## QUARTERLY REPORT

First Quarter ended June 30, 2012
(Results for the Period from April 1, 2012 to June 30, 2012)

## Performance Outline (Consolidated)

|  | Three months ended June 30, 2011 Results | Three months ended June 30, 2012 Results | Change | Year ending March 31, 2013 Forecast | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Domestic sales | 215.3 | 215.4 | 0.1\% | 901.0 | 1.6\% |
| Overseas sales | 252.0 | 243.9 | -3.2\% | 1,019.0 | 0.2\% |
| Net sales | 467.3 | 459.3 | -1.7\% | 1,920.0 | 0.9\% |
| Gross profit | 197.5 | 189.8 | -3.9\% | 760.0 | 1.0\% |
| Operating income | 11.3 | 14.2 | 26.1\% | 70.0 | - |
| Income before income taxes | 9.2 | 12.2 | 32.2\% | 62.5 | - |
| Net income attributable to Ricoh Company, Ltd. | 4.9 | 6.5 | 32.5\% | 33.0 | - |
| Exchange rate (Yen/US\$) | 81.71 | 80.23 | -1.48 | 76.31 | -2.77 |
| Exchange rate (Yen/EURO) | 117.62 | 103.06 | -14.56 | 100.77 | -8.28 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-basic (yen) | 6.80 | 9.02 | 2.22 | 45.51 | 106.93 |
| Net income attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | 6.79 | 9.02 | 2.23 | 45.51 | 106.93 |
| Cash flows from operating activities | 4.8 | 8.8 | 3.9 | - | - |
| Cash flows from investing activities | -24.9 | -24.1 | 0.7 | - | - |
| Cash flows from financing activities | 12.9 | 12.4 | -0.5 | - | - |
| Cash and cash equivalents at end of period | 162.7 | 148.5 | -14.2 | - | - |
| Capital expenditures | 16.8 | 19.1 | 2.3 | 83.0 | 9.7 |
| Depreciation for tangible fixed assets | 15.6 | 14.7 | -0.9 | 65.0 | 0.1 |
| R\&D expenditures | 28.0 | 27.0 | -0.9 | 117.0 | -2.0 |


|  | March 31, 2012 | June 30, 2012 | Change |
| :--- | ---: | ---: | ---: |
| Total assets |  |  |  |
| Ricoh Company, Ltd. shareholders' equity | $2,289.3$ | $2,243.1$ | -46.2 |
| Interest-bearing debt | 822.7 | 792.4 | -30.2 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 741.8 | 758.8 | 16.9 |
| Ricoh Company, Ltd. shareholders' equity per share (yen) | 35.9 | 35.3 | -0.6 |

## Ricoh Company, Ltd.

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## Ricoh Company, Ltd. and Consolidated Subsidiaries

## Financial Highlights for the First Quarter Ended June 30, 2012 (U.S. GAAP Financial Information)

1. Results for the Period from April 1, 2012 to June 30, 2012
(1) Operating Results (Millions of yen)

|  | Three months ended <br> June 30, 2011 | Three months ended <br> June 30, 2012 |
| :--- | ---: | ---: |
| Net sales | 467,393 | 459,387 |
| $\quad$ (\% change from the previous corresponding period) | -3.2 | -1.7 |
| Operating income | 11,326 | 14,281 |
| $\quad$ (\% change from the previous corresponding period) | -48.2 | 26.1 |
| Income before income taxes | 9,287 | 12,275 |
| $\quad$ (\% change from the previous corresponding period) | -40.1 | 32.2 |
| Net income attributable to Ricoh Company, Ltd. | 4,933 | 6,537 |
| $\quad$ (\% change from the previous corresponding period) | -32.7 | 32.5 |
| Net income attributable to Ricoh Company, Ltd. shareholders per |  |  |
| share-basic (yen) | 6.80 | 9.02 |
| Net income attributable to Ricoh Company, Ltd. shareholders per | 6.79 | 9.02 |

Notes:
i. Comprehensive income: $¥-23,251$ million ( $\%$ ) ( $¥-661$ million ( $-\%$ ) in income in previous fiscal year)

| (2) Financial Position | March 31, 2012 | (Millions of yen) |
| :--- | ---: | ---: |
| Total assets | $2,289,358$ | $2,243,118$ |
| Total equity | 879,018 | 849,272 |
| Ricoh Company, Ltd. shareholders' equity | 822,704 | 792,438 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 35.9 | 35.3 |


| 2. Dividend information | Year ended <br> March 31, 2012 <br> (Results) | Year ending <br> March 31, 2013 <br> (Forecast) |
| :--- | ---: | ---: |
| Cash dividends, applicable to the year (yen) | 25.00 | 25.00 |
| Interim (yen) | 16.50 | 12.50 |
| Year-end (yen) | 8.50 | 12.50 |

Notes: Revision of expected dividends during this period: No

| 3. Forecast of Operating Results from April 1, 2012 to March 31, 2013 | (Millions of yen) |  |
| :--- | ---: | ---: |
|  | Half year ending <br> Year ending <br> March 31, 2013 |  |
| Net sales | September 30, 2012 | 940,000 |
| Operating income | 30,000 | $1,920,000$ |
| Income before income taxes | 26,600 | 70,000 |
| Net income attributable to Ricoh Company, Ltd. | 13,500 | 62,500 |
| Net income attributable to Ricoh Company, Ltd. shareholders | 18.62 | 33,000 |
| per share (yen) |  | 45.51 |

Notes: Revision of forecast of consolidated operating results during this period: No

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Adoption of concise quarterly accounting method or procedure: No
(3) Changes in accounting method: Yes
*See note (3) Changes in accounting method, changes in accounting estimate and reclassifications:, 4. Other in the attachment.
(4) Number of common stock outstanding (including treasury stock):

As of June 30, 2012 744,912,078 shares As of March 31, 2012 744,912,078 shares
(5) Number of treasury stock:

As of June 30, 2012 19,836,438 shares As of March 31, 2012 19,831,060 shares
(6) Average number of common stock:

Three months ended June 30, 2012 725,077,330 shares Three months ended June 30, 2011 725,502,674 shares

## Consolidated Performance

## 1. Operating results

*Overview
Consolidated net sales of Ricoh Group for the first quarter of fiscal year 2012 (the three months period from April 1, 2012 to June 30, 2012) decreased by $1.7 \%$ as compared to the previous corresponding period, to $¥$ 459.3 billion. During this quarter, the average yen exchange rates were $¥ 80.23$ against the U.S. dollar (up $¥$ 1.48 ) and $¥ 103.06$ against the Euro (up $¥ 14.56$ ). Net sales would have increased by $1.9 \%$ excluding impact of such foreign currency exchange fluctuation.

As for the Japanese economy, although unpredictable situation remained due to the sharp appreciation of the Yen against the U.S. dollar and the Euro and the downturn in overseas economy, the recovery in domestic demand has been shown. Under the severe situation, although domestic sales in the Imaging \& Solutions and the Industrial Products decreased from the previous corresponding period, domestic sales in the Other increased due to the acquisition of the PENTAX imaging systems business. Consequently, overall sales in Japan increased by $0.1 \%$ as compared to the previous corresponding period.

As for the overseas economy, recovery from the recession is getting slower in the Americas and growth in the Asia including China has shown signs of slowdown. In Europe, it remained uncertain due to the protracted financial crisis in some countries. Ricoh continued to face the severe business environment in the Americas and Europe due to the appreciation of the Yen.

Under such situation, sales in the Americas increased by $2.8 \%$ as compared to the previous corresponding period ( $4.7 \%$, excluding foreign currency exchange fluctuation). Sales in Europe, Middle East and Africa decreased by $11.6 \%$ due primarily to the sharp appreciation of the Yen against the Euro as well as uncertain situation in European economy, however, excluding the net effect of the foreign currency exchange rate fluctuations, sales in this region would have increased by $0.8 \%$. Sales in Other region, which includes China, South East Asia and Oceania, increased by $3.6 \%$ ( $7.6 \%$, excluding foreign currency exchange fluctuation).

As a result, sales in the overseas market decreased by $3.2 \%$ as compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, net sales in overseas would have increased by $3.4 \%$ as compared to the previous corresponding period.

Gross profit decreased by $3.9 \%$ as compared to the previous corresponding period, despite ongoing cost reduction efforts, to $¥ 189.8$ billion due primarily to the appreciation of the Yen.

Selling, general and administrative expenses decreased by $5.7 \%$ as compared to the previous corresponding period, to $¥ 175.6$ billion due primarily to group-wide cost reduction efforts.

As a result, operating income increased by $26.1 \%$ as compared to the previous corresponding period, to $¥ 14.2$ billion.

For other (income) expenses, interest and dividend income increased as compared to the previous corresponding period. Foreign exchange loss also increased. As a result, income before income taxes increased by $32.2 \%$ as compared to the previous corresponding period, to $¥ 12.2$ billion.

As a result, net income attributable to Ricoh Company, Ltd. increased by $32.5 \%$ as compared to the previous corresponding period, to $¥ 6.5$ billion.

Comprehensive loss attributable to Ricoh Company, Ltd. increased due primarily to an increase in foreign exchange translation adjustment loss as a result of the appreication of the Yen.

Office Imaging (Sales down $3.6 \%$ to $¥ 321.7$ billion)
Sales in this category decreased by $3.6 \%$ as compared to the previous corresponding period, to $¥ 321.7$ billion.
Sales of color and monochrome products in MFPs decreased as compared to the previous corresponding period. As for laser printers, sales of color products decreased while sales of monochrome products increased.

Production Printing (Sales down $1.8 \%$ to $¥ 34.6$ billion)
Sales in this category decreased by $1.8 \%$ as compared to the previous corresponding period, to $¥ 34.6$ billion due primarily to the appreciation of the Yen, despite sales volume mainly in cut sheet products increased both in Japan and overseas market. Excluding the net effect of the foreign currency exchange rate fluctuations, sales in this category would have increased by 2.2\%.

## Network System Solutions (Sales down $0.3 \%$ to $¥ 44.1$ billion)

Sales in this category decreased by $0.3 \%$ as compared to the previous corresponding period, to $¥ 44.1$ billion. Although sales in overseas increased due primarily to the increased sales in software and IT services, sales in Japan decreased.

As a result, sales in the Imaging \& Solutions segment decreased by $3.1 \%$ as compared to the previous corresponding period, to $¥$ 400.5 billion. Operating income increased by $9.6 \%$ as compared to the previous corresponding period, to $¥ 30.7$ billion due primarily to the decreased selling, general and administrative expenses which was resulted from group-wide cost reduction efforts.

## Industrial Products (Sales down $6.7 \%$ to $¥ 23.5$ billion)

Sales in the Industrial Products segment decreased by $6.7 \%$ as compared to the previous corresponding period, to $¥ 23.5$ billion. Sales of semiconductor devices and electronic components decreased as compared to the previous corresponding period although sales of thermal media increased.
As a result, operating loss in the Industrial Products segment amounted to $¥ 0.4$ billion (operating loss $¥ 0.4$ billion for the previous corresponding period).

## Other (Sales up 22.4\% to $¥ 35.3$ billion)

Sales in the Other segment increased by $22.4 \%$ as compared to the previous corresponding period, to $¥ 35.3$ billion due primarily to the acquisition of the PENTAX imaging systems business.
As a result operating loss in the Other segment amounted to $¥ 0.3$ billion (operating loss $¥ 0.3$ billion for the previous corresponding period).

## 2. Financial Position

*Assets, Liabilities and Equity
For Assets, inventories increased from the end of the previous fiscal year due partly to the initial stock for new products in the Other business segment. The yen equivalent of foreign-currency-denominated assets decreased due to the appreciation of the Yen developed from the previous fiscal year. As a result, total assets decreased by $¥ 46.2$ billion, to $¥ 2,243.1$ billion.

For Liabilities, trade payables decreased although the interest-bearing debt increased. As a result, total liabilities decreased by $¥$ 16.4 billion, to $¥ 1,393.8$ billion.

For Total Equity, accumulated other comprehensive loss increased due primarily to the fluctuation of cumulative translation adjustments reflecting exchange fluctuation from the end of the previous period. As a result, total Equity decreased by $¥ 29.7$ billion from the end of the previous fiscal year, to $¥ 849.2$ billion.
*Cash Flows (Three months from April 1, 2012 to June 30, 2012)
Net cash provided by operating activities in this period increased by $¥ 3.9$ billion as compared to the previous corresponding period, to $¥ 8.8$ billion due primarily to the increased income before income taxes.

Net cash used in investing activities in this period decreased by $¥ 0.7$ billion as compared to the previous corresponding period, to $¥$ 24.1 billion.

As a result, free cash outflows generated by operating and investing activities in this period decreased by $¥ 4.7$ billion as compared to the previous corresponding period, to $¥ 15.3$ billion.
Net cash provided by financing activities in this period decreased by $¥ 0.5$ billion as compared to the previous corresponding period, to $¥ 12.4$ billion.

As a result, cash and cash equivalents at the end of this first quarter decreased by $¥ 7.7$ billion as compared to the end of the previous fiscal year, to $¥ 148.5$ billion.

## 3. Forecast for the entire fiscal year

Ricoh assumes exchange rates of $¥ 75.00$ against the U.S. dollar and of $¥ 100.00$ against the Euro for the period from second quarter onward. Ricoh revised its exchange rate against Euro reflecting the recent drastic exchange rate fluctuation, which was revised from the forecast that announced in April 2012 ( $¥ 105.00$ against Euro assumed as of April).

Ricoh has not revised its forecast of business results for the full fiscal year ending March 31, 2013 from the forecast that announced in April 2012. This forecast reflects the business result for the three months ended June 30, 2012 and the favorable progress on group-wide cost reduction efforts even though the net effect due to the appreciation of the Yen against the Euro is expected.

The actual exchange rates during the first quarter were incorporated in annual exchange rates assumption.

Our performance forecast for fiscal year 2013 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2013
US\$ 1 = $¥ 76.31 \quad$ ( $¥ 79.08$ in previous fiscal year)
EURO $1=¥ 100.77$ ( $¥ 109.05$ in previous fiscal year)

| (Billions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Half year ending September 30, 2011 <br> (Results) | Half year ended September 30, 2012 (Forecast) | Change | $\begin{gathered} \text { Year ending } \\ \text { March 31, } 2012 \\ \text { (Results) } \\ \hline \end{gathered}$ | Year ended March 31, 2013 (Forecast) | Change |
| Domestic sales | 434.5 | 445.0 | 2.4\% | 886.4 | 901.0 | 1.6\% |
| Overseas sales | 504.5 | 495.0 | -1.9\% | 1,017.0 | 1,019.0 | 0.2\% |
| Net sales | 939.0 | 940.0 | 0.1\% | 1,903.4 | 1,920.0 | 0.9\% |
| Gross profit | 386.8 | 380.0 | -1.8\% | 752.6 | 760.0 | 1.0\% |
| Operating income (loss) | -2.0 | 30.0 | - | -18.0 | 70.0 | - |
| Income (loss) before income taxes | -9.7 | 26.6 | - | -31.9 | 62.5 | - |
| Net income (loss) attributable to Ricoh |  |  |  |  |  |  |
| Company, Ltd. | -8.7 | 13.5 | - | -44.5 | 33.0 | - |

* Ricoh bases the forecast estimates for the year ending March 31, 2013 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.


## 4. Other

(1) Changes in significant subsidiaries:

Not applicable
(2) Adoption of concise quarterly accounting method or procedure:

Not applicable
(3) Changes in accounting method, changes in accounting estimate and reclassifications:

Ricoh adopted Accounting Standards Codification 220 as from April 1 2012, which was revised based on Accounting Standards Update (ASU) 2011-05 and 2011-12. ASU 2011-05 requires an entity to present net income and other comprehensive income either in a single continuous statement or in two separate, but consecutive, statements. This ASU also requires separate presentation in both net income and other comprehensive income of reclassification adjustments for items that are reclassified from other comprehensive income to net income. ASU 2011-12 defers the effective date for only the presentation requirements related to reclassifications in ASU 2011-05.
Ricoh has presented this requirement in two separate, but consecutive statements. Management believes this adoption has not made a material effect on Ricoh's consolidated financial statements.

The Company and its most of subsidiaries in Japan changed depreciation method of property, plant and equipment from declining-balance method to straight-line method for the period beginning after April 1, 2012. Management believes that straight-line method is appropriate in line with future use of property, plant and equipment.
The effect generated from this change will be accounted for the periods onward because the change in depreciation method is applicable to the change in accounting estimate.
Management believes this change has not made a material effect on Ricoh's consolidated financial statements.

During the previous fiscal year, Ricoh has accounted for subsidiaries that changed their fiscal year-ends from December 31 to March 31 as if their fiscal year-ends in prior years were March 31 and has restated prior-year consolidated financial statements for the first quarter of fiscal year 2011.

## 5. Consolidated Financial Statements

## (1) Consolidated Balance Sheets

| Assets |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: |
|  | March 31, 2012 | June 30, 2012 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 158,671 | 152,825 | -5,846 |
| Trade receivables | 686,930 | 665,871 | -21,059 |
| Inventories | 195,009 | 199,426 | 4,417 |
| Other current assets | 65,896 | 69,007 | 3,111 |
| Total Current Assets | 1,106,506 | 1,087,129 | -19,377 |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 268,527 | 266,275 | -2,252 |
| Finance receivables | 468,004 | 465,270 | -2,734 |
| Other investments | 446,321 | 424,444 | -21,877 |
| Total Fixed Assets | 1,182,852 | 1,155,989 | -26,863 |
| Total Assets | 2,289,358 | 2,243,118 | -46,240 |
| Note: |  |  |  |
| Contents of cash and time deposits; |  |  |  |
| Cash and cash equivalents | 156,210 | 148,501 |  |
| Time deposits | 2,461 | 4,324 |  |
| Liabilities and Equity |  |  | (Millions of yen) |
|  | March 31, 2012 | June 30, 2012 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 252,209 | 235,769 | -16,440 |
| Short-term borrowings | 216,432 | 232,276 | 15,844 |
| Other current liabilities | 204,383 | 194,828 | -9,555 |
| Total Current Liabilities | 673,024 | 662,873 | -10,151 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 525,435 | 526,566 | 1,131 |
| Accrued pension and severance costs | 164,757 | 163,007 | -1,750 |
| Other fixed liabilities | 47,124 | 41,400 | -5,724 |
| Total Fixed Liabilities | 737,316 | 730,973 | -6,343 |
| Total Liabilities | 1,410,340 | 1,393,846 | -16,494 |
| Equity |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,083 | 186,083 | - |
| Retained earnings | 742,549 | 742,921 | 372 |
| Accumulated other comprehensive loss | -204,175 | -234,811 | -30,636 |
| Treasury stock | -37,117 | -37,119 | -2 |
| Total Ricoh Company, Ltd. shareholders' equity | 822,704 | 792,438 | -30,266 |
| Noncontrolling interests | 56,314 | 56,834 | 520 |
| Total Equity | 879,018 | 849,272 | -29,746 |
| Total Liabilities and Equity | 2,289,358 | 2,243,118 | -46,240 |
| Note: |  |  |  |
| Accumulated other comprehensive loss | March 31, 2012 | June 30, 2012 | Change |
| Net unrealized holding gains (losses) on available-for-sale securities | 3,681 | 2,986 | -695 |
| Pension liability adjustments | -67,578 | -67,813 | -235 |
| Net unrealized gains (losses) on derivative instruments | -1,153 | -1,381 | -228 |
| Cumulative translation adjustments | -139,125 | -168,603 | -29,478 |
| Reference: Exchange rate | March 31, 2012 | June 30, 2012 |  |
| US\$ 1 | ¥82.19 | $¥ 79.31$ |  |
| EURO 1 | $¥ 109.80$ | $¥ 98.74$ |  |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income


| Consolidated Statements of Comprehensive Income | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2011 | Three months ended June 30, 2012 | Change |
| Consolidated net income | 6,108 | 7,647 | 1,539 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding losses on available-for-sale securities | -697 | -699 | -2 |
| Pension liability adjustments | 748 | -255 | -1,003 |
| Net unrealized losses on derivative instruments | -529 | -289 | 240 |
| Foreign currency translation adjustments | -6,291 | -29,655 | -23,364 |
|  | -6,769 | -30,898 | -24,129 |
| Comprehensive loss | -661 | -23,251 | -22,590 |
| Comprehensive income attributable to noncontrolling interests | 1,115 | 848 | -267 |
| Comprehensive loss attributable to Ricoh Company, Ltd. | -1,776 | -24,099 | -22,323 |
| Reference : Exchange rate | June 30, 2011 | June 30, 2012 |  |
| US\$ 1 | ¥81.71 | ¥80.23 |  |
| EURO 1 | $¥ 117.62$ | $¥ 103.06$ |  |


| Consolidated Sales by Product Category |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2011 | Three months ended June 30, 2012 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 333,780 | 321,758 | -12,022 | -3.6 |
| Percentage of net sales (\%) | 71.4 | 70.0 |  |  |
| Production Printing | 35,277 | 34,648 | -629 | -1.8 |
| Percentage of net sales (\%) | 7.5 | 7.5 |  |  |
| Network System Solutions | 44,293 | 44,144 | -149 | -0.3 |
| Percentage of net sales (\%) | 9.5 | 9.6 |  |  |
| Imaging \& Solutions Total | 413,350 | 400,550 | -12,800 | -3.1 |
| Percentage of net sales (\%) | 88.4 | 87.1 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 25,199 | 23,520 | -1,679 | -6.7 |
| Percentage of net sales (\%) | 5.4 | 5.1 |  |  |
| <Other> |  |  |  |  |
| Other | 28,844 | 35,317 | 6,473 | 22.4 |
| Percentage of net sales (\%) | 6.2 | 7.8 |  |  |
| Grand Total | 467,393 | 459,387 | -8,006 | -1.7 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |

*Each category includes the following product line:

| Office Imaging | MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, <br> related parts \& supplies, services, support and software |
| :--- | :--- |
| Production Printing | Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software |
| Network System Solutions | Personal computers, servers, network equipment, related services, support and software |
| Industrial Products | Thermal media, optical equipment, semiconductor devices and electronic components |
| Other | Digital cameras |

*Product Category in Imaging \& Solutions was reclassified as Office Imaging, Production Printing and Network System Solutions in this fiscal year (Imaging Solutions and Network System Solutions as previous category).
Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year.
The above reclassification was made to the prior year's figures.

| Consolidated Sales by Geographic Area |  | (Millions of yen) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Three months ended <br> June 30, 2011 | Three months ended <br> June 30, 2012 | Change | \% |
| <Domestic> | 215,312 | 215,449 | 137 | 0.1 |
| Percentage of net sales (\%) | 46.1 | 46.9 |  |  |
| <Overseas> | 252,081 | 243,938 | $-8,143$ | -3.2 |
| Percentage of net sales (\%) | 53.9 | 53.1 |  |  |
| The Americas | 114,243 | 117,467 | 3,224 | 2.8 |
| Percentage of net sales (\%) | 24.4 | 25.6 |  |  |
| Europe, Middle East and Africa | 107,718 | 95,253 | $-12,465$ | -11.6 |
| Percentage of net sales (\%) | 23.0 | 20.7 |  |  |
| Other | 30,120 | 31,218 | 1,098 | 3.6 |
| Percentage of net sales (\%) | 6.5 | 6.8 |  |  |
| Grand Total | 467,393 | 459,387 | $-8,006$ | -1.7 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |

*Middle East and Africa were reclassified from Other into Europe in this fiscal year
The reclassification was made to the prior year's figures.

| US\$ 1 | $¥ 81.71$ | $¥ 80.23$ |
| :---: | ---: | ---: |
| EURO 1 | $¥ 117.62$ | $¥ 103.06$ |


|  | June 30, 2011 | June 30, 2012 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| Consolidated net income | 6,108 | 7,647 |
| Adjustments to reconcile consolidated net income to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 22,199 | 20,891 |
| Equity in earnings of affiliates, net of dividends received | 8 | -41 |
| Deferred income taxes | -3,758 | 1,686 |
| Pension and severance costs, less payments | 541 | -1,734 |
| Changes in assets and liabilities- |  |  |
| Decrease in trade receivables | 8,488 | 1,037 |
| Increase in inventories | -18,159 | -11,384 |
| Increase in finance receivables | -2,329 | -5,384 |
| Decrease in trade payables | -12,335 | -13,189 |
| Increase in accrued income taxes and accrued expenses and other | 643 | 4,312 |
| Other, net | 3,468 | 5,020 |
| Net cash provided by operating activities | 4,874 | 8,861 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 250 | 582 |
| Expenditures for property, plant and equipment, including interest capitalized | -16,846 | -19,195 |
| Expenditures for intangible asset | -3,253 | -3,609 |
| Payments for purchases of available-for-sale securities | -59 | -8 |
| Proceeds from sales of available-for-sale securities | 10 | - |
| Increase in time deposits | -266 | -2,028 |
| Other, net | -4,787 | 97 |
| Net cash used in investing activities | -24,951 | -24,161 |
| III. Cash Flows from Financing Activities: |  |  |
| Proceeds from long-term indebtedness | 2,569 | 25,564 |
| Repayment of long-term indebtedness | -17,358 | -18,744 |
| Increase(Decrease) in short-term borrowings, net | 40,238 | 12,098 |
| Repayment of long-term debt securities | -237 | - |
| Dividends paid | -11,971 | -6,163 |
| Payment for purchase of treasury stock | -5 | -5 |
| Other, net | -301 | -327 |
| Net cash provided in financing activities | 12,935 | 12,423 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -2,360 | -4,832 |
| V. Net Decrease in Cash and Cash Equivalents | -9,502 | -7,709 |
| VI. Cash and Cash Equivalents at Beginning of Year | 172,221 | 156,210 |
| VII. Cash and Cash Equivalents at End of Period | 162,719 | 148,501 |

## (4) Notes on premise going concern

Not applicable

## (5) Segment Information

(a) Operating Segments Information
(Millions of yen)

|  | Three months ended June 30, 2011 | Three months ended June 30, 2012 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| Imaging \& Solutions: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 413,350 | 400,550 | -12,800 | -3.1 |
| Intersegment | - | - | - |  |
| Total | 413,350 | 400,550 | -12,800 | -3.1 |
| Operating expenses | 385,300 | 369,808 | -15,492 | -4.0 |
| Operating income | 28,050 | 30,742 | 2,692 | 9.6 |
| Operating income on sales in Imaging \& Solutions (\%) | 6.8 | 7.7 |  |  |
| Industrial Products: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 25,199 | 23,520 | -1,679 | -6.7 |
| Intersegment | 1,066 | 988 | -78 | -7.3 |
| Total | 26,265 | 24,508 | -1,757 | -6.7 |
| Operating expenses | 26,746 | 24,926 | -1,820 | -6.8 |
| Operating loss | -481 | -418 | 63 | - |
| Operating loss on sales in Industrial Products (\%) | -1.8 | -1.7 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 28,844 | 35,317 | 6,473 | 22.4 |
| Intersegment | - | - | - |  |
| Total | 28,844 | 35,317 | 6,473 | 22.4 |
| Operating expenses | 29,231 | 35,621 | 6,390 | 21.9 |
| Operating loss | -387 | -304 | 83 | - |
| Operating loss on sales in Other (\%) | -1.3 | -0.9 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Intersegment | -1,066 | -988 | 78 |  |
| Total | -1,066 | -988 | 78 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | -1,066 | -988 | 78 |  |
| Corporate | 15,856 | 15,739 | -117 |  |
| Total | 14,790 | 14,751 | -39 | - |
| Operating loss | -15,856 | -15,739 | 117 | - |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 467,393 | 459,387 | -8,006 | -1.7 |
| Intersegment | - | - | - |  |
| Total | 467,393 | 459,387 | -8,006 | -1.7 |
| Operating expenses | 456,067 | 445,106 | -10,961 | -2.4 |
| Operating income | 11,326 | 14,281 | 2,955 | 26.1 |
| Operating income on consolidated net sales (\%) | 2.4 | 3.1 |  |  |

*Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year
The above reclassification was made to the prior year's figures.
(b) Geographic Segments Information
(Millions of yen)

|  |  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended | Three months ended | Change | $\%$ |

## Japan:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 219,224 | 219,007 | -217 | -0.1 |
| Intersegment | 87,078 | 97,196 | 10,118 | 11.6 |
| Total | 306,302 | 316,203 | 9,901 | 3.2 |
| Operating expenses | 300,061 | 307,655 | 7,594 | 2.5 |
| Operating income | 6,241 | 8,548 | 2,307 | 37.0 |
| Operating income on sales in Japan (\%) | 2.0 | 2.7 |  |  |

## The Americas:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 114,198 | 117,447 | 3,249 | 2.8 |
| Intersegment | 890 | 1,555 | 665 | 74.7 |
| Total | 115,088 | 119,002 | 3,914 | 3.4 |
| Operating expenses | 119,406 | 118,102 | $-1,304$ | -1.1 |
| Operating income (loss) | $-4,318$ | 900 | 5,218 | - |
| Operating income on sales in the Americas (\%) | -3.8 | 0.8 |  |  |

## Europe, Middle East and Africa:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 106,429 | 94,369 | $-12,060$ | -11.3 |
| Intersegment | 602 | 172 | -430 | -71.4 |
| $\quad$ Total | 107,031 | 94,541 | $-12,490$ | -11.7 |
| Operating expenses | 100,481 | 88,336 | $-12,145$ | -12.1 |
| Operating income | 6,550 | 6,205 | -345 | -5.3 |
| $\quad$ Operating income on sales in Europe (\%) | 6.1 | 6.6 |  |  |
| Oner |  |  |  |  |

## Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 27,542 | 28,564 | 1,022 | 3.7 |
| Intersegment | 34,195 | 46,834 | 12,639 | 37.0 |
| Total | 61,737 | 75,398 | 13,661 | 22.1 |
| Operating expenses | 60,289 | 72,559 | 12,270 | 20.4 |
| Operating income | 1,448 | 2,839 | 1,391 | 96.1 |
| Operating income on sales in Other (\%) | 2.3 | 3.8 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-122,765$ | $-145,757$ | $-22,992$ |  |
| $\quad$ Total | $-122,765$ | $-145,757$ | $-22,992$ | - |
| Operating expenses | $-124,170$ | $-141,546$ | $-17,376$ | - |
| Operating income (loss) | 1,405 | $-4,211$ | $-5,616$ | - |
| Consolidated: |  |  |  |  |
| Net sales: | 467,393 |  |  |  |
| $\quad$ External customers | - | 459,387 | $-8,006$ | -1.7 |
| Intersegment | 467,393 | - | - |  |
| $\quad$ Total | 456,067 | 459,387 | $-8,006$ | -1.7 |
| Operating expenses | 11,326 | 445,106 | $-10,961$ | -2.4 |
| Operating income | 2.4 | 14,281 | 2,955 | 26.1 |
| $\quad$ Operating income on consolidated net sales (\%) |  | 3.1 |  |  |

*Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.

## (6) Notes on significant changes in Equity

[^1]
## -APPENDIX- (Three months ended June 30, 2012)

## 1. Consolidated Sales by Product Category

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, 2011 | Three months ended June 30, 2012 | Change | \% | Change excluding exchange impact | \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |
| Office Imaging | 333,780 | 321,758 | -12,022 | -3.6 | 2,071 | 0.6 |
| Percentage of net sales (\%) | 71.4 | 70.0 |  |  |  |  |
| Domestic | 125,075 | 124,021 | -1,054 | -0.8 | -1,054 | -0.8 |
| Overseas | 208,705 | 197,737 | -10,968 | -5.3 | 3,125 | 1.5 |
| Production Printing | 35,277 | 34,648 | -629 | -1.8 | 787 | 2.2 |
| Percentage of net sales (\%) | 7.5 | 7.5 |  |  |  |  |
| Domestic | 7,874 | 8,256 | 382 | 4.9 | 382 | 4.9 |
| Overseas | 27,403 | 26,392 | -1,011 | -3.7 | 405 | 1.5 |
| Network System Solutions | 44,293 | 44,144 | -149 | -0.3 | 363 | 0.8 |
| Percentage of net sales (\%) | 9.5 | 9.6 |  |  |  |  |
| Domestic | 40,294 | 39,451 | -843 | -2.1 | -843 | -2.1 |
| Overseas | 3,999 | 4,693 | 694 | 17.4 | 1,206 | 30.2 |
| Imaging \& Solutions Total | 413,350 | 400,550 | -12,800 | -3.1 | 3,221 | 0.8 |
| Percentage of net sales (\%) | 88.4 | 87.1 |  |  |  |  |
| Domestic | 173,243 | 171,728 | -1,515 | -0.9 | -1,515 | -0.9 |
| Overseas | 240,107 | 228,822 | -11,285 | -4.7 | 4,736 | 2.0 |
| The Americas | 111,153 | 112,988 | 1,835 | 1.7 | 3,912 | 3.5 |
| Europe, Middle East and Africa | 103,817 | 90,279 | -13,538 | -13.0 | -833 | -0.8 |
| Other | 25,137 | 25,555 | 418 | 1.7 | 1,657 | 6.6 |
| <Industrial Products> |  |  |  |  |  |  |
| Industrial Products | 25,199 | 23,520 | -1,679 | -6.7 | -1,250 | -5.0 |
| Percentage of net sales (\%) | 5.4 | 5.1 |  |  |  |  |
| Domestic | 13,994 | 12,039 | -1,955 | -14.0 | -1,955 | -14.0 |
| Overseas | 11,205 | 11,481 | 276 | 2.5 | 705 | 6.3 |
| The Americas | 3,049 | 3,456 | 407 | 13.3 | 470 | 15.4 |
| Europe, Middle East and Africa | 3,591 | 3,339 | -252 | -7.0 | 144 | 4.0 |
| Other | 4,565 | 4,686 | 121 | 2.7 | 91 | 2.0 |
| <Other> |  |  |  |  |  |  |
| Other | 28,844 | 35,317 | 6,473 | 22.4 | 6,727 | 23.3 |
| Percentage of net sales (\%) | 6.2 | 7.8 |  |  |  |  |
| Domestic | 28,075 | 31,682 | 3,607 | 12.8 | 3,607 | 12.8 |
| Overseas | 769 | 3,635 | 2,866 | 372.7 | 3,120 | 405.7 |
| The Americas | 41 | 1,023 | 982 | - | 1,010 | - |
| Europe, Middle East and Africa | 310 | 1,635 | 1,325 | 427.4 | 1,555 | 501.6 |
| Other | 418 | 977 | 559 | 133.7 | 555 | 132.8 |
| Grand Total | 467,393 | 459,387 | -8,006 | -1.7 | 8,698 | 1.9 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 215,312 | 215,449 | 137 | 0.1 | 137 | 0.1 |
| Percentage of net sales (\%) | 46.1 | 46.9 |  |  |  |  |
| Overseas | 252,081 | 243,938 | -8,143 | -3.2 | 8,561 | 3.4 |
| Percentage of net sales (\%) | 53.9 | 53.1 |  |  |  |  |
| The Americas | 114,243 | 117,467 | 3,224 | 2.8 | 5,392 | 4.7 |
| Percentage of net sales (\%) | 24.4 | 25.6 |  |  |  |  |
| Europe, Middle East and Africa | 107,718 | 95,253 | -12,465 | -11.6 | 866 | 0.8 |
| Percentage of net sales (\%) | 23.0 | 20.7 |  |  |  |  |
| Other | 30,120 | 31,218 | 1,098 | 3.6 | 2,303 | 7.6 |
| Percentage of net sales (\%) | 6.5 | 6.8 |  |  |  |  |
| Reference: Exchange rate |  |  |  |  |  |  |
| US\$ 1 | $¥ 81.71$ | $\geq 80.23$ |  | ¥-1.48 |  |  |
| EURO 1 | $¥ 117.62$ | $¥ 103.06$ |  | ¥-14.56 |  |  |

*Each category includes the following product line:
Office Imaging
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Production Printing
Network System Solutions
Industrial Products
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software
Personal computers, servers, network equipment, related services, support and software
Other
Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras
*Product Category and product lines included in Product Category was changed in this fiscal year.
Product Category in Imaging \& Solutions was reclassified as Office Imaging, Production Printing and Network System Solutions in this fiscal year (Imaging Solutions and Network System Solutions as previous category).
Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year.
The above reclassification was made to the prior year's figures.
*Geographic area was changed in this fiscal year.
Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.

## 2. Forecast of Consolidated Performance



## 3. Forecast of Consolidated Sales by Product Category

| (Billions of yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Half year ending September 30, 2012 |  |  |  | Year ending March 31, 2013 |  |  |  |
|  | Forecast | Change <br> \% | Forecast(*) | Change <br> \% | Forecast | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast(*) | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ |
| <Imaging \& Solutions> |  |  |  |  |  |  |  |  |
| Office Imaging | 639.0 | -3.0 | 666.0 | 1.1 | 1,306.7 | -1.3 | 1,351.2 | 2.1 |
| Domestic | 242.8 | -0.2 | 242.8 | -0.2 | 495.7 | -0.2 | 495.7 | -0.2 |
| Overseas | 396.2 | -4.6 | 423.2 | 1.9 | 811.0 | -1.9 | 855.5 | 3.5 |
| Production Printing | 71.9 | -1.1 | 75.1 | 3.2 | 149.3 | 0.5 | 155.1 | 4.4 |
| Domestic | 16.4 | 5.7 | 16.4 | 5.7 | 34.2 | 5.1 | 34.2 | 5.1 |
| Overseas | 55.6 | -3.0 | 58.7 | 2.5 | 115.2 | -0.7 | 120.9 | 4.2 |
| Network System Solutions | 103.5 | 5.6 | 104.4 | 6.4 | 210.5 | 5.7 | 211.9 | 6.3 |
| Domestic | 93.3 | 3.7 | 93.3 | 3.7 | 187.6 | 3.0 | 187.6 | 3.0 |
| Overseas | 10.3 | 26.5 | 11.1 | 36.5 | 23.0 | 34.4 | 24.3 | 42.0 |
| Imaging \& Solutions Total | 814.5 | -1.8 | 845.4 | 1.9 | 1,666.6 | -0.3 | 1,718.1 | 2.8 |
| Domestic | 352.4 | 1.1 | 352.4 | 1.1 | 717.4 | 0.9 | 717.4 | 0.9 |
| Overseas | 462.1 | -3.9 | 493.0 | 2.6 | 949.2 | -1.1 | 1,000.7 | 4.3 |
| The Americas | 227.0 | -0.5 | 233.5 | 2.4 | 454.1 | 0.1 | 470.2 | 3.7 |
| Europe, Middle East and Africa | 180.3 | -10.1 | 202.3 | 0.9 | 385.2 | -4.4 | 415.7 | 3.2 |
| Other | 54.9 | 5.4 | 57.2 | 9.9 | 110.0 | 6.2 | 114.8 | 10.9 |
| <Industrial Products> |  |  |  |  |  |  |  |  |
| Industrial Products | 49.7 | -1.7 | 50.7 | 0.3 | 97.1 | -1.0 | 99.1 | 1.1 |
| Domestic | 27.0 | -4.0 | 27.0 | -4.0 | 50.6 | -5.1 | 50.6 | -5.1 |
| Overseas | 22.7 | 1.2 | 23.7 | 5.8 | 46.5 | 4.0 | 48.5 | 8.5 |
| The Americas | 6.4 | 2.2 | 6.5 | 4.8 | 13.3 | 4.0 | 13.7 | 7.7 |
| Europe, Middle East and Africa | 6.7 | 0.3 | 7.4 | 10.7 | 13.5 | 4.0 | 14.4 | 10.9 |
| Other | 9.6 | 1.1 | 9.8 | 2.9 | 19.7 | 4.0 | 20.4 | 7.5 |
| <Other> |  |  |  |  |  |  |  |  |
| Other | 75.8 | 28.1 | 76.6 | 29.4 | 156.3 | 16.4 | 157.7 | 17.4 |
| Domestic | 65.6 | 13.6 | 65.6 | 13.6 | 133.0 | 9.2 | 133.0 | 9.2 |
| Overseas | 10.2 | 600.1 | 11.0 | 651.6 | 23.3 | 86.7 | 24.7 | 97.5 |
| The Americas | 3.2 | - | 3.4 | - | 6.1 | 153.5 | 6.5 | 167.1 |
| Europe, Middle East and Africa | 4.2 | 539.7 | 4.8 | 619.8 | 10.0 | 79.4 | 10.8 | 92.4 |
| Other | 2.8 | 287.8 | 2.9 | 301.3 | 7.2 | 59.8 | 7.5 | 66.4 |
| Grand Total | 940.0 | 0.1 | 972.7 | 3.6 | 1,920.0 | 0.9 | 1,974.9 | 3.8 |
| Domestic | 445.0 | 2.4 | 445.0 | 2.4 | 901.0 | 1.6 | 901.0 | 1.6 |
| Overseas | 495.0 | -1.9 | 527.7 | 4.6 | 1,019.0 | 0.2 | 1,073.9 | 5.6 |
| The Americas | 236.5 | 0.9 | 243.4 | 3.9 | 473.4 | 1.0 | 490.4 | 4.6 |
| Europe, Middle East and Africa | 191.3 | -8.0 | 214.5 | 3.1 | 408.8 | -3.0 | 440.9 | 4.6 |
| Other | 67.2 | 8.0 | 69.8 | 12.2 | 136.8 | 7.8 | 142.6 | 12.3 |

* Excluding foreign exchange impact


[^0]:    * The Company bases the forecast estimates for the fiscal year ending March 31, 2013 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.
    *During the previous fiscal year, Ricoh has accounted for subsidiaries that changed their fiscal year-ends from December 31 to March 31 as if their fiscal year-ends in prior years were March 31 and has restated consolidated financial statements for the first quarter of fiscal year 2011.

[^1]:    Not applicable

