53,601 | 40,525 |
| Repayments of debt with original maturities of more than three months | -19,501 | -30,840 |
| Dividends paid | -6,163 | -11,963 |
| Payment for purchase of treasury stock | -5 | -20 |
| Other, net | -327 | -343 |
| Net cash provided by financing activities | 12,423 | 9,573 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -4,832 | 2,351 |
| V. Net Increase (decrease) in Cash and Cash Equivalents | -7,709 | 6,499 |
| VI. Cash and Cash Equivalents at Beginning of Year | 156,210 | 117,051 |
| VII. Cash and Cash Equivalents at End of Period | 148,501 | 123,550 |

## (4) Notes on premise going concern

Not applicable
(5) Segment Information
(a) Operating Segments Information
(Millions of yen)

|  | Three months ended June 30, 2012 | Three months ended June 30, 2013 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| Imaging \& Solutions: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 400,550 | 459,551 | 59,001 | 14.7 |
| Intersegment | - | - | - |  |
| Total | 400,550 | 459,551 | 59,001 | 14.7 |
| Operating expenses | 369,808 | 424,828 | 55,020 | 14.9 |
| Operating income | 30,742 | 34,723 | 3,981 | 12.9 |
| Operating income on sales in Imaging \& Solutions (\%) | 7.7 | 7.6 |  |  |
| Industrial Products: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 23,520 | 24,356 | 836 | 3.6 |
| Intersegment | 988 | 969 | -19 | -1.9 |
| Total | 24,508 | 25,325 | 817 | 3.3 |
| Operating expenses | 24,926 | 24,454 | -472 | -1.9 |
| Operating income (loss) | -418 | 871 | 1,289 | - |
| Operating income (loss) on sales in Industrial Products (\%) | -1.7 | 3.4 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 35,317 | 37,800 | 2,483 | 7.0 |
| Intersegment | - | - | - |  |
| Total | 35,317 | 37,800 | 2,483 | 7.0 |
| Operating expenses | 35,621 | 38,428 | 2,807 | 7.9 |
| Operating loss | -304 | -628 | -324 | - |
| Operating loss on sales in Other (\%) | -0.9 | -1.7 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Intersegment | -988 | -969 | 19 |  |
| $\quad$ Total | -988 | -969 | 19 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | -988 | -969 | 19 |  |
| Corporate | 15,739 | 15,897 | 158 |  |
| $\quad$ Total | 14,751 | 14,928 | 177 | - |
| Operating loss | $-15,739$ | $-15,897$ | -158 | - |
| Consolidated: |  |  |  |  |
| Net sales: | 459,387 |  |  |  |
| $\quad$ Unaffiliated customers | - | 521,707 | 62,320 | 13.6 |
| Intersegment | 459,387 | - | - |  |
| $\quad$ Total | 445,106 | 521,707 | 62,320 | 13.6 |
| Operating expenses | 14,281 | 502,638 | 57,532 | 12.9 |
| Operating income | 19,069 | 4,788 | 33.5 |  |
| $\quad$ Operating income on consolidated net sales (\%) |  | 3.1 |  |  |

(b) Geographic Segments Information
(Millions of yen)

|  |  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended | Three months ended | Change | $\%$ |

## Japan:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 219,007 | 219,713 | 706 | 0.3 |
| Intersegment | 97,196 | 108,401 | 11,205 | 11.5 |
| Total | 316,203 | 328,114 | 11,911 | 3.8 |
| Operating expenses | 307,655 | 312,614 | 4,959 | 1.6 |
| Operating income | 8,548 | 15,500 | 6,952 | 81.3 |
| Operating income on sales in Japan (\%) | 2.7 | 4.7 |  |  |

## The Americas:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 117,447 | 142,508 | 25,061 | 21.3 |
| Intersegment | 1,555 | 1,779 | 224 | 14.4 |
| Total | 119,002 | 144,287 | 25,285 | 21.2 |
| Operating expenses | 118,102 | 142,495 | 24,393 | 20.7 |
| Operating income | 900 | 1,792 | 892 | 99.1 |
| Operating income on sales in the Americas (\%) | 0.8 | 1.2 |  |  |

## Europe, Middle East and Africa:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 94,369 | 121,533 | 27,164 | 28.8 |
| Intersegment | 172 | 177 | 5 | 2.9 |
| Total | 94,541 | 121,710 | 27,169 | 28.7 |
| Operating expenses | 88,336 | 119,279 | 30,943 | 35.0 |
| Operating income | 6,205 | 2,431 | $-3,774$ | -60.8 |
| $\quad$ Operating income on sales in Europe (\%) | 6.6 | 2.0 |  |  |

Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Unaffiliated customers | 28,564 | 37,953 | 9,389 | 32.9 |
| Intersegment | 46,834 | 52,838 | 6,004 | 12.8 |
| Total | 75,398 | 90,791 | 15,393 | 20.4 |
| Operating expenses | 72,559 | 88,145 | 15,586 | 21.5 |
| Operating income | 2,839 | 2,646 | -193 | -6.8 |
| Operating income on sales in Other (\%) | 3.8 | 2.9 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-145,757$ | $-163,195$ | $-17,438$ |  |
| Total | $-145,757$ | $-163,195$ | $-17,438$ | - |
| Operating expenses | $-141,546$ | $-159,895$ | $-18,349$ | - |
| Operating loss | $-4,211$ | $-3,300$ | 911 | - |
| Consolidated: |  |  |  |  |
| Net sales: | 459,387 |  |  |  |
| $\quad$ Unaffiliated customers | - | 521,707 | 62,320 | 13.6 |
| Intersegment | 459,387 | - | - |  |
| $\quad$ Total | 445,106 | 521,707 | 62,320 | 13.6 |
| Operating expenses | 14,281 | 502,638 | 57,532 | 12.9 |
| Operating income | 3.1 | 19,069 | 4,788 | 33.5 |
| $\quad$ Operating income on consolidated net sales (\%) |  | 3.7 |  |  |

## (6) Notes on significant changes in Equity

Not applicable

## -APPENDIX- (Three months ended June 30, 2013)

## 1. Consolidated Sales by Product Category

| (Millions of |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2012 | Three months ended June 30, 2013 | Change | \% | Change excluding exchange impact | \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 321,758 | 361,028 | 39,270 | 12.2 | -7,843 | -2.4 |
| Percentage of net sales (\%) | 70.0 | 69.2 |  |  |  |  |
| Domestic | 124,021 | 119,988 | -4,033 | -3.3 | -4,033 | -3.3 |
| Overseas | 197,737 | 241,040 | 43,303 | 21.9 | -3,810 | -1.9 |
| Production Printing | 34,648 | 40,490 | 5,842 | 16.9 | -484 | -1.4 |
| Percentage of net sales (\%) | 7.5 | 7.8 |  |  |  |  |
| Domestic | 8,256 | 7,499 | -757 | -9.2 | -757 | -9.2 |
| Overseas | 26,392 | 32,991 | 6,599 | 25.0 | 273 | 1.0 |
| Network System Solutions | 44,144 | 58,033 | 13,889 | 31.5 | 11,600 | 26.3 |
| Percentage of net sales (\%) | 9.6 | 11.1 |  |  |  |  |
| Domestic | 39,451 | 46,331 | 6,880 | 17.4 | 6,880 | 17.4 |
| Overseas | 4,693 | 11,702 | 7,009 | 149.4 | 4,720 | 100.6 |
| Imaging \& Solutions Total | 400,550 | 459,551 | 59,001 | 14.7 | 3,273 | 0.8 |
| Percentage of net sales (\%) | 87.1 | 88.1 |  |  |  |  |
| Domestic | 171,728 | 173,818 | 2,090 | 1.2 | 2,090 | 1.2 |
| Overseas | 228,822 | 285,733 | 56,911 | 24.9 | 1,183 | 0.5 |
| The Americas | 112,988 | 137,592 | 24,604 | 21.8 | -1,235 | -1.1 |
| Europe, Middle East and Africa | 90,279 | 115,462 | 25,183 | 27.9 | 1,771 | 2.0 |
| Other | 25,555 | 32,679 | 7,124 | 27.9 | 647 | 2.5 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 23,520 | 24,356 | 836 | 3.6 | -1,257 | -5.3 |
| Percentage of net sales (\%) | 5.1 | 4.7 |  |  |  |  |
| Domestic | 12,039 | 10,659 | -1,380 | -11.5 | -1,380 | -11.5 |
| Overseas | 11,481 | 13,697 | 2,216 | 19.3 | 123 | 1.1 |
| The Americas | 3,456 | 3,730 | 274 | 7.9 | -426 | -12.3 |
| Europe, Middle East and Africa | 3,339 | 4,114 | 775 | 23.2 | 80 | 2.4 |
| Other | 4,686 | 5,853 | 1,167 | 24.9 | 469 | 10.0 |
| <Other> |  |  |  |  |  |  |
| Other | 35,317 | 37,800 | 2,483 | 7.0 | 1,750 | 5.0 |
| Percentage of net sales (\%) | 7.8 | 7.2 |  |  |  |  |
| Domestic | 31,682 | 33,299 | 1,617 | 5.1 | 1,617 | 5.1 |
| Overseas | 3,635 | 4,501 | 866 | 23.8 | 133 | 3.7 |
| The Americas | 1,023 | 1,192 | 169 | 16.5 | -52 | -5.1 |
| Europe, Middle East and Africa | 1,635 | 1,818 | 183 | 11.2 | -180 | -11.0 |
| Other | 977 | 1,491 | 514 | 52.6 | 365 | 37.4 |
| Grand Total | 459,387 | 521,707 | 62,320 | 13.6 | 3,766 | 0.8 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 215,449 | 217,776 | 2,327 | 1.1 | 2,327 | 1.1 |
| Percentage of net sales (\%) | 46.9 | 41.7 |  |  |  |  |
| Overseas | 243,938 | 303,931 | 59,993 | 24.6 | 1,439 | 0.6 |
| Percentage of net sales (\%) | 53.1 | 58.3 |  |  |  |  |
| The Americas | 117,467 | 142,514 | 25,047 | 21.3 | -1,713 | -1.5 |
| Percentage of net sales (\%) | 25.6 | 27.3 |  |  |  |  |
| Europe, Middle East and Africa | 95,253 | 121,394 | 26,141 | 27.4 | 1,671 | 1.8 |
| Percentage of net sales (\%) | 20.7 | 23.3 |  |  |  |  |
| Other | 31,218 | 40,023 | 8,805 | 28.2 | 1,481 | 4.7 |
| Percentage of net sales (\%) | 6.8 | 7.7 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | ¥80.23 | ¥98.79 |  | $¥ 18.56$ |  |  |
| EURO 1 | ¥103.06 | $¥ 129.04$ |  | ¥25.98 |  |  |

*Each category includes the following product line:
Office Imaging
Production Printing
Network System Solutions
Industrial Products
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras

## 2. Forecast of Consolidated Performance



Net income attributable to Ricoh Company, Ltd.
$\begin{array}{llllllll}\text { shareholders per share-basic (yen) } & 14.01 & - & 27.37 & - & 41.38 & - & 110.34\end{array}$
Net income attributable to Ricoh Company, Ltd.
shareholders per share-diluted (yen)

| shareholders per share-diluted (yen) | - | - | - | - | - |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital expenditures | 18.7 | - | 23.6 | - | 42.3 | - |
| Depreciation for tangible fixed assets | 16.6 | - | 18.3 | - | 34.9 | - |
| R\&D expenditures | 28.0 | - | 29.2 | - | 57.2 | - |
| Exchange rate (Yen/US\$) | 98.79 | - | 95.00 | - | 96.90 | - |
| Exchange rate (Yen/EURO) | 129.04 | - | 125.00 | - | 127.02 | - |

## 3. Forecast of Consolidated Sales by Product Category

| (Billions of yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Half year ending September 30, 2013 |  |  |  | Year ending March 31, 2014 |  |  |  |
|  | Forecast | Change | Forecast(*) | Change $\%$ | Forecast | $\begin{gathered} \hline \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast(*) | Change |
| <Imaging \& Solutions> |  |  |  |  |  |  |  |  |
| Office Imaging | 718.0 | 14.6 | 633.8 | 1.2 | 1,471.5 | 10.7 | 1,349.7 | 1.5 |
| Domestic | 237.0 | 0.4 | 237.0 | 0.4 | 490.9 | 1.1 | 490.9 | 1.1 |
| Overseas | 481.0 | 23.2 | 396.8 | 1.7 | 980.6 | 16.2 | 858.7 | 1.7 |
| Production Printing | 83.1 | 19.7 | 71.9 | 3.5 | 168.1 | 14.3 | 151.9 | 3.3 |
| Domestic | 16.6 | 1.2 | 16.6 | 1.2 | 33.4 | 1.7 | 33.4 | 1.7 |
| Overseas | 66.5 | 25.5 | 55.3 | 4.3 | 134.7 | 18.0 | 118.5 | 3.8 |
| Network System Solutions | 118.9 | 16.7 | 115.7 | 13.5 | 233.8 | 12.0 | 229.0 | 9.7 |
| Domestic | 94.1 | 4.8 | 94.1 | 4.8 | 184.6 | 4.1 | 184.6 | 4.1 |
| Overseas | 24.8 | 104.4 | 21.6 | 77.7 | 49.2 | 56.8 | 44.4 | 41.4 |
| Imaging \& Solutions Total | 920.1 | 15.3 | 821.4 | 3.0 | 1,873.5 | 11.2 | 1,730.6 | 2.7 |
| Domestic | 347.8 | 1.6 | 347.8 | 1.6 | 709.0 | 1.9 | 709.0 | 1.9 |
| Overseas | 572.3 | 25.7 | 473.6 | 4.0 | 1,164.5 | 17.7 | 1,021.6 | 3.2 |
| The Americas | 276.1 | 22.5 | 230.9 | 2.4 | 554.1 | 15.9 | 488.4 | 2.2 |
| Europe, Middle East and Africa | 227.9 | 28.4 | 185.2 | 4.4 | 475.2 | 18.4 | 413.4 | 3.0 |
| Other | 68.3 | 30.0 | 57.5 | 9.5 | 135.2 | 22.8 | 119.7 | 8.8 |
| <Industrial Products> |  |  |  |  |  |  |  |  |
| Industrial Products | 52.6 | 10.9 | 47.9 | 1.0 | 102.5 | 10.1 | 95.7 | 2.8 |
| Domestic | 23.3 | -2.9 | 23.3 | -2.9 | 44.5 | -0.1 | 44.5 | -0.1 |
| Overseas | 29.3 | 25.0 | 24.6 | 5.0 | 58.0 | 19.5 | 51.2 | 5.5 |
| The Americas | 8.2 | 19.6 | 7.1 | 3.6 | 16.6 | 17.2 | 15.0 | 5.6 |
| Europe, Middle East and Africa | 8.3 | 30.7 | 6.7 | 5.7 | 16.0 | 21.2 | 13.8 | 4.4 |
| Other | 12.8 | 25.1 | 10.8 | 5.5 | 25.4 | 20.0 | 22.4 | 6.2 |
| <Other> |  |  |  |  |  |  |  |  |
| Other | 77.3 | 6.8 | 75.5 | 4.3 | 154.0 | 5.5 | 151.5 | 3.8 |
| Domestic | 67.4 | 4.4 | 67.4 | 4.4 | 134.5 | 3.4 | 134.5 | 3.4 |
| Overseas | 9.9 | 26.0 | 8.1 | 3.1 | 19.5 | 22.6 | 17.0 | 7.0 |
| The Americas | 2.5 | 25.6 | 2.1 | 3.3 | 5.3 | 23.7 | 4.7 | 9.4 |
| Europe, Middle East and Africa | 4.3 | 28.0 | 3.4 | 0.9 | 8.7 | 23.3 | 7.5 | 5.7 |
| Other | 3.1 | 23.7 | 2.6 | 5.8 | 5.5 | 20.3 | 4.9 | 6.8 |
| Grand Total | 1,050.0 | 14.4 | 944.8 | 3.0 | 2,130.0 | 10.7 | 1,977.8 | 2.8 |
| Domestic | 438.5 | 1.8 | 438.5 | 1.8 | 888.0 | 2.0 | 888.0 | 2.0 |
| Overseas | 611.5 | 25.6 | 506.3 | 4.0 | 1,242.0 | 17.8 | 1,089.8 | 3.4 |
| The Americas | 286.8 | 22.4 | 240.1 | 2.5 | 576.0 | 16.0 | 508.1 | 2.3 |
| Europe, Middle East and Africa | 240.6 | 28.5 | 195.3 | 4.3 | 500.0 | 18.5 | 434.7 | 3.1 |
| Other | 84.1 | 29.0 | 70.9 | 8.7 | 166.0 | 22.3 | 147.0 | 8.3 |

* Excluding foreign exchange impact


[^0]:    * The Company bases the forecast estimates for the fiscal year ending March 31, 2014 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.

