## QUARTERLY REPORT

Nine months ended December 31, 2012
Results for the Period from April 1, 2012 to December 31, 2012
Three months ended December 31, 2012
Results for the Period from October 1, 2012 to December 31, 2012

## Performance Outline (Consolidated)

(1) Third Quarter ended December 31, 2011, 2012 and Year ending March 31, 2013 (Forecast)

|  | Third Quarter ended December 31, 2011 Results | Third Quarter ended December 31, 2012 Results | Change |
| :---: | :---: | :---: | :---: |
| Domestic sales | 645.1 | 640.9 | -0.7\% |
| Overseas sales | 751.7 | 746.1 | -0.7\% |
| Net sales | 1,396.8 | 1,387.0 | -0.7\% |
| Gross profit | 568.2 | 563.4 | -0.9\% |
| Operating income (loss) | -37.0 | 40.4 |  |
| Income (loss) before income taxes | -48.5 | 36.2 |  |
| Net income (loss) attributable to Ricoh Company, Ltd. | -53.1 | 17.3 |  |
| Exchange rate (Yen/US\$) | 79.00 | 80.05 | 1.05 |
| Exchange rate (Yen/EURO) | 110.71 | 102.26 | -8.45 |
| Net income (loss) attributable to Ricoh Company, Ltd shareholders per share-basic (yen) | -73.31 | 23.86 | 97.17 |
| Net income (loss) attributable to Ricoh Company, Ltd shareholders per share-diluted (yen) | -73.31 | - | - |
| Cash flows from operating activities | -25.6 | 28.3 | 53.9 |
| Cash flows from investing activities | -88.8 | -76.2 | 12.6 |
| Cash flows from financing activities | 102.6 | 25.4 | -77.2 |
| Cash and cash equivalents at end of period | 151.8 | 134.4 | -17.4 |
| Capital expenditures | 53.9 | 61.1 | 7.1 |
| Depreciation for tangible fixed assets | 46.8 | 44.5 | -2.2 |
| R\&D expenditures | 89.3 | 82.1 | -7.1 |
|  | March 31, 2012 | December 31, 2012 | Change |
| Total assets | 2,289.3 | 2,343.0 | 53.7 |
| Ricoh Company, Ltd. shareholders' equity | 822.7 | 845.6 | 22.9 |
| Interest-bearing debt | 741.8 | 789.1 | 47.2 |
| Ricoh Company, Ltd. shareholders' equity ratio (\% | 35.9 | 36.1 | 0.2 |
| Ricoh Company, Ltd. shareholders' equity per share (yen) | 1,134.64 | 1,166.31 | 31.67 |


| (Billions of yen) |  |
| :---: | :---: |
| Year ending March 31, 2013 Forecast | Change |
| 883.0 | -0.4\% |
| 1,037.0 | 2.0\% |
| 1,920.0 | 0.9\% |
| 765.0 | 1.6\% |
| 75.0 |  |
| 67.5 |  |
| 36.0 | - |
| 81.29 | 2.21 |
| 105.44 | -3.61 |
| 49.65 | 111.07 |
| - | - |
| - |  |
| - |  |
| - | - |
| - | - |
| 79.0 | 5.7 |
| 60.0 | -4.9 |
| 113.0 | -6.0 |

(2) Three months ended December 31, 2011 and 2012

|  | Three months ended December 31, 2011 Results | Three months ended December 31, 2012 Results | Change |
| :---: | :---: | :---: | :---: |
| Domestic sales | 210.5 | 210.1 | -0.2\% |
| Overseas sales | 247.1 | 259.4 | 5.0\% |
| Net sales | 457.7 | 469.6 | 2.6\% |
| Gross profit | 181.4 | 188.9 | 4.2\% |
| Operating income (loss) | -34.9 | 13.0 |  |
| Income (loss) before income taxes | -38.8 | 11.7 |  |
| Net income (loss) attributable to Ricoh Company, Ltd. | -44.3 | 5.5 |  |
| Exchange rate (Yen/US\$) | 77.39 | 81.27 | 3.88 |
| Exchange rate (Yen/EURO) | 104.29 | 105.43 | 1.14 |
| Net income (loss) attributable to Ricoh Company, Ltd shareholders per share-basic (yen) | -61.19 | 7.71 | 68.90 |
| Net income (loss) attributable to Ricoh Company, Ltd shareholders per share-diluted (yen) | -61.19 | - |  |
| Capital expenditures | 17.0 | 19.7 | 2.6 |
| Depreciation for tangible fixed assets | 15.9 | 13.9 | -2.0 |
| R\&D expenditures | 29.5 | 27.4 | -2.1 |

## Ricoh Company, Ltd.

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## Ricoh Company, Ltd. and Consolidated Subsidiaries

Financial Highlights for the Third Quarter Ended December 31, 2012 (U.S. GAAP Financial Information)

1. Results for the Period from April 1, 2012 to December 31, 2012

| (1) Operating Results |  | (Millions of yen) |
| :---: | :---: | :---: |
|  | Third Quarter ended December 31, 2011 | Third Quarter ended December 31, 2012 |
| Net sales | 1,396,867 | 1,387,099 |
| (\% change from the previous corresponding period) | -5.3 | -0.7 |
| Operating income (loss) | -37,008 | 40,483 |
| (\% change from the previous corresponding period) |  |  |
| Income (loss) before income taxes | -48,569 | 36,274 |
| (\% change from the previous corresponding period) |  |  |
| Net income (loss) attributable to Ricoh Company, Ltd. | -53,185 | 17,302 |
| (\% change from the previous corresponding period) |  |  |
| Net income (loss) attributable to Ricoh Company, Ltd. shareholder: per share-basic (yen) | -73.31 | 23.86 |
| Net income (loss) attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | -73.31 |  |
| Notes: |  |  |
| i. Comprehensive income: $¥ 41,526$ million ( - \%) ( $¥-99,140$ million ( - \%) in income in previous fiscal year) |  |  |
| ii. During the previous fiscal year, Ricoh has accounted for subsidiaries that changed their fiscal year-ends from |  |  |
| December 31 to March 31 as if their fiscal year-ends in prior years were March 31 and has restated prior-year consolidated financial statements for the third quarter of fiscal year 2011. |  |  |


| (2) Financial Position | (Millions of yen) |  |
| :--- | ---: | ---: |
| Total assets | March 31, 2012 | December 31, 2012 |
| Total equity | $2,289,358$ | $2,343,072$ |
| Ricoh Company, Ltd. shareholders' equity | 879,018 | 904,600 |
| Ricoh Company, Ltd. shareholders' equity ratio (\%) | 822,704 | 845,632 |


| 2. Dividend information | Year ended <br> March 31, 2012 <br> (Results) | Year ending <br> March 31, 2013 <br> (Forecast) |
| :--- | ---: | ---: |
| Cash dividends, applicable to the year (yen) | 25.00 | 29.00 |
| Interim (yen) | 16.50 | 12.50 |
| Year-end (yen) | 8.50 | 16.50 |

Notes: Revision of expected dividends during this period: No

| 3. Forecast of Operating Results from April 1, 2012 to March 31, 2013 | (Millions of yen) |
| :--- | ---: |
|  | Year ending <br> March 31, 2013 |
| Net sales | $1,920,000$ |
| Operating income | 75,000 |
| Income before income taxes | 67,500 |
| Net income attributable to Ricoh Company, Ltd. | 36,000 |
| Net income attributable to Ricoh Company, Ltd. shareholders pe] | 49.65 |
| share (yen) | 4. |

Notes: Revision of forecast of consolidated operating results during this period: Yes

## 4. Others

(1) Changes in significant subsidiaries: No
(2) Adoption of concise quarterly accounting method or procedure: No
(3) Changes in accounting method: Yes

* For details see "4.Others"on page 5.
(4) Number of common stock outstanding (including treasury stock):

As of December 31, 2012 744,912,078 shares As of March 31, 2012 744,912,078 shares
(5) Number of treasury stock:

As of December 31, 2012 19,860,338 shares As of March 31, 2012 19,831,060 shares
(6) Average number of common stock:

As of December 31, 2012 725,069,001 shares As of December 31, 2011 725,500,788 shares

## Consolidated Performance

## 1. Operating results

*Overview

Consolidated net sales of Ricoh Group for the third quarter of fiscal year 2012 (the nine months period from April 1, 2012 to December 31, 2012) decreased by $0.7 \%$ as compared to the previous corresponding period, to $¥$ $1,387.0$ billion. During this period, the average yen exchange rates were $¥ 80.05$ against the U.S. dollar (down $¥$ 1.05 ) and $¥ 102.26$ against the Euro (up $¥ 8.45$ ). Net sales would have increased by $0.7 \%$ excluding impact of such foreign currency exchange fluctuation.

The Japanese economy has shown signs of gradual recovery with the increase in demand relating to the recovery and restoration of the areas affected by the Great East Japan Earthquake. However, with the continued strength of the Yen against the U.S. dollar and the Euro along with the continued worry of a global slowdown, the economic environment remained fairly stagnant for most of the third quarter. The higher expectations arising from the economic recovery plans introduced by the LDP has helped to weaken the Yen and increase the stock prices during the end of the third quarter, but the overall economic outlook still remains unpredictable. Under such conditions, domestic sales in the Imaging \& Solutions segment and the Industrial Products segment decreased from the previous corresponding period. The Other segment increased compared to the previous corresponding period due to the additional sales contribution from Pentax Ricoh Imaging Co., Ltd. Overall, domestic sales decreased by $0.7 \%$ compared to the previous corresponding period.

Outside of the domestic market, the U.S. economy is showing signs of a modest recovery but the European economy remains stagnant under the prolonged Euro-debt crisis along withthe economic slowdown in China and the rest of the emerging markets. These economic conditions together with the strong Yen have affected the overseas sales of Ricoh.

As for overseas sales by region, sales in the Americas increased by $1.9 \%$ compared to the previous corresponding period (an increase of $0.6 \%$ excluding foreign currency exchange fluctuation), sales in Europe, Middle East and Africa decreased by $5.5 \%$ due to the continued economic uncertainties in the region along with the strong Yen against the Euro (an increase of $2.3 \%$ excluding foreign currency exchange fluctuation). Sales in Other region, which includes China, South East Asia and Oceania, increased by 5.1\% (an increase of 5.0\%, excluding foreign currency exchange fluctuation).

As a result, sales in the overseas market decreased by $0.7 \%$ compared to the previous corresponding period. Excluding effects of foreign currency fluctuations, net sales in overseas would have increased by $1.8 \%$ compared to the previous corresponding period.

Although continued cost reduction activities have helped to reduce overall cost of the company, gross profit decreased by $0.9 \%$ as compared to the previous corresponding period, to $¥ 563.4$ billion due to the decrease in sales and the strong Yen.

The group-wide activities to streamline costs have contributed significantly in reducing selling, general and administrative expenses. The costs related to these activities have decreased in total for the first three quarters of 2012, compared to the previous corresponding period. Furthermore, due to the impairment of long-lived assets and goodwill during the previous third quarter, the selling, general and administrative expenses decreased by $13.6 \%$ as compared to the previous corresponding period to $¥ 522.9$ billion.

As a result, operating income increased to $¥ 40.4$ billion (operating loss was $¥ 37.0$ billion for the previous corresponding period).

Other (income) and expenses have improved this quarter compared to the previous corresponding period due to reduced losses from securities revaluation and the decrease in foreign exchange loss. As a result, income before income taxes increased as compared to the previous corresponding period; to $¥ 36.2$ billion (loss before income taxes was $¥ 48.5$ billion for the previous corresponding period).

Consequently, net income attributable to Ricoh Company, Ltd. increased by $¥ 70.4$ billion as compared to the previous corresponding period; to $¥ 17.3$ billion (net loss was $¥ 53.1$ billion for the previous corresponding period).

Comprehensive income increased due primarily by the increase in net income and theincrease of cumulative translation adjustments.

## Imaging \& Solutions (Sales down 1.5\% to $¥ 1,207.2$ billion)

## Office Imaging (Sales down 2.1\% to $¥ 951.7$ billion)

Sales in this category decreased by $2.1 \%$ as compared to the previous corresponding period, to $¥ 951.7$ billion. The sales would have decreased by $0.4 \%$ excluding the effects of foreign currency fluctuations.
While sales of monochome printers increased, the sales of color and monochome PPCs and MFPs decreased as compared to the previous corresponding period.

## Production Printing (Sales down $5.3 \%$ to $¥ 104.7$ billion)

Despite the increase in the sales of cut sheet products, sales in this category decreased by $5.3 \%$ as compared to the previous corresponding period, to $¥ 104.7$ billion due to the decrease in the sales of solution services in the overseas market.

Network System Solutions (Sales up $5.1 \%$ to $¥ 150.7$ billion)
Sales in this category increased by $5.1 \%$ as compared to the previous corresponding period, to $¥ 150.7$ billion due primarily to the increase in overseas sales of IT services.

As a result, sales in the Imaging \& Solutions segment decreased by $1.5 \%$ as compared to the previous corresponding period, to $¥$ 1,207.2 billion. Impairment of long-lived assets and goodwill during the previous third quarter along with the decrease in restructuring costs that contributed to the decrease in selling, general and administrative expenses in the current third quarter have both contributed to a significant improvement of our operating income compared to the previous corresponding period, to $¥ 91.8$ billion.

## Industrial Products (Sales down 6.3\% to $¥ 70.2$ billion)

Sales in the Industrial Products segment decreased by $6.3 \%$, as compared to the previous corresponding period, to $¥ 70.2$ billion. Sales of thermal media products increased from the previous corresponding period but the sales of semiconductor devices and electronic components decreased as compared to the previous corresponding period. The group-wide activities to streamline costs has contributed to the decrease in selling, general and administrative expenses, which also helped to reduce operating loss for this segment to a total of $¥ 0.4$ billion (operating loss was $¥ 2.5$ billion for the previous corresponding period).

## Other (Sales up 13.9\% to $¥ 109.6$ billion)

Net sales in the Other segment increased by $13.9 \%$ as compared to the previous corresponding period, to $¥ 109.6$ billion due to contribution in sales from Pentax Ricoh Imaging Co., Ltd. As a result operating loss in the Other segment amounted to $¥ 2.3$ billion (operating loss was $¥ 3.0$ billion for the previous corresponding period).

## 2. Financial Position

*Assets, Liabilities and Equity
For Assets, cash and time deposits decreased compared to the previous corresponding period. Furthermore, foreign currency translation amount increased due to the depreciation of the Yen near the end of the fiscal quarter. As a result, total assets increased by $¥ 53.7$ billion, to $¥ 2,343.0$ billion.

For Liabilities, trade payables decreased in the domestic market and interest-bearing debt increased compared to the previous corresponding period. As a result, total liabilities increased by $¥ 28.1$ billion, to $¥ 1,438.4$ billion.

For Total Equity, the accumulated other comprehensive loss decreased due primarily to the fluctuation of cumulative translation adjustments reflecting exchange fluctuation from the end of the previous period. As a result, Total Equity increased by $¥ 25.5$ billion from the end of the previous fiscal year, to $¥ 904.6$ billion.
*Cash Flows (Nine months from April 1, 2012 to December 31, 2012)
Due to increases current net income before tax, net cash provided by operating activities in this period increased by $¥ 53.9$ billion as compared to the previous corresponding period, to $¥ 28.3$ billion.

Net cash used in investing activities increased this quarter due to expenditures for PP\&E. However, due to purchase of business in the previous corresponding period, net cash used in investing activities decreased by $¥ 12.6$ billion, as compared to the previous corresponding period, to $¥ 76.2$ billion.

Free cash outflows generated by operating and investing activities decreased by $¥ 66.5$ billion, compared to the previous corresponding period, resulting in a negative free cash flow of $¥ 47.9$ billion.

Net cash provided by financing activities in this period amounted to $¥ 25.4$ billion, due primarily to the increase in interest-bearing
As a result, cash and cash equivalents as of December 31, 2012 decreased by $¥ 21.8$ billion as compared to the end of the previous fiscal year, to $¥ 134.4$ billion.

## 3. Forecast for the entire fiscal year

Based upon the changes in the business environment (i.e. exchange rate fluctuation) along with the third quarter business results, Ricoh will revise its forecast upwards for sales, gross profit, operating income, income before income taxes and net income attributable to Ricoh Company, Ltdfrom those previously announced in October. Furthermore, in order to more accurately reflect the recent fluctuation in theexchange rate, Ricoh assumes exchange rates of $¥ 85.00$ against the U.S. dollar and of $¥ 115.00$ against the Euro in the fourth quarter.

Our performance forecast for fiscal year 2012 is as follows:
Exchange Rate Assumptions for the full year ending March 31, 2013
US\$ 1 = ¥81.29 ( $¥ 79.08$ in previous fiscal year)
EURO 1 = $¥ 105.44$ ( $¥ 109.05$ in previous fiscal year)

|  | Year ended <br> March 31, 2012 <br> (Results) | Year ending <br> March 31, 2013 <br> (Forecast) | Change |
| :--- | ---: | ---: | ---: |

* Ricoh bases the forecast estimates for the year ending March 31, 2013 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.


## 4. Others

(1) Changes in significant subsidiaries:

Not applicable
(2) Adoption of concise quarterly accounting method or procedure:

Not applicable
(3) Changes in accounting method:

Ricoh adopted Accounting Standards Codification ${ }^{\mathrm{TM}} 220$ as from April 1 2012, which was revised based on Accounting Standards Update (ASU) 2011-05 and 2011-12. ASU 2011-05 requires an entity to present net income and other comprehensive income either in a single continuous statement or in two separate, but consecutive, statements. This ASU also requires separate presentation in both net income and other comprehensive income of reclassification adjustments for items that are reclassified from other comprehensive income to net income. ASU 2011-12 defers the effective date for only the presentation requirements related to reclassifications in ASU 2011-05.
Ricoh has presented this requirement in two separate, but consecutive statements. Management believes this adoption has not made a material effect on Ricoh's consolidated financial statements.

The Company and its most of subsidiaries in Japan changed depreciation method of property, plant and equipment from declining-balance method to straight-line method for the period beginning after April 1, 2012. Management believes that straight-line method is appropriate in line with future use of property, plant and equipment.
The effect generated from this change will be accounted for the periods onward because the change in depreciation method is applicable to the change in accounting estimate.

Management believes this change has not made a material effect on Ricoh's consolidated financial statements.
During the previous fiscal year, Ricoh has accounted for subsidiaries that changed their fiscal year-ends from December 31 to March 31 as if their fiscal year-ends in prior years were March 31 and has restated prior-year consolidated financial statements for the third quarter of fiscal year 2011.

## 5. Consolidated Financial Statements

## (1) Consolidated Balance Sheets

| Assets | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | March 31, 2012 | December 31, 2012 | Change |
| Current Assets |  |  |  |
| Cash and time deposits | 158,671 | 138,425 | -20,246 |
| Trade receivables | 686,930 | 709,822 | 22,892 |
| Inventories | 195,009 | 212,155 | 17,146 |
| Other current assets | 65,896 | 63,003 | -2,893 |
| Total Current Assets | 1,106,506 | 1,123,405 | 16,899 |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 268,527 | 281,630 | 13,103 |
| Finance receivables | 468,004 | 482,717 | 14,713 |
| Other investments | 446,321 | 455,320 | 8,999 |
| Total Fixed Assets | 1,182,852 | 1,219,667 | 36,815 |
| Total Assets | 2,289,358 | 2,343,072 | 53,714 |
| Note: |  |  |  |
| Contents of cash and time deposits; | March 31, 2012 | December 31, 2012 |  |
| Cash and cash equivalents | 156,210 | 134,408 |  |
| Time deposits | 2,461 | 4,017 |  |
| Liabilities and Equity |  |  | (Millions of yen) |
|  | March 31, 2012 | December 31, 2012 | Change |
| Current Liabilities |  |  |  |
| Trade payables | 252,209 | 235,568 | -16,641 |
| Short-term borrowings | 216,432 | 224,116 | 7,684 |
| Other current liabilities | 204,383 | 196,729 | -7,654 |
| Total Current Liabilities | 673,024 | 656,413 | -16,611 |
| Fixed Liabilities |  |  |  |
| Long-term indebtedness | 525,435 | 565,020 | 39,585 |
| Accrued pension and severance costs | 164,757 | 163,354 | -1,403 |
| Other fixed liabilities | 47,124 | 53,685 | 6,561 |
| Total Fixed Liabilities | 737,316 | 782,059 | 44,743 |
| Total Liabilities | 1,410,340 | 1,438,472 | 28,132 |
| Equity |  |  |  |
| Common stock | 135,364 | 135,364 | - |
| Additional paid-in capital | 186,083 | 186,083 | - |
| Retained earnings | 742,549 | 744,618 | 2,069 |
| Accumulated other comprehensive loss | -204,175 | -183,302 | 20,873 |
| Treasury stock | -37,117 | -37,131 | -14 |
| Total Ricoh Company, Ltd. shareholders' equity | 822,704 | 845,632 | 22,928 |
| Noncontrolling interests | 56,314 | 58,968 | 2,654 |
| Total Equity | 879,018 | 904,600 | 25,582 |
| Total Liabilities and Equity | 2,289,358 | 2,343,072 | 53,714 |
| Note: |  |  |  |
| Accumulated other comprehensive loss; | March 31, 2012 | December 31, 2012 | Change |
| Net unrealized holding gains on available-for-sale securities | 3,681 | 3,234 | -447 |
| Pension liability adjustments | -67,578 | -68,339 | -761 |
| Net unrealized losses on derivative instruments | -1,153 | -1,268 | -115 |
| Cumulative translation adjustments | -139,125 | -116,929 | 22,196 |
| Reference: Exchange rate | March 31, 2012 | December 31, 2012 |  |
| US\$ 1 | $¥ 82.19$ | $¥ 86.58$ |  |
| EURO 1 | $¥ 109.80$ | $¥ 114.71$ |  |

## (2) Consolidated Statements of Income and Consolidated Statement of Comprehensive Income

## Consolidated Statements of Income

| Third Quarter ended December 31, 2011 and 2012 |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended December 31, 2011 | Third Quarter ended December 31, 2012 | Change | \% |
| Net sales | 1,396,867 | 1,387,099 | -9,768 | -0.7 |
| Cost of sales | 828,609 | 823,697 | -4,912 | -0.6 |
| Percentage of net sales (\%) | 59.3 | 59.4 |  |  |
| Gross Profit | 568,258 | 563,402 | -4,856 | -0.9 |
| Percentage of net sales (\%) | 40.7 | 40.6 |  |  |
| Selling, general and administrative expenses | 605,266 | 522,919 | -82,347 | -13.6 |
| Percentage of net sales (\%) | 43.3 | 37.7 |  |  |
| Operating income (loss) | -37,008 | 40,483 | 77,491 | - |
| Percentage of net sales (\%) | -2.6 | 2.9 |  |  |
| Other (income) expenses |  |  |  |  |
| Interest and dividend income | 2,017 | 1,916 | -101 | -5.0 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Interest expense | 4,971 | 5,047 | 76 | 1.5 |
| Percentage of net sales (\%) | 0.4 | 0.4 |  |  |
| Other, net | 8,607 | 1,078 | -7,529 | -87.5 |
| Percentage of net sales (\%) | 0.6 | 0.0 |  |  |
| Income (Loss) before income taxes, |  |  |  |  |
| equity income and noncontrolling interests <br> Percentage of net sales (\%) | $-48,569$ -3.5 | 36,274 2.6 | 84,843 | - |
| Provision for income taxes | 1,263 | 15,510 | 14,247 | - |
| Percentage of net sales (\%) | 0.1 | 1.1 |  |  |
| Equity in earnings of affiliates | 17 | 47 | 30 | 176.5 |
| Percentage of net sales (\%) | 0.0 | 0.0 |  |  |
| Consolidated net income (loss) | -49,815 | 20,811 | 70,626 | - |
| Percentage of net sales (\%) | -3.6 | 1.5 |  |  |
| Net income (loss) attributable to noncontrolling |  |  |  |  |
| interests | 3,370 | 3,509 | 139 | 4.1 |
| Percentage of net sales (\%) | 0.2 | 0.3 |  |  |
| Net income (loss) attributable to Ricoh Company, Ltd. | -53,185 | 17,302 | 70,487 | - |
| Percentage of net sales (\%) | -3.8 | 1.2 |  |  |
| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |  |  |
| US\$ 1 | ¥79.00 | ¥80.05 |  |  |
| EURO 1 | ¥110.71 | ¥102.26 |  |  |


| Three months ended December 31, 2011 and 2012 (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2011 | Three months ended December 31, 2012 | Change | \% |
| Net sales | 457,785 | 469,632 | 11,847 | 2.6 |
| Cost of sales | 276,379 | 280,636 | 4,257 | 1.5 |
| Percentage of net sales (\%) | 60.4 | 59.8 |  |  |
| Gross Profit | 181,406 | 188,996 | 7,590 | 4.2 |
| Percentage of net sales (\%) | 39.6 | 40.2 |  |  |
| Selling, general and administrative expenses | 216,381 | 175,901 | -40,480 | -18.7 |
| Percentage of net sales (\%) | 47.2 | 37.4 |  |  |
| Operating income (loss) | -34,975 | 13,095 | 48,070 | - |
| Percentage of net sales (\%) | -7.6 | 2.8 |  |  |
| Other (income) expenses |  |  |  |  |
| Interest and dividend income | 514 | 380 | -134 | -26.1 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Interest expense | 1,541 | 1,492 | -49 | -3.2 |
| Percentage of net sales (\%) | 0.4 | 0.3 |  |  |
| Other, net | 2,843 | 199 | -2,644 | -93.0 |
| Percentage of net sales (\%) | 0.6 | 0.1 |  |  |
| Income (Loss) before income taxes, |  |  |  |  |
| Percentage of net sales (\%) | -8.5 | 2.5 |  |  |
| Provision for income taxes | 4,346 | 5,109 | 763 | 17.6 |
| Percentage of net sales (\%) | 0.9 | 1.1 |  |  |
| Equity in earnings of affiliates | 18 | -10 | -28 | - |
| Percentage of net sales (\%) | 0.0 | -0.0 |  |  |
| Consolidated net income (loss) | -43,173 | 6,665 | 49,838 | - |
| Percentage of net sales (\%) | -9.4 | 1.4 |  |  |
| Net income (loss) attributable to noncontrolling |  |  |  |  |
| interests | 1,220 | 1,076 | -144 | -11.8 |
| Percentage of net sales (\%) | 0.3 | 0.2 |  |  |
| Net income (loss) attributable to Ricoh Company, Ltd. | -44,393 | 5,589 | 49,982 | - |
| Percentage of net sales (\%) | -9.7 | 1.2 |  |  |


| Percentage of net sales (\%) | -9.7 | 1.2 |
| :---: | ---: | ---: |
| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |
| US\$ 1 | $¥ 77.39$ | $¥ 81.27$ |
| EURO 1 | $¥ 104.29$ | $¥ 105.43$ |

## Consolidated Statements of Comprehensive Income

| Third Quarter ended December 31, 2011 and 2012 |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | Third Quarter ended <br> December 31, 2011 | Third Quarter ended <br> December 31, 2012 | Change |
| Consolidated net income (loss) | $-49,815$ | 20,811 | 70,626 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding losses on available-for-sale securities | $-1,265$ | -449 | 816 |
| Pension liability adjustments | $-1,589$ | -747 | 842 |
| Net unrealized losses on derivative instruments | -283 | -117 | 166 |
| Foreign currency translation adjustments | $-4,188$ | 22,028 | 68,216 |
|  | $-49,32$ | 20,715 | 70,040 |
| Comprehensive gain (loss) | $-9,140$ | 41,526 | 140,666 |
| Comprehensive income attributable to noncontrolling interests | 3,209 | 3,351 | 142 |
| Comprehensive gain (loss) attributable to Ricoh Company, Ltd. | $-102,349$ | 38,175 | 140,524 |


| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |
| :---: | ---: | ---: |
| US\$ 1 | $¥ 79.00$ | $¥ 80.05$ |
| EURO 1 | $¥ 110.71$ | $¥ 102.26$ |


| Three months ended December 31, 2011 and 2012 |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended <br> December 31, | Three months ended <br> December 31, 2012 | Change |
| Consolidated net income (loss) | $-43,173$ | 6,665 | 49,838 |
| Other comprehensive income (loss), net of tax |  |  |  |
| Net unrealized holding gains on available-for-sale securities | 1,170 | 1,040 | -130 |
| Pension liability adjustments | $-1,033$ | $-4,195$ | $-3,162$ |
| Net unrealized gains (losses) on derivative instruments | -256 | 175 | 431 |
| Foreign currency translation adjustments | $-1,234$ | 50,876 | 52,110 |
| Comprehensive gain (loss) | $-1,353$ | 47,896 | 49,249 |
| Comprehensive income attributable to noncontrolling interests | $-44,526$ | 54,561 | 99,087 |
| Comprehensive gain (loss) attributable to Ricoh Company, Ltd. | 1,23 | 1,204 | 1 |


| Reference : Exchange rate | December 31,2011 | December 31,2012 |
| :---: | ---: | ---: |
| US\$ 1 | $¥ 77.39$ | $¥ 81.27$ |
| EURO 1 | $¥ 104.29$ | $¥ 105.43$ |

Consolidated Sales by Product Category

| ( |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended <br> December 31, 2011 | Third Quarter ended December 31, 2012 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 971,707 | 951,753 | -19,954 | -2.1 |
| Percentage of net sales (\%) | 69.6 | 68.6 |  |  |
| Production Printing | 110,642 | 104,774 | -5,868 | -5.3 |
| Percentage of net sales (\%) | 7.9 | 7.6 |  |  |
| Network System Solutions | 143,367 | 150,714 | 7,347 | 5.1 |
| Percentage of net sales (\%) | 10.3 | 10.9 |  |  |
| Imaging \& Solutions Total | 1,225,716 | 1,207,241 | -18,475 | -1.5 |
| Percentage of net sales (\%) | 87.8 | 87.1 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 74,903 | 70,201 | -4,702 | -6.3 |
| Percentage of net sales (\%) | 5.4 | 5.1 |  |  |
| <Other> |  |  |  |  |
| Other | 96,248 | 109,657 | 13,409 | 13.9 |
| Percentage of net sales (\%) | 6.8 | 7.8 |  |  |
| Grand Total | 1,396,867 | 1,387,099 | -9,768 | -0.7 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |  |  |
| US\$ 1 | $¥ 79.00$ | $¥ 80.05$ |  |  |
| EURO 1 | $¥ 110.71$ | $¥ 102.26$ |  |  |


| Three months ended December 31, 2011 and 2012 (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2011 | Three months ended December 31, 2012 | Change | \% |
| <Imaging \& Solutions> |  |  |  |  |
| Office Imaging | 313,222 | 325,473 | 12,251 | 3.9 |
| Percentage of net sales (\%) | 68.4 | 69.3 |  |  |
| Production Printing | 37,873 | 35,339 | -2,534 | -6.7 |
| Percentage of net sales (\%) | 8.3 | 7.5 |  |  |
| Network System Solutions | 45,312 | 48,792 | 3,480 | 7.7 |
| Percentage of net sales (\%) | 9.9 | 10.4 |  |  |
| Imaging \& Solutions Total | 396,407 | 409,604 | 13,197 | 3.3 |
| Percentage of net sales (\%) | 86.6 | 87.2 |  |  |
| <Industrial Products> |  |  |  |  |
| Industrial Products | 24,314 | 22,764 | -1,550 | -6.4 |
| Percentage of net sales (\%) | 5.3 | 4.8 |  |  |
| <Other> |  |  |  |  |
| Other | 37,064 | 37,264 | 200 | 0.5 |
| Percentage of net sales (\%) | 8.1 | 8.0 |  |  |
| Grand Total | 457,785 | 469,632 | 11,847 | 2.6 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |
| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |  |  |
| US\$ 1 | ¥77.39 | ¥81.27 |  |  |
| EURO 1 | ¥104.29 | ¥105.43 |  |  |

*Each category includes the following product line:
Office Imaging MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Production Printing
Network System Solutions
Industrial Products
Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software Personal computers, servers, network equipment, related services, support and software Thermal media, optical equipment, semiconductor devices and electronic components
Digital cameras
*Product Category and product lines included in Product Category was changed in this fiscal year.
Product Category in Imaging \& Solutions was reclassified as Office Imaging, Production Printing and Network System Solutions in this fiscal year (Imaging Solutions and Network System Solutions as previous category).
Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year.
The above reclassification was made to the prior year's figures.

Consolidated Sales by Geographic Area
Third Quarter ended December 31, 2011 and 2012
(Millions of yen)

|  | Third Quarter ended <br> December 31, 2011 | Third Quarter ended <br> December 31, 2012 | Change |
| :---: | :---: | :---: | :---: | :---: |

Three months ended December 31, 2011 and 2012
(Millions of yen)

|  | Three months ended <br> December 31, 2011 | Three months ended <br> December 31, 2012 | Change |
| :---: | :---: | :---: | :---: | :---: |


| Reference : Exchange rate | December 31, 2011 | December 31, 2012 |
| :---: | ---: | ---: |
| US\$ 1 | $¥ 77.39$ | $¥ 81.27$ |

EURO $1 \quad ¥ 104.29 \quad ¥ 105.43$
*Geographic area was changed in this fiscal year.
Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.
(Millions of yen)

|  | Third Quarter ended December 31, 2011 | Third Quarter ended December 31, 2012 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| Consolidated net income (loss) | -49,815 | 20,811 |
| Adjustments to reconcile consolidated net income (loss) to net cash provided by operating activities- |  |  |
| Depreciation and amortization | 65,887 | 62,918 |
| Equity in earnings of affiliates, net of dividends received | -17 | -47 |
| Deferred income taxes | -14,489 | 1,935 |
| Loss on impairment of long-lived assets | 9,898 | 420 |
| Loss on impairment of securities | 5,024 | 120 |
| Loss on impairment of goodwill | 27,464 |  |
| Pension and severance costs, less payments | -5,535 | -2,843 |
| Changes in assets and liabilities- |  |  |
| Increase (Decrease) in trade receivables | 16,436 | -4,714 |
| Increase in inventories | -32,466 | -9,259 |
| Increase in finance receivables | -13,229 | -12,800 |
| Decrease in trade payables | -22,075 | -15,464 |
| Decrease in accrued income taxes and accrued expenses and other | -27,672 | -17,068 |
| Other, net | 14,952 | 4,331 |
| Net cash provided by (used in) operating activities | -25,637 | 28,340 |
| II. Cash Flows from Investing Activities: |  |  |
| Proceeds from sales of property, plant and equipment | 826 | 1,399 |
| Expenditures for property, plant and equipment, including interest capitalized | -53,968 | -61,156 |
| Expenditures for intangible fixed asset |  |  |
| including interest capitalized | -10,664 | -8,340 |
| Payments for purchases of available-for-sale securities | -127 | -91 |
| Proceeds from sales of available-for-sale securities | 32 | 64 |
| Increase in time deposits | -631 | -1,276 |
| Purchase of business, net of cash acquired | -15,089 | -2,118 |
| Other, net | -9,278 | -4,768 |
| Net cash used in investing activities | -88,899 | -76,286 |
| III. Cash Flows from Financing Activities: |  |  |
| Proceeds from long-term indebtedness | 81,396 | 68,441 |
| Repayment of long-term indebtedness | -59,102 | -29,673 |
| Decrease (Increase) in short-term borrowings, net | 105,094 | -17,436 |
| Proceeds from issuance of long-term debt securities | - | 20,000 |
| Repayment of long-term debt securities | -226 | - |
| Dividends paid | -23,942 | -15,226 |
| Payment for purchase of treasury stock | -20 | -8 |
| Other, net | -585 | -694 |
| Net cash provided by financing activities | 102,615 | 25,404 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -8,413 | 740 |
| V. Net Decrease in Cash and Cash Equivalents | -20,334 | -21,802 |
| VI. Cash and Cash Equivalents at Beginning of Year | 172,221 | 156,210 |
| VII. Cash and Cash Equivalents at End of Period | 151,887 | 134,408 |

## (4) Notes on premise going concern

Not applicable

## (5) Segment Information

(a) Operating Segments Information

Third Quarter ended December 31, 2011 and 2012

|  | Third Quarter ended <br> December 31, 2011 | Third Quarter ended <br> December 31, 2012 | Change | (Millions of yen) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Imaging \& Solutions: |  |  |  |  |  |
| Net sales: | $1,225,716$ | $1,207,241$ | $-18,475$ | -1.5 |  |
| $\quad$ Unaffiliated customers | - | - | - | - |  |
| Intersegment | $1,225,716$ | $1,207,241$ | $-18,475$ | -1.5 |  |
| $\quad$ Total | $1,206,085$ | $1,115,362$ | $-90,723$ | -7.5 |  |
| Operating expenses | 19,631 | 91,879 | 72,248 | 368.0 |  |
| Operating income | 1.6 | 7.6 |  |  |  |
| $\quad$ Operating income on sales in Imaging \& Solutions (\%) |  |  |  |  |  |

## Industrial Products:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 74,903 | 70,201 | $-4,702$ | -6.3 |
| Intersegment | 3,688 | 3,200 | -488 | -13.2 |
| Total | 78,591 | 73,401 | $-5,190$ | -6.6 |
| Operating expenses | 81,142 | 73,846 | $-7,296$ | -9.0 |
| Operating loss | $-2,551$ | -445 | 2,106 | - |
| Operating loss on sales in Industrial Products (\%) | -3.2 | -0.6 |  |  |

Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Unaffiliated customers | 96,248 | 109,657 | 13,409 | 13.9 |
| Intersegment | - | - | - | - |
| $\quad$ Total | 96,248 | 109,657 | 13,409 | 13.9 |
| Operating expenses | 99,297 | 112,025 | 12,728 | 12.8 |
| Operating loss | $-3,049$ | $-2,368$ | 681 | - |
| Operating loss on sales in Other (\%) | -3.2 | -2.2 |  |  |

Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Intersegment | $-3,688$ | $-3,200$ | 488 |  |
| $\quad$ Total | $-3,688$ | $-3,200$ | 488 |  |
| Operating expenses: |  |  |  |  |
| $\quad$ Intersegment | $-3,688$ | $-3,200$ | 488 |  |
| Corporate | 51,039 | 48,583 | $-2,456$ |  |
| $\quad$ Total | 47,351 | 45,383 | $-1,968$ |  |
| Operating loss | $-51,039$ | $-48,583$ | 2,456 | - |
| Consolidated: |  |  |  |  |
| Net sales: | $1,396,867$ |  |  |  |
| $\quad$ Unaffiliated customers | - | $1,387,099$ | $-9,768$ | -0.7 |
| $\quad$ Intersegment | $1,396,867$ | - | - | - |
| $\quad$ Total | $1,433,875$ | $1,387,099$ | $-9,768$ | -0.7 |
| Operating expenses | $-37,008$ | $1,346,616$ | $-87,259$ | -6.1 |
| Operating income (loss) | 40,483 | 77,491 | - |  |
| $\quad$ Operating income (loss) on consolidated net sales (\%) | -2.6 | 2.9 |  | - |

*Certain products were reclassified into segment "Imaging \& Solutions" and "Industrial Products" from "Other" in this fiscal year. The above reclassification was made to the prior year's figures.

Three months ended December 31, 2011 and 2012
(Millions of yen)

| (Millions of |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2011 | Three months ended December 31, 2012 | Change | \% |
| Imaging \& Solutions: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 396,407 | 409,604 | 13,197 | 3.3 |
| Intersegment | - | - | - | - |
| Total | 396,407 | 409,604 | 13,197 | 3.3 |
| Operating expenses | 413,830 | 377,318 | -36,512 | -8.8 |
| Operating income (loss) | -17,423 | 32,286 | 49,709 | - |
| Operating income (loss) on sales in Imaging \& Solutions (\%) | -4.4 | 7.9 |  |  |
| Industrial Products: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 24,314 | 22,764 | -1,550 | -6.4 |
| Intersegment | 1,424 | 1,148 | -276 | -19.4 |
| Total | 25,738 | 23,912 | -1,826 | -7.1 |
| Operating expenses | 26,133 | 23,699 | -2,434 | -9.3 |
| Operating income (loss) | -395 | 213 | 608 | - |
| Operating income (loss) on sales in Industrial Products (\%) | -1.5 | 0.9 |  |  |
| Other: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 37,064 | 37,264 | 200 | 0.5 |
| Intersegment | - | - | - | - |
| Total | 37,064 | 37,264 | 200 | 0.5 |
| Operating expenses | 37,628 | 38,889 | 1,261 | 3.4 |
| Operating loss | -564 | -1,625 | -1,061 | - |
| Operating loss on sales in Other (\%) | -1.5 | -4.4 |  |  |
| Corporate and Eliminations: |  |  |  |  |
| Net sales: |  |  |  |  |
| Intersegment | -1,424 | -1,148 | 276 |  |
| Total | -1,424 | -1,148 | 276 | - |
| Operating expenses: |  |  |  |  |
| Intersegment | -1,424 | -1,148 | 276 |  |
| Corporate | 16,593 | 17,779 | 1,186 |  |
| Total | 15,169 | 16,631 | 1,462 | - |
| Operating loss | -16,593 | -17,779 | -1,186 | - |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| Unaffiliated customers | 457,785 | 469,632 | 11,847 | 2.6 |
| Intersegment | - | - | - | - |
| Total | 457,785 | 469,632 | 11,847 | 2.6 |
| Operating expenses | 492,760 | 456,537 | -36,223 | -7.4 |
| Operating income (loss) | -34,975 | 13,095 | 48,070 | - |
| Operating income (loss) on consolidated net sales (\%) | -7.6 | 2.8 |  |  |

*Certain products were reclassified into segment "Imaging \& Solutions" and "Industrial Products" from "Other" in this fiscal year. The above reclassification was made to the prior year's figures.
(b) Geographic Segments Information

|  | Third Quarter ended |
| :---: | :---: | :---: | :---: | :---: |
| December 31, 2011 |  | | Third Quarter ended |
| :---: |
| December 31, 2012 |$\quad$ Change $\quad \%$

## Japan:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 653,143 | 652,650 | -493 | -0.1 |
| Intersegment | 286,780 | 278,203 | $-8,577$ | -3.0 |
| Total | 939,923 | 930,853 | $-9,070$ | -1.0 |
| Operating expenses | 969,794 | 912,933 | $-56,861$ | -5.9 |
| Operating income (loss) | $-29,871$ | 17,920 | 47,791 | - |
| $\quad$ Operating income (loss) on sales in Japan (\%) | -3.2 | 1.9 |  |  |
| The Americas: |  |  |  |  |
| Net sales: | 349,777 |  |  |  |
| $\quad$ External customers | 2,622 | 353,795 | 4,018 | 1.1 |
| Intersegment | 352,399 | 5,152 | 2,530 | 96.5 |
| Total | 379,002 | 358,947 | 6,548 | 1.9 |
| Operating expenses | $-26,603$ | 355,196 | $-23,806$ | -6.3 |
| Operating income (loss) | -7.5 | 3,751 | 30,354 | - |
| $\quad$ Operating income (loss) on sales in the Americas (\%, |  | 1.0 |  |  |
| Europe, Middle East and Africa: |  |  |  |  |
| Net sales: | 308,332 | 291,776 | $-16,556$ | -5.4 |
| External customers | 1,323 | 517 | -806 | -60.9 |
| Intersegment | 309,655 | 292,293 | $-17,362$ | -5.6 |
| $\quad$ Total | 296,814 | 275,162 | $-21,652$ | -7.3 |
| Operating expenses | 12,841 | 17,131 | 4,290 | 33.4 |
| Operating income | 4.1 | 5.9 |  |  |
| $\quad$ Operating income on sales in Europe (\%) |  |  |  |  |
| Otr |  |  |  |  |

Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 85,615 | 88,878 | 3,263 | 3.8 |
| Intersegment | 117,006 | 138,838 | 21,832 | 18.7 |
| Total | 202,621 | 227,716 | 25,095 | 12.4 |
| Operating expenses | 197,879 | 218,793 | 20,914 | 10.6 |
| Operating income | 4,742 | 8,923 | 4,181 | 88.2 |
| $\quad$ Operating income on sales in Other (\%) | 2.3 | 3.9 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-407,731$ | $-422,710$ | $-14,979$ |  |
| $\quad$ Total | $-407,731$ | $-422,710$ | $-14,979$ | - |
| Operating expenses | $-409,614$ | $-415,468$ | $-5,854$ | - |
| Operating income (loss) | 1,883 | $-7,242$ | $-9,125$ | - |
| Consolidated: |  |  |  |  |
| Net sales: | $1,396,867$ |  |  |  |
| $\quad$ External customers | - | $1,387,099$ | $-9,768$ | -0.7 |
| $\quad$ Intersegment | $1,396,867$ | - | - | - |
| $\quad$ Total | $1,433,875$ | $1,387,099$ | $-9,768$ | -0.7 |
| Operating expenses | $-37,008$ | $1,346,616$ | $-87,259$ | -6.1 |
| Operating income (loss) | -2.6 | 40,483 | 77,491 | - |
| $\quad$ Operating income (loss) on consolidated net sales (\%) |  | 2.9 |  |  |

[^1]Three months ended December 31, 2011 and 2012

|  |  |  | (Millions of yen) |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Three months ended | Three months ended |  |  |
| December 31, 2011 | December 31, 2012 | Change | $\%$ |  |

## Japan:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 211,130 | 214,035 | 2,905 | 1.4 |
| Intersegment | 97,293 | 92,231 | $-5,062$ | -5.2 |
| Total | 308,423 | 306,266 | $-2,157$ | -0.7 |
| Operating expenses | 323,308 | 301,137 | $-22,171$ | -6.9 |
| Operating income (loss) | $-14,885$ | 5,129 | 20,014 | - |
| Operating income (loss) on sales in Japan (\%) | -4.8 | 1.7 |  |  |


| The Americas: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales: | 115,617 | 119,503 | 3,886 | 3.4 |
| External customers | 753 | 1,652 | 899 | 119.4 |
| Intersegment | 116,370 | 121,155 | 4,785 | 4.1 |
| Total | 137,898 | 118,919 | $-18,979$ | -13.8 |
| Operating expenses | $-21,528$ | 2,236 | 23,764 | - |
| Operating income (loss) | -18.5 | 1.8 |  |  |
| $\quad$ Operating income (loss) on sales in the Americas (\% |  |  |  |  |

## Europe, Middle East and Africa:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 102,692 | 106,308 | 3,616 | 3.5 |
| Intersegment | 213 | 192 | -21 | -9.9 |
| Total | 102,905 | 106,500 | 3,595 | 3.5 |
| Operating expenses | 102,050 | 100,056 | $-1,994$ | -2.0 |
| Operating income | 855 | 6,444 | 5,589 | 653.7 |
| Operating income on sales in Europe (\%) | 0.8 | 6.1 |  |  |

## Other:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| External customers | 28,346 | 29,786 | 1,440 | 5.1 |
| Intersegment | 40,440 | 47,075 | 6,635 | 16.4 |
| Total | 68,786 | 76,861 | 8,075 | 11.7 |
| Operating expenses | 68,680 | 73,501 | 4,821 | 7.0 |
| Operating income | 106 | 3,360 | 3,254 | - |
| Operating income on sales in Other (\%) | 0.2 | 4.4 |  |  |

## Corporate and Eliminations:

| Net sales: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Intersegment | $-138,699$ | $-141,150$ | $-2,451$ |  |
| $\quad$ Total | $-138,699$ | $-141,150$ | $-2,451$ | - |
| Operating expenses | $-139,176$ | $-137,076$ | 2,100 | - |
| Operating income (loss) | 477 | $-4,074$ | $-4,551$ | - |
| Consolidated: |  |  |  |  |
| Net sales: |  |  |  |  |
| $\quad$ External customers | 457,785 | 469,632 | 11,847 | 2.6 |
| $\quad$ Intersegment | - | - | - | - |
| $\quad$ Total | 457,785 | 469,632 | 11,847 | 2.6 |
| Operating expenses | 492,760 | 456,537 | $-36,223$ | -7.4 |
| Operating income (loss) | $-34,975$ | 13,095 | 48,070 | - |
| $\quad$ Operating income (loss) on consolidated net sales (\%) | -7.6 | 2.8 |  |  |

*Geographic area was changed in this fiscal year.
Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.

## (6) Notes on significant changes in Equity

Not applicable

## -APPENDIX-

1. Consolidated Sales by Product Category

*Each category includes the following product line:
Office Imaging
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Production Printing
Network System Solutions Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software

Industrial Products Personal computers, servers, network equipment, related services, support and software Thermal media, optical equipment, semiconductor devices and electronic components Digital cameras
*Product Category and product lines included in Product Category was changed in this fiscal year.
Product Category in Imaging \& Solutions was reclassified as Office Imaging, Production Printing and Network System Solutions in this fiscal year (Imaging Solutions and Network System Solutions as previous category).
Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year.
The above reclassification was made to the prior year's figures.
*Geographic area was changed in this fiscal year.
Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.

*Each category includes the following product line:
Office Imaging
MFPs (multifunctional printers), copiers, laser printers, digital duplicators, facsimile, scanners, related parts \& supplies, services, support and software
Production Printing
Network System Solutions Cut sheet printer, continuous feed printer, related parts \& supplies, services, support and software

Industrial Products Personal computers, servers, network equipment, related services, support and software Thermal media, optical equipment, semiconductor devices and electronic components
Other
Digital cameras
*Product Category and product lines included in Product Category was changed in this fiscal year.
Product Category in Imaging \& Solutions was reclassified as Office Imaging, Production Printing and Network System Solutions in this fiscal year (Imaging Solutions and Network System Solutions as previous category).
Certain products were reclassified into Network System Solutions and Industrial Products from Other in this fiscal year.
The above reclassification was made to the prior year's figures.
*Geographic area was changed in this fiscal year.
Middle East and Africa were reclassified from Other into Europe in this fiscal year.
The reclassification was made to the prior year's figures.

## 2. Forecast of Consolidated Performance

|  |  |  |  |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Third Quarter ended |  | Fourth Quarter ending |  | Year ending |  |
|  | December 31, 2012 | Change | March 31, 2013 | Change | March 31, 2013 |  |
|  | Results | \% | Forecast | \% | Forecast | \% |
| Net sales | 1,387.0 | -0.7 | 532.9 | 5.2 | 1,920.0 | 0.9 |
| Gross profit | 563.4 | -0.9 | 201.5 | 9.3 | 765.0 | 1.6 |
| Operating income (loss) | 40.4 | - | 34.5 | 82.2 | 75.0 | - |
| Income (loss) before income taxes | 36.2 | - | 31.2 | 87.6 | 67.5 | - |
| Net income (loss) attributable to Ricoh |  |  |  |  |  |  |
| Company, Ltd. | 17.3 | - | 18.6 | 115.7 | 36.0 | - |
| Net income (loss) attributable to Ricoh Company, Ltd. shareholders per share-basic (yen) | 23.86 | - | 25.79 | - | 49.65 | - |
| Net income (loss) attributable to Ricoh Company, Ltd. shareholders per share-diluted (yen) | - | - | - | - | - | - |
| Capital expenditures | 61.1 |  | 17.9 |  | 79.0 |  |
| Depreciation for tangible fixed assets | 44.5 |  | 15.5 |  | 60.0 |  |
| R\&D expenditures | 82.1 |  | 30.9 |  | 113.0 |  |
| Exchange rate (Yen/US\$) | 80.05 |  | 85.00 |  | 81.29 |  |
| Exchange rate (Yen/EURO) | 102.26 |  | 115.00 |  | 105.44 |  |

## 3. Forecast of Consolidated Sales by Product Category

(Billions of yen)

|  | Fourth Quarter ending March 31, 2013 |  |  |  | Year ending March 31, 2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecast | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast(*) | $\begin{gathered} \text { Change } \\ \% \end{gathered}$ | Forecast | $\begin{gathered} \text { Change } \\ \% \\ \hline \end{gathered}$ | Forecast(*) | Change <br> \% |
| <Imaging \& Solutions> |  |  |  |  |  |  |  |  |
| Office Imaging | 372.0 | 5.8 | 353.5 | 0.6 | 1,323.8 | 0.0 | 1,321.3 | -0.1 |
| Domestic | 137.8 | 0.3 | 137.8 | 0.3 | 492.2 | -0.9 | 492.2 | -0.9 |
| Overseas | 234.2 | 9.4 | 215.7 | 0.7 | 831.5 | 0.6 | 829.1 | 0.3 |
| Production Printing | 39.4 | 4.0 | 37.0 | -2.3 | 144.2 | -2.9 | 143.2 | -3.6 |
| Domestic | 8.7 | 1.7 | 8.7 | 1.7 | 33.2 | 2.2 | 33.2 | 2.2 |
| Overseas | 30.7 | 4.7 | 28.3 | -3.5 | 111.0 | -4.4 | 109.9 | -5.3 |
| Network System Solutions | 59.1 | 5.7 | 58.4 | 4.4 | 209.8 | 5.3 | 210.5 | 5.6 |
| Domestic | 51.7 | 0.8 | 51.7 | 0.8 | 181.6 | -0.3 | 181.6 | -0.3 |
| Overseas | 7.4 | 60.0 | 6.7 | 45.1 | 28.1 | 64.5 | 28.8 | 68.4 |
| Imaging \& Solutions Total | 470.5 | 5.6 | 448.9 | 0.8 | 1,677.8 | 0.4 | 1,674.9 | 0.2 |
| Domestic | 198.2 | 0.5 | 198.2 | 0.5 | 707.1 | -0.6 | 707.1 | -0.6 |
| Overseas | 272.3 | 9.7 | 250.7 | 1.0 | 970.6 | 1.1 | 967.8 | 0.8 |
| The Americas | 127.4 | 8.8 | 118.9 | 1.6 | 467.6 | 3.1 | 454.7 | 0.2 |
| Europe, Middle East and Africa | 116.3 | 11.0 | 105.2 | 0.4 | 395.6 | -1.8 | 407.5 | 1.2 |
| Other | 28.6 | 8.9 | 26.6 | 1.4 | 107.4 | 3.8 | 105.6 | 2.0 |
| <Industrial Products> |  |  |  |  |  |  |  |  |
| Industrial Products | 23.0 | -0.6 | 22.2 | -4.3 | 93.2 | -4.9 | 92.6 | -5.6 |
| Domestic | 10.9 | -8.5 | 10.9 | -8.5 | 45.6 | -14.5 | 45.6 | -14.5 |
| Overseas | 12.1 | 7.6 | 11.3 | 0.2 | 47.6 | 6.4 | 47.0 | 5.1 |
| The Americas | 3.5 | 4.7 | 3.4 | 0.2 | 13.8 | 8.4 | 13.5 | 6.2 |
| Europe, Middle East and Africa | 3.7 | 12.0 | 3.3 | 0.2 | 13.2 | 1.7 | 13.5 | 3.7 |
| Other | 4.9 | 6.6 | 4.6 | 0.1 | 20.5 | 8.3 | 19.9 | 5.3 |
| <Other> |  |  |  |  |  |  |  |  |
| Other | 39.4 | 3.5 | 38.9 | 2.1 | 149.0 | 11.0 | 148.9 | 10.9 |
| Domestic | 33.0 | 2.6 | 33.0 | 2.6 | 130.2 | 6.9 | 130.2 | 6.9 |
| Overseas | 6.4 | 8.1 | 5.9 | -0.4 | 18.8 | 50.5 | 18.7 | 49.3 |
| The Americas | 1.3 | 12.4 | 1.2 | 3.7 | 4.6 | 91.1 | 4.5 | 85.5 |
| Europe, Middle East and Africa | 2.1 | 10.2 | 1.9 | -0.3 | 7.6 | 36.2 | 7.9 | 40.7 |
| Other | 3.0 | 4.9 | 2.8 | -2.1 | 6.6 | 46.3 | 6.3 | 40.6 |
| Grand Total | 532.9 | 5.2 | 510.0 | 0.7 | 1,920.0 | 0.9 | 1,916.5 | 0.7 |
| Domestic | 242.1 | 0.3 | 242.1 | 0.3 | 883.0 | -0.4 | 883.0 | -0.4 |
| Overseas | 290.8 | 9.6 | 267.9 | 1.0 | 1,037.0 | 2.0 | 1,033.5 | 1.6 |
| The Americas | 132.2 | 8.7 | 123.5 | 1.5 | 486.0 | 3.7 | 472.7 | 0.8 |
| Europe, Middle East and Africa | 122.1 | 11.0 | 110.4 | 0.4 | 416.4 | -1.2 | 428.9 | 1.8 |
| Other | 36.5 | 8.3 | 34.0 | 0.9 | 134.5 | 6.0 | 131.9 | 3.9 |

* Excluding foreign exchange impact


[^0]:    * The Company bases the forecast estimates for the fiscal year ending March 31, 2013 above upon information currently available to management, which involves risks and uncertainties that could cause actual results to differ materially from those projected.
    *During the previous fiscal year, Ricoh has accounted for subsidiaries that changed their fiscal year-ends from December 31 to March 31 as if their fiscal year-ends in prior years were March 31 and has restated consolidated financial statements for the third quarter of fiscal year 2011.

[^1]:    *Geographic area was changed in this fiscal year.
    Middle East and Africa were reclassified from Other into Europe in this fiscal year.
    The reclassification was made to the prior year's figures.

