# QUARTERLY REPORT 

## 3rd Quarter ended December 31, 2002

(Results for the Period from October 1, 2002 to December 31, 2002)

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## Ricoh Company, Ltd.

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# Ricoh Company, Ltd. and Consolidated Subsidiaries <br> Financial Highlights (3rd Quarter ended December 31, 2002) 

1. Results for the Period from October 1, 2002 to December 31, 2002

| (1) Operating Results |  | (Millions of yen) |
| :--- | ---: | ---: |
|  | Three months ended | Three months ended |
|  | December 31, 2002 | December 31, 2001 |
| Net sales | 420,739 | 401,331 |
| (\% change from the previous corresponding period) | 4.8 | 7.3 |
| Operating income | 33,394 | 29,729 |
| (\% change from the previous corresponding period) | 12.3 | 15.0 |
| Income before income taxes | 29,987 | 25,872 |
| (\% change from the previous corresponding period) | 15.9 | 12.9 |
| Net income | 17,801 | 14,891 |
| (\% change from the previous corresponding period) | 19.5 | 19.4 |
| Net income per share-basic (yen) | 24.51 | 21.41 |
| Net income per share-diluted (yen) | 23.74 | 20.00 |

Notes:
i. Equity in income of affiliates: $¥ 459$ million ( $¥ 524$ million in previous corresponding period)
ii. Some changes have been made in accounting method
iii. Percentage changes in net sales, operating income, income before income taxes, and net income based on the previous corresponding period.

| (2) Financial Position | December 31, 2002 | (Millions of yen) |
| :--- | ---: | ---: |
| Total assets | $1,807,267$ | $1,8002,928$ |
| Shareholders' equity | 671,132 | 633,020 |
| Equity ratio (\%) | 37.1 | 34.5 |
| Equity per share (yen) | 925.98 | 870.63 |

Note: Number of shares outstanding as of December 31, 2002: 724,777,428 shares (727,086,738 shares as of March 31, 2002)
(3) Cash Flow
(Millions of yen)

| (3) Cash Flow |  | (Millions of yen) |
| :--- | ---: | ---: |
|  | Nine months ended | Nine months ended |
|  | December 31, 2002 | December 31, 2001 |
| Cash flows from operating activities | 112,173 | 33,757 |
| Cash flows from investing activities | $-76,695$ | $-64,190$ |
| Cash flows from financing activities | $-26,212$ | 34,817 |
| Cash and cash equivalents at end of period | 177,564 | 114,099 |

(4) Items relating to the scale of consolidation and the application of the equity method:

Number of consolidated subsidiaries: 330; nonconsolidated subsidiaries: 40; affiliated companies: 26
(5) Changes in accounting method, etc.:

Consolidated subsidiaries: 3 additions; 2 removals
Companies accounted for by the equity method: no change
Notes:
i. Consolidated financial statements of the Company and its consolidated subsidiaries have been prepared in conformity with accounting principles generally accepted in the United States of America.
ii. Ricoh's 3rd quarter financial statements are unaudited.
2. Forecast of operating results from April 1, 2002 to March 31, 2003
(Millions of yen)
Net sales
1,738,000
Operating incom 138,000
Income before income taxes
125,100
Net income 73,200

Note: Net income per share (Consolidated) 101.00 yen

In accordance with Japanese regulations, Ricoh has issued forecast for its financial results for the fiscal year ending March 2003. These forecast are forward-looking statements based on a number of assumptions and beliefs in light of the information currently available to management and subject to significant risks and uncertainties.

## Performance

(1) Overview

| Three months ended December 31, 2002, 2001 and half year ended September 30, 2002 |  | (Billions of yen) |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended <br> December 31, 2002 | Three months ended <br> December 31, 2001 | Change | Half year ended <br> September 30, 2002 |
| Domestic sales | 210.1 | 211.7 | $-0.8 \%$ | 449.5 |
| Overseas sales | 210.5 | 189.5 | $11.1 \%$ | 407.2 |
| Net sales | 420.7 | 401.3 | $4.8 \%$ | 856.8 |
| Gross profit | 184.9 | 173.6 | $6.5 \%$ | 360.6 |
| Operating income | 33.3 | 29.7 | $12.3 \%$ | 61.3 |
| Income before income taxes | 29.9 | 25.8 | $15.9 \%$ | 55.6 |
| Net income | 17.8 | 14.8 | $19.5 \%$ | 33.5 |
| Net income per share-basic (yen) | 24.51 | 21.41 | 3.10 | 46.11 |
| Net income per share-diluted (yen) | 23.74 | 20.00 | 3.74 | 44.68 |
| Return on equity (\%) | 2.7 | 2.5 | $0.2 \%$ point | 5.2 |
| Income before income taxes on total assets (\%) | 1.7 | 1.5 | $0.2 \%$ point | 3.0 |
| Income before income taxes on net sales (\%) | 7.1 | 6.4 | $0.7 \%$ point | 6.5 |
| Exchange rate (Yen/US\$) | 122.59 | 123.70 | -1.11 | 123.08 |
| Exchange rate (Yen/EURO) | 122.59 | 110.74 | 11.85 | 116.95 |
| Expenditure for plant and equipment | 16.7 | 16.8 | -0.1 | 38.4 |
| Depreciation for tangible fixed assets | 17.5 | 20.2 | -2.7 | 33.8 |
| R\&D Expenditure | 20.8 | 18.6 | 2.1 | 40.2 |


| Nine months ended December 31, 2002, 2001 and year ended March 31, 2002. |  |  | (Billions of yen) |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Nine months ended | Nine months ended | Change | Year ended |
|  |  |  |  |  |
|  | December 31, 2002 | December 31,2001 | March 31, 2002 |  |
| Domestic sales | 659.7 | 664.5 | $-0.7 \%$ | 902.6 |
| Overseas sales | 617.7 | 556.9 | $10.9 \%$ | 769.6 |
| Net sales | $1,277.5$ | $1,221.4$ | $4.6 \%$ | $1,672.3$ |
| Gross profit | 545.5 | 515.5 | $5.8 \%$ | 699.9 |
| Operating income | 94.7 | 89.6 | $5.7 \%$ | 129.6 |
| Income before income taxes | 85.6 | 78.3 | $9.3 \%$ | 113.9 |
| Net income | 51.3 | 43.2 | $18.5 \%$ | 61.6 |
| Net income per share-basic (yen) | 70.62 | 62.38 | 8.24 | 88.27 |
| Net income per share-diluted (yen) | 68.42 | 58.24 | 10.18 | 82.46 |
| Return on equity (\%) | 7.9 | 7.5 | $0.4 \%$ point | 10.4 |
| Income before income taxes on total assets (\%) | 4.7 | 4.5 | $0.2 \%$ point | 6.4 |
| Income before income taxes on net sales (\%) | 6.7 | 6.4 | $0.3 \%$ point | 6.8 |
| Total assets | $1,807.2$ | $1,760.3$ | 46.8 | $1,832.9$ |
| Shareholders' equity | 671.1 | 601.2 | 69.8 | 633.0 |
| Interest-bearing debt | 541.2 | 586.0 | -44.7 | 561.4 |
| Equity ratio (\%) | 37.1 | 34.2 | $2.9 \%$ points | 34.5 |
| Equity per share (yen) | 925.98 | 860.86 | 65.12 | 870.63 |
| Cash flows from operating activities | 112.1 | 33.7 | 78.4 | 105.1 |
| Cash flows from investing activities | -76.6 | -64.1 | -12.5 | -81.4 |
| Cash flows from financing activities | -26.2 | 34.8 | -61.0 | 36.2 |
| Cash and cash equivalents at end of period | 177.5 | 114.0 | 63.4 | 170.1 |
| Exchange rate (Yen/US\$) | 122.92 | 122.67 | 0.25 | 125.10 |
| Exchange rate (Yen/EURO) | 118.84 | 108.77 | 10.07 | 110.60 |
| Expenditure for plant and equipment | 55.1 | 56.6 | -1.5 | 75.6 |
| Depreciation for tangible fixed assets | 51.4 | 53.3 | -1.9 | 73.7 |
| R\&D Expenditure | 61.0 | 58.6 | 2.4 | 80.7 |

## *Overview

- In the third quarter of fiscal 2003, ended December 31, 2002, consolidated net sales increased by $4.8 \%$ as compared to the previous corresponding period, to $¥ 420.7$ billion. The increase would have been $3.1 \%$ after factoring out the impact of foreign exchange.
- Domestic sales were off $0.8 \%$. Sales of the printing systems such as networkable MFPs (multifunctional printers) and laser printers, improved especially on the strength of demand for color models. Offsetting these gains was lower demand for standalone analog products amid the shift to digital offerings and sluggish information technology demand in Japan that dampened sales growth in personal computers and servers.
- Overseas sales increased by $11.1 \%$, as demand remained favorable for core printing systems and other products in all regions. Excluding the foreign exchange effect, overseas sales would have increased by $7.4 \%$.

Operating income increased by $12.3 \%$. This owed mainly to increased sales of such high-value-added offerings as MFPs and color printers. On top of that, new products were popular, while Ricoh continued its cost-cutting drive, allowing the Company to absorb the expenses of restructuring efforts at subsidiaries and affiliates. Ricoh also benefited from a lower yen. The Company endeavored to lower total other expenses by reducing interest expense in line with decrease on borrowings, thus compensating for higher foreign exchange losses and decreases in interest and dividend income because of adverse conditions in financial markets. Income before income taxes, minority interests and equity in earnings of affiliates thus increased by $15.9 \%$.

- As the result of these factors, net income increased by $19.5 \%$ as compared to the previous corresponding period.


## *Financial Position

- The Ricoh Group is pursuing an ongoing drive to improve revenues, earnings, and free cash flow to reinforce its financial position.
- At the end of the third quarter, net cash provided by operating activities was $¥ 112.1$ billion, up $¥ 78.4$ billion from the previous corresponding period. This was due primarily to higher net income and increased depreciation and amortization.
- Net cash used in investing activities was $¥ 76.6$ billion, mainly because of higher spending on facilities for new manufacturing lines or product development, and securities investments.
- As a result of the above factors, free cash flow totaled $¥ 35.4$ billion.
- Ricoh again strove during the period to switch from short-term loans to long-term indebtedness while slashing interestbearing debt. Net cash used in financing activities, including cash dividends paid, was $¥ 26.2$ billion. As the end of the third quarter, cash and cash equivalents were $¥ 7.3$ billion higher year on year, at $¥ 177.5$ billion.
- At the start of fiscal 2003, Ricoh has included short-term investment securities, which are always available-for-sale, such as MMF (Money Management Funds), in cash equivalents. The effects of this change were as follows.

|  |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents at term-end | December 31, 2002 | December 31, 2001 | March 31, 2002 |
|  |  |  |  |
| Under previous accounting policy | 86,673 | 63,856 | 142,508 |
| Under new accounting policy | 177,564 | 114,099 | 170,172 |
| Change | 90,891 | 50,243 | 27,664 |

## Consolidated Performance


(Yen)

*Consolidated Sales by Category

Imaging Solutions (sales down $9.1 \%$, to $¥ 208.3$ billion)
*Digital Imaging Solutions (sales down $6.5 \%$, to $¥ 151.4$ billion)
In core digital PPCs, the Company strengthened everything in its lineup from low-end models to high-speed machines. Sales growth rose, particularly for the strategically focused products, Imagio Neo C240/C320 series. Domestic sales were down, however, amid sluggish demand. Overseas, sales were lower than in the previous corresponding period despite the inroads made by PPCs and MFPs and orders from large accounts.
*Other Imaging Solutions (sales down $15.5 \%$, to $¥ 56.8$ billion)
The sales decreased stemmed from the continued shift away from analog PPCs to digital models and MFPs.

## Network Input/Output Systems (sales up $41.1 \%$, to $¥ 117.4$ billion)

*Printing Systems (sales up $45.9 \%$, to $¥ 102.9$ billion)
In Japan and internationally, the Company further augmented its lineup of fast, networkable, and color models, expanding sales of printing equipment to meet customer requirements. During the third quarter, the Company increased sales of MFPs and laser printers, notably color offerings.
*Other Input/Output Systems (sales up $14.4 \%$, to $¥ 14.4$ billion)
This business benefited from strong exports of DVD drives and media based on new standards.

Network System Solutions (sales down $11.1 \%$, to $¥ 40.0$ billion)
Ricoh continued to strengthen its useware, document management, and other solutions businesses to lower customers' total costs of ownership while enhancing performance. The sales decline stemmed from reduced purchases of personal computers and servers owing to corporate constrains on information technology spending.

Other Businesses (sales up $25.4 \%$, to $¥ 54.9$ billion)
The recovery of the semiconductor business and steady gains in leasing and other operations offset lower sales of metering equipment.


## * Consolidated Sales by Geographic Area

## Japan (sales down $0.8 \%$, to $¥ 210.1$ billion)

Demand for traditional analog offerings remained low amid the stagnant domestic economy. Still, Ricoh continued to build sales in new areas through customer-focused product and sales strategies. As part of these efforts, the Company strengthened its capabilities in the printing systems such as MFPs and printers and in its solutions business, which encompasses useware and document management. Overall sales were slightly down, however, in keeping with the shift away from analog equipment toward MFPs and color models and sluggish demand for personal computers and servers.

## The Americas (sales up $1.9 \%$, to $¥ 84.1$ billion)

The Company further improved its sales network, especially in North America, while expanding sales of such new printing systems as MFPs and printers. On top of that, sales were solid for DVD drives and media based on new standards.

## Europe (sales up $13.5 \%$, to $¥ 88.3$ billion)

Overall performance was strong on the back of new printing systems, notably MFPs and printers.

Others (sales up $30.4 \%$, to $¥ 37.9$ billion)
Sales in China, the rest of Asia, and other regions benefited from the shift to digital, networkable, and color systems.


## *Segment Information

## Business Segment

## Office Equipment

In Japan and overseas, sales of high-value-added MFPs and laser printers were increased, especially on color systems. With the contribution of ongoing efforts to reduce manufacturing costs and lower yen impact, sales and operating income increased.

## Other Businesses

While results in the metering equipment business deteriorated, semiconductor demand turned around and leasing and other operations performed favorably. Both sales and operating income in this segment were increased as compared to the previous corresponding period.


## Geographic Segment

## Japan

Exports of such high-value-added offerings as MFPs and laser printers drove gains in office equipment, helping boost overall sales in that business area despite a decline in Japan. Operating income remained flat, as Ricoh increased overseas production under its policy of optimally locating manufacturing operations closer to customer markets and because of the lower sales in Japan.

The Americas
Despite intense competition, sales of highly profitable printing systems were increased, particularly for strategic MFPs and laser printers. Both regional sales and operating income improved as compared to the previous corresponding period.

## Europe

The Company continued to do well, increasing sales of MFPs and laser printers, while maintaining high productivity rates at local plants, causing overall sales and operating income to improve.

## Others

Sales remained strong in China and elsewhere in Asia and Oceania in line with the shift to MFPs and other digital equipment. In addition, higher production in China helped increase regional sales and operating income.


## (2) Expectations

A sluggish domestic economy and the yen's recent appreciation has prompted management to lower the fiscal 2003 net sales forecast it announced in October 2002, from $¥ 1,750.0$ billion, to $¥ 1,738.0$ billion. On the positive side, earnings in the third quarter were solidly above expectations, and Ricoh anticipates further income improvements. Management has thus increased its operating income forecast from the $¥ 134.0$ billion, to $¥ 138.0$ billion. Income before income taxes, minority interests and equity in earnings of affiliates is forecasted to reach $¥ 125.1$ billion, compared with the previous forecast of $¥ 121.5$ billion. Similarly, net income is forecasted $¥ 73.2$ billion, against the earlier estimate of $¥ 71.0$ billion.

Exchange Rate Assumptions for the three month ended March 31, 2003
US\$ $1=¥ 118.00 \quad$ ( $¥ 132.50$ in the previous corresponding period)
EURO $1=¥ 125.00 \quad$ ( $¥ 116.21$ in the previous corresponding period)

Exchange Rate Assumptions for the full year ended March 31, 2003
US\$ $1=¥ 121.70 \quad$ ( $¥ 125.10$ in previous fiscal year)
EURO $1=¥ 120.37 \quad$ ( $¥ 110.60$ in previous fiscal year)

|  |  | (Billions of yen) |  |
| :--- | ---: | ---: | ---: |
|  | Year ended <br> March 31, 2003 <br> (Forecast) | Year ended <br> March 31, 2002 | Change |
|  | 895.0 | 902.6 |  |
| Domestic sales | 843.0 | 769.6 | $-0.8 \%$ |
| Overseas sales | $1,738.0$ | $1,672.3$ | $9.5 \%$ |
| Net sales | 741.0 | 699.9 | $3.9 \%(* 1)$ |
| Gross profit | 138.0 | 129.6 | $5.9 \%$ |
| Operating income | 125.1 | 113.9 | $6.4 \%$ |
| Income before income taxes | 73.2 | 61.6 | $9.8 \%$ |
| Net income |  |  | $18.8 \%(* 2)$ |

Notes:

* $1 .$. Net sales would be ninth consecutive year of growth.
*2...Net income would be eleventh consecutive year of growth and ninth consecutive year of record high.
* Ricoh bases the estimates above on information currently available to management, which involves risks and uncertainties that would cause actual results to differ materially from those projected.


## 1. Consolidated Statements of Income

| Three months ended December 31, 2002 and 2001. $\quad$ (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended December 31, 2002 | Three months ended December 31, 2001 | Change | \% |
| Net sales | 420,739 | 401,331 | 19,408 | 4.8 |
| Cost of sales | 235,802 | 227,700 | 8,102 | 3.6 |
| Percentage of net sales (\%) | 56.0 | 56.7 |  |  |
| Gross Profit | 184,937 | 173,631 | 11,306 | 6.5 |
| Percentage of net sales (\%) | 44.0 | 43.3 |  |  |
| Selling, general and administrative expenses | 151,543 | 143,902 | 7,641 | 5.3 |
| Percentage of net sales (\%) | 36.1 | 35.9 |  |  |
| Operating income | 33,394 | 29,729 | 3,665 | 12.3 |
| Percentage of net sales (\%) | 7.9 | 7.4 |  |  |
| Other (income) expense |  |  |  |  |
| Interest and dividend income | 603 | 1,159 | -556 | -48.0 |
| Percentage of net sales (\%) | 0.1 | 0.3 |  |  |
| Interest expense | 1,298 | 2,001 | -703 | -35.1 |
| Percentage of net sales (\%) | 0.3 | 0.5 |  |  |
| Other, net | 2,712 | 3,015 | -303 | -10.0 |
| Percentage of net sales (\%) | 0.6 | 0.8 |  |  |
| Income before income taxes, equity income and minority interests | 29,987 | 25,872 | 4,115 | 15.9 |
| Percentage of net sales (\%) | 7.1 | 6.4 |  |  |
| Provision for income taxes | 12,729 | 10,969 | 1,760 | 16.0 |
| Percentage of net sales (\%) | 3.0 | 2.7 |  |  |
| Minority interests in earnings of subsidiaries | -84 | 536 | -620 | - |
| Percentage of net sales (\%) | 0.0 | 0.1 |  |  |
| Equity in earnings of affiliates | 459 | 524 | -65 | -12.4 |
| Percentage of net sales (\%) | 0.1 | 0.1 |  |  |
| Net income | 17,801 | 14,891 | 2,910 | 19.5 |
| Percentage of net sales (\%) | 4.2 | 3.7 |  |  |
| Reference: | Three months ended | Three months ended |  |  |
| Exchange rate | December 31, 2002 | December 31, 2001 |  |  |
| US\$ 1 | $¥ 122.59$ | $¥ 123.70$ |  |  |
| EURO 1 | ¥122.59 | $¥ 110.74$ |  |  |

Nine months ended December 31, 2002, 2001 and year ended March 31, 2002.
(Millions of yen)

| Nine months ended December 31, 2002, 2001 and year ended March 31, 2002. |  |  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2002 | Nine months ended December 31, 2001 | Change | \% | Year ended <br> March 31, 2002 |
| Net sales | 1,277,560 | 1,221,418 | 56,142 | 4.6 | 1,672,340 |
| Cost of sales | 731,978 | 705,891 | 26,087 | 3.7 | 972,394 |
| Percentage of net sales (\%) | 57.3 | 57.8 |  |  | 58.1 |
| Gross Profit | 545,582 | 515,527 | 30,055 | 5.8 | 699,946 |
| Percentage of net sales (\%) | 42.7 | 42.2 |  |  | 41.9 |
| Selling, general and administrative expenses | 450,860 | 425,894 | 24,966 | 5.9 | 570,251 |
| Percentage of net sales (\%) | 35.3 | 34.9 |  |  | 34.1 |
| Operating income | 94,722 | 89,633 | 5,089 | 5.7 | 129,695 |
| Percentage of net sales (\%) | 7.4 | 7.3 |  |  | 7.8 |
| Other (income) expense |  |  |  |  |  |
| Interest and dividend income | 2,638 | 4,055 | -1,417 | -34.9 | 4,753 |
| Percentage of net sales (\%) | 0.2 | 0.3 |  |  | 0.3 |
| Interest expense | 5,328 | 6,563 | -1,235 | -18.8 | 8,233 |
| Percentage of net sales (\%) | 0.4 | 0.5 |  |  | 0.5 |
| Other, net | 6,372 | 8,729 | -2,357 | -27.0 | 12,265 |
| Percentage of net sales (\%) | 0.5 | 0.7 |  |  | 0.8 |
| Income before income taxes, |  |  |  |  |  |
| Percentage of net sales (\%) | 6.7 | 6.4 |  |  | 6.8 |
| Provision for income taxes | 36,749 | 34,488 | 2,261 | 6.6 | 51,147 |
| Percentage of net sales (\%) | 2.9 | 2.8 |  |  | 3.0 |
| Minority interests in earnings of subsidiaries | -348 | 2,149 | -2,497 | - | 3,080 |
| Percentage of net sales (\%) | 0.0 | 0.2 |  |  | 0.2 |
| Equity in earnings of affiliates | 2,067 | 1,540 | 527 | 34.2 | 1,891 |
| Percentage of net sales (\%) | 0.2 | 0.1 |  |  | 0.1 |
| Net income | 51,326 | 43,299 | 8,027 | 18.5 | 61,614 |
| Percentage of net sales (\%) | 4.0 | 3.5 |  |  | 3.7 |
| Reference: | Nine months ended | Nine months ended | Year ended |  |  |
| Exchange rate | December 31, 2002 | December 31, 2001 | March 31, 2002 |  |  |
| US\$ 1 | $¥ 122.92$ | $¥ 122.67$ | $¥ 125.10$ |  |  |
| EURO 1 | $¥ 118.84$ | $¥ 108.77$ | $¥ 110.60$ |  |  |

## 2. Consolidated Sales by Product Category

Three months ended December 31, 2002 and 2001

|  | Three months ended December 31, '02 | Three months ended December 31, '01 | Change | \% | Change excluding exchange impact | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Office Equipment> |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |
| Digital Imaging Systems | 151,471 | 161,938 | -10,467 | -6.5 | -13,099 | -8.1 |
| Percentage of net sales (\%) | 36.0 | 40.4 |  |  |  |  |
| Domestic | 63,618 | 69,631 | -6,013 | -8.6 | -6,013 | -8.6 |
| Overseas | 87,853 | 92,307 | -4,454 | -4.8 | -7,086 | -7.7 |
| Other Imaging Systems | 56,852 | 67,295 | -10,443 | -15.5 | -11,737 | -17.4 |
| Percentage of net sales (\%) | 13.5 | 16.8 |  |  |  |  |
| Domestic | 20,737 | 24,442 | -3,705 | -15.2 | -3,705 | -15.2 |
| Overseas | 36,115 | 42,853 | -6,738 | -15.7 | -8,032 | -18.7 |
| Total Imaging Solutions | 208,323 | 229,233 | -20,910 | -9.1 | -24,836 | -10.8 |
| Percentage of net sales (\%) | 49.5 | 57.2 |  |  |  |  |
| Domestic | 84,355 | 94,073 | -9,718 | -10.3 | -9,718 | -10.3 |
| Overseas | 123,968 | 135,160 | -11,192 | -8.3 | -15,118 | -11.2 |
| Networking input/output systems: |  |  |  |  |  |  |
| Printing Systems | 102,972 | 70,597 | 32,375 | 45.9 | 29,955 | 42.4 |
| Percentage of net sales (\%) | 24.5 | 17.6 |  |  |  |  |
| Domestic | 44,451 | 35,286 | 9,165 | 26.0 | 9,165 | 26.0 |
| Overseas | 58,521 | 35,311 | 23,210 | 65.7 | 20,790 | 58.9 |
| Other Input/Output Systems | 14,449 | 12,636 | 1,813 | 14.4 | 1,660 | 13.1 |
| Percentage of net sales (\%) | 3.4 | 3.1 |  |  |  |  |
| Domestic | 2,274 | 3,937 | -1,663 | -42.2 | -1,663 | -42.2 |
| Overseas | 12,175 | 8,699 | 3,476 | 40.0 | 3,323 | 38.2 |
| Total Networking input/output systems | 117,421 | 83,233 | 34,188 | 41.1 | 31,615 | 38.0 |
| Percentage of net sales (\%) | 27.9 | 20.7 |  |  |  |  |
| Domestic | 46,725 | 39,223 | 7,502 | 19.1 | 7,502 | 19.1 |
| Overseas | 70,696 | 44,010 | 26,686 | 60.6 | 24,113 | 54.8 |
| Network system solutions | 40,073 | 45,054 | -4,981 | -11.1 | -5,004 | -11.1 |
| Percentage of net sales (\%) | 9.5 | 11.2 |  |  |  |  |
| Domestic | 39,324 | 44,331 | -5,007 | -11.3 | -5,007 | -11.3 |
| Overseas | 749 | 723 | 26 | 3.6 | 3 | 0.4 |
| Office Equipment Total | 365,817 | 357,520 | 8,297 | 2.3 | 1,775 | 0.5 |
| Percentage of net sales (\%) | 86.9 | 89.1 |  |  |  |  |
| Domestic | 170,404 | 177,627 | -7,223 | -4.1 | -7,223 | -4.1 |
| Overseas | 195,413 | 179,893 | 15,520 | 8.6 | 8,998 | 5.0 |
| < Other Businesses > |  |  |  |  |  |  |
| Other Businesses | 54,922 | 43,811 | 11,111 | 25.4 | 10,715 | 24.5 |
| Percentage of net sales (\%) | 13.1 | 10.9 |  |  |  |  |
| Domestic | 39,793 | 34,159 | 5,634 | 16.5 | 5,634 | 16.5 |
| Overseas | 15,129 | 9,652 | 5,477 | 56.7 | 5,081 | 52.6 |
| Grand Total | 420,739 | 401,331 | 19,408 | 4.8 | 12,490 | 3.1 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  |
| Domestic | 210,197 | 211,786 | -1,589 | -0.8 | -1,589 | -0.8 |
| Percentage of net sales (\%) | 50.0 | 52.8 |  |  |  |  |
| Overseas | 210,542 | 189,545 | 20,997 | 11.1 | 14,079 | 7.4 |
| Percentage of net sales (\%) | 50.0 | 47.2 |  |  |  |  |
| The Americas | 84,177 | 82,575 | 1,602 | 1.9 | 2,335 | 2.8 |
| Percentage of net sales (\%) | 20.0 | 20.6 |  |  |  |  |
| Europe | 88,381 | 77,849 | 10,532 | 13.5 | 3,574 | 4.6 |
| Percentage of net sales (\%) | 21.0 | 19.4 |  |  |  |  |
| Other | 37,984 | 29,121 | 8,863 | 30.4 | 8,170 | 28.1 |
| Percentage of net sales (\%) | 9.0 | 7.2 |  |  |  |  |

Each category includes the following products:

Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses

Digital PPCs, color PPCs, digital duplicators, facsimile machines, related supplies and services Analog PPCs, diazo copiers, and related supplies including thermal paper, and services MFPs(multifunctional printers), laser printers, related supplies, services and software Optical discs and system scanners
Personal computers, PC servers, network systems, network related software, and service/support Digital cameras, analog cameras, semiconductors

Reference:
Exchange rate US\$ 1 EURO 1

Three months ended Three months ended
December 31, 2002 December 31, 2002
$¥ 122.59 \quad ¥ 123.70$
$¥ 122.59 \quad ¥ 110.74$

Nine months ended December 31, 2002, 2001 and year ended March 31, 2002.
(Millions of yen)

|  | Nine months ended December 31, '02 | Nine months ended <br> December 31, ' 01 | Change | \% | Change excluding exchange impact | \% | Year ended <br> March 31, '02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <Office Equipment> |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |
| Digital Imaging Systems | 460,856 | 473,906 | -13,050 | -2.8 | -22,207 | -4.7 | 654,425 |
| Percentage of net sales (\%) | 36.1 | 38.8 |  |  |  |  | 39.1 |
| Domestic | 199,484 | 222,153 | -22,669 | -10.2 | -22,669 | -10.2 | 294,827 |
| Overseas | 261,372 | 251,753 | 9,619 | 3.8 | 462 | 0.2 | 359,598 |
| Other Imaging Systems | 177,829 | 213,648 | -35,819 | -16.8 | -40,409 | -18.9 | 279,755 |
| Percentage of net sales (\%) | 13.9 | 17.5 |  |  |  |  | 16.7 |
| Domestic | 61,698 | 76,028 | -14,330 | -18.8 | -14,330 | -18.8 | 97,356 |
| Overseas | 116,131 | 137,620 | -21,489 | -15.6 | -26,079 | -19.0 | 182,399 |
| Total Imaging Solutions | 638,685 | 687,554 | -48,869 | -7.1 | -62,616 | -9.1 | 934,180 |
| Percentage of net sales (\%) | 50.0 | 56.3 |  |  |  |  | 55.8 |
| Domestic | 261,182 | 298,181 | -36,999 | -12.4 | -36,999 | -12.4 | 392,183 |
| Overseas | 377,503 | 389,373 | -11,870 | -3.0 | -25,617 | -6.6 | 541,997 |
| Networking input/output systems: |  |  |  |  |  |  |  |
| Printing Systems | 292,380 | 219,003 | 73,377 | 33.5 | 66,247 | 30.2 | 299,231 |
| Percentage of net sales (\%) | 22.9 | 17.9 |  |  |  |  | 17.9 |
| Domestic | 126,467 | 101,186 | 25,281 | 25.0 | 25,281 | 25.0 | 141,273 |
| Overseas | 165,913 | 117,817 | 48,096 | 40.8 | 40,966 | 34.8 | 157,958 |
| Other Input/Output Systems | 43,984 | 32,532 | 11,452 | 35.2 | 11,062 | 34.0 | 45,016 |
| Percentage of net sales (\%) | 3.4 | 2.7 |  |  |  |  | 2.7 |
| Domestic | 8,232 | 11,325 | -3,093 | -27.3 | -3,093 | -27.3 | 14,966 |
| Overseas | 35,752 | 21,207 | 14,545 | 68.6 | 14,155 | 66.7 | 30,050 |
| Total Networking input/output systems | 336,364 | 251,535 | 84,829 | 33.7 | 77,309 | 30.7 | 344,247 |
| Percentage of net sales (\%) | 26.3 | 20.6 |  |  |  |  | 20.6 |
| Domestic | 134,699 | 112,511 | 22,188 | 19.7 | 22,188 | 19.7 | 156,239 |
| Overseas | 201,665 | 139,024 | 62,641 | 45.1 | 55,121 | 39.6 | 188,008 |
| Network system solutions | 140,125 | 148,004 | -7,879 | -5.3 | -7,972 | -5.4 | 206,962 |
| Percentage of net sales (\%) | 11.0 | 12.1 |  |  |  |  | 12.4 |
| Domestic | 138,078 | 146,335 | -8,257 | -5.6 | -8,257 | -5.6 | 204,631 |
| Overseas | 2,047 | 1,669 | 378 | 22.6 | 285 | 17.1 | 2,331 |
| Office Equipment Total | 1,115,174 | 1,087,093 | 28,081 | 2.6 | 6,721 | 0.6 | 1,485,389 |
| Percentage of net sales (\%) | 87.3 | 89.0 |  |  |  |  | 88.8 |
| Domestic | 533,959 | 557,027 | -23,068 | -4.1 | -23,068 | -4.1 | 753,053 |
| Overseas | 581,215 | 530,066 | 51,149 | 9.6 | 29,789 | 5.6 | 732,336 |
| < Other Businesses > |  |  |  |  |  |  |  |
| Other Businesses | 162,386 | 134,325 | 28,061 | 20.9 | 26,888 | 20.0 | 186,951 |
| Percentage of net sales (\%) | 12.7 | 11.0 |  |  |  |  | 11.2 |
| Domestic | 125,813 | 107,484 | 18,329 | 17.1 | 18,329 | 17.1 | 149,602 |
| Overseas | 36,573 | 26,841 | 9,732 | 36.3 | 8,559 | 31.9 | 37,349 |
| Grand Total | 1,277,560 | 1,221,418 | 56,142 | 4.6 | 33,609 | 2.8 | 1,672,340 |
| Percentage of net sales (\%) | 100.0 | 100.0 |  |  |  |  | 100.0 |
| Domestic | 659,772 | 664,511 | -4,739 | -0.7 | -4,739 | -0.7 | 902,655 |
| Percentage of net sales (\%) | 51.6 | 54.4 |  |  |  |  | 54.0 |
| Overseas | 617,788 | 556,907 | 60,881 | 10.9 | 38,348 | 6.9 | 769,685 |
| Percentage of net sales (\%) | 48.4 | 45.6 |  |  |  |  | 46.0 |
| The Americas | 254,610 | 245,241 | 9,369 | 3.8 | 8,868 | 3.6 | 341,747 |
| Percentage of net sales (\%) | 20.0 | 20.1 |  |  |  |  | 20.4 |
| Europe | 254,550 | 225,984 | 28,566 | 12.6 | 9,244 | 4.1 | 311,312 |
| Percentage of net sales (\%) | 19.9 | 18.5 |  |  |  |  | 18.6 |
| Other | 108,628 | 85,682 | 22,946 | 26.8 | 20,236 | 23.6 | 116,626 |
| Percentage of net sales (\%) | 8.5 | 7.0 |  |  |  |  | 7.0 |

Each category includes the following products:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses
Digital PPCs, color PPCs, digital duplicators, facsimile machines, related supplies and services
Analog PPCs, diazo copiers, and related supplies including thermal paper, and services
MFPs(multifunctional printers), laser printers, related supplies, services and software
Optical discs and system scanners
Personal computers, PC servers, network systems, network related software, and service/support
Digital cameras, analog cameras, semiconductors
Reference:
Exchange rate
US\$ 1
EURO 1

| Nine months ended | Nine months ended | Year ended |
| :---: | :---: | :---: |
| December 31, 2002 | December 31, 2001 | March 31, 2002 |
| $¥ 122.92$ | $¥ 122.67$ | $¥ 125.10$ |
| $¥ 118.84$ | $¥ 108.77$ | $¥ 110.60$ |

## 3. Consolidated Balance Sheets

December 31, 2002 and March 31, 2002
Assets (Millions of yen)

|  | December 31, 2002 | March 31, 2002 | Change |
| :--- | ---: | ---: | ---: |
| Current Assets |  |  |  |
| Cash and time deposits | 184,715 | 182,650 | 2,065 |
| Trade receivables | 406,553 | 442,399 | $-35,846$ |
| Marketable securities | 217 | 22,935 | $-22,718$ |
| Inventories | 149,348 | 162,176 | $-12,828$ |
| Other current assets | 54,530 | 53,508 | 1,022 |
| Total Current Assets | 795,363 | 863,668 | $-68,305$ |
| Fixed Assets |  |  |  |
| Tangible fixed assets | 249,253 | 259,380 | $-10,127$ |
| Finance receivable | 463,281 | 447,829 | 15,452 |
| $\quad$ Other Investments | 299,370 | 262,051 | 37,319 |
| Total Fixed Assets | $1,011,904$ | 969,260 | 42,644 |
| Total Assets | $1,807,267$ | $1,832,928$ | $-25,661$ |

Note:
Contents of cash and time deposits:

| Cash and cash equivalents $\left(^{*}\right)$ | 177,564 | 170,172 |
| :--- | ---: | ---: |
| Time deposits | 7,151 | 12,478 |

*...Effective from April 1, 2002, Ricoh changed its policy for definition of cash and cash equivalents on its consolidated balance sheets and consolidated statements of cash flow. Results for prior years are restated. (See 6. Significant Accounting Policies (Consolidated) (6))
Liabilities and Shareholders' Investment
(Millions of yen)

|  | December 31, 2002 | March 31, 2002 | Change |
| :--- | ---: | ---: | ---: |
| Current Liabilities |  |  |  |
| $\quad$ Trade payables | 252,030 | 277,753 | $-25,723$ |
| Short-term borrowings | 180,998 | 228,408 | $-47,410$ |
| $\quad$ Other current liabilities | 142,753 | 159,540 | $-16,787$ |
| Total Current Liabilities | 575,781 | 665,701 | $-89,920$ |
| Fixed Liabilities |  |  |  |
| $\quad$ Long-term indebtedness | 360,209 | 332,995 | 27,214 |
| Retirement benefit obligation | 118,394 | 119,572 | $-1,178$ |
| $\quad$ Other fixed liabilities | 27,780 | $-2,812$ |  |
| Total Fixed Liabilities | 506,383 | 30,592 | 23,224 |
| Total Liabilities | $1,082,164$ | $1,148,860$ | $-66,696$ |
| Minority Interest | 53,971 | 51,048 | 2,923 |
| Shareholders' Investment |  |  |  |
| $\quad$ Common stock | 120,573 | 120,461 | 112 |
| Additional paid-in capital | 171,740 | 171,628 | 112 |
| Retained earnings | 426,888 | 385,741 | 41,147 |
| Accumulated other comprehensive income | $-42,739$ | $-44,376$ | 1,637 |
| Treasury stock | $-5,330$ | -434 | $-4,896$ |
| Total Shareholders' Investment | 671,132 | 633,020 | 38,112 |
| Total Liabilities and Shareholders' Investment | $1,807,267$ | $1,832,928$ | $-25,661$ |
| Note: Other comprehensive income; |  |  |  |
| Net unrealized holding gains on available-for-sale securities | 8,606 | 10,566 | $-1,960$ |
| Pension liability adjustments | $-35,198$ | $-39,710$ | 4,512 |
| Net unrealized gains (losses) on derivative instruments | -181 | -207 | 26 |
| Cumulative translation adjustments | $-15,966$ | $-15,025$ | -941 |

Reference: Exchange rate
US\$ 1
EURO 1

December 31, 2002 March 31, 2002
$¥ 119.90 \quad ¥ 133.25$
$¥ 125.08 \quad ¥ 116.14$
4. Consolidated Statements of Cash Flow

| Nine months ended December 31, 2002, 2001 and year ended March 31, 2002. |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2002 | Nine months ended December 31, 2001 | Year ended March 31, 2002 |
| I. Cash Flows from Operating Activities: |  |  |  |
| 1. Net income | 51,326 | 43,299 | 61,614 |
| 2. Adjustments to reconcile net income to net cash provided by operating activities- |  |  |  |
| Depreciation and amortization | 56,519 | 53,396 | 73,782 |
| Equity in earnings of affiliates, net of dividends received | -1,129 | -1,081 | -1,260 |
| Deferred income taxes | -5,139 | -2,384 | -1,218 |
| Loss on disposal and sales of tangible fixed assets | 1,078 | 993 | 1,665 |
| Changes in assets and liabilities- |  |  |  |
| Decrease (increase) in trade receivables | 32,308 | 10,522 | -20,006 |
| Decrease in inventories | 9,765 | 7,874 | 21,194 |
| Increase in finance receivables | -20,517 | -18,119 | -13,620 |
| Decrease in trade payables | -22,407 | -30,024 | -19,535 |
| Decrease in accrued income taxes and accrued expenses and other | -13,965 | -33,866 | -13,592 |
| Retirement benefit obligation, net | 4,804 | 9,646 | 8,374 |
| Other, net | 19,530 | -6,499 | 7,740 |
| Net cash provided by operating activities | 112,173 | 33,757 | 105,138 |
| II. Cash Flows from Investing Activities: |  |  |  |
| 1. Proceeds from sales of plant and equipment | 201 | 697 | 756 |
| 2. Expenditures for tangible fixed assets | -53,300 | -56,501 | -75,231 |
| 3. Payments for purchases of available-for-sale securities | -52,142 | -8,607 | -10,025 |
| 4. Proceeds from sales of available-for-sale securities | 24,148 | 18,141 | 24,568 |
| 5. Decrease in investments in and advances to affiliates | 46 | 49 | 5 |
| 6. Decrease (increase) in time deposits | 4,882 | -359 | -477 |
| 7. Other, net | -530 | -17,610 | -21,017 |
| Net cash used in investing activities | -76,695 | -64,190 | -81,421 |
| III. Cash Flows from Financing Activities: |  |  |  |
| 1. Proceeds from long-term indebtedness | 57,685 | 30,863 | 71,075 |
| 2. Repayment of long-term indebtedness | -15,547 | -55,966 | -79,640 |
| 3. (Decrease) increase in short-term borrowings, net | -52,257 | 35,234 | -39,414 |
| 4. Proceeds from issuance of long-term debt securities | 11,000 | 43,500 | 103,500 |
| 5. Repayment of long-term debt securities | -11,553 | -10,000 | -10,000 |
| 6. Cash dividends paid | -10,174 | -8,318 | -8,322 |
| 7. Other, net | -5,366 | -496 | -964 |
| Net cash provided by (used in) financing activities | -26,212 | 34,817 | 36,235 |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | -1,874 | 1,969 | 2,474 |
| V. Net Increase in Cash and Cash Equivalents | 7,392 | 6,353 | 62,426 |
| VI. Cash and Cash Equivalents at Beginning of Year | 170,172 | 107,746 | 107,746 |
| VII. Cash and Cash Equivalents at End of Period | 177,564 | 114,099 | 170,172 |

Effective from April 1, 2002, Ricoh changed its policy for definition of cash and cash equivalents on its consolidated balance sheets and consolidated statements of cash flow. Results for prior years are restated. (See 6. Significant Accounting Policies (Consolidated) (6))

## 5. Consolidated Segment Information

(1) Industry Segment Information

Three months ended December 31, 2002 and 2001.
(Millions of yen)

|  | Three months ended <br> December 31, 2002 | Three months ended <br> December 31, 2001 | Change | $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales: |  |  |  |  |
| Office Equipment | 365,817 | 357,520 | 8,297 | 2.3 |
| Other Businesses | 55,579 | 44,786 | 10,793 | 24.1 |
| Intersegment | -657 | -975 | 318 | -32.6 |
| Total | 420,739 | 401,331 | 19,408 | 4.8 |
| Operating expenses |  |  |  |  |
| Office Equipment | 321,425 | 315,121 | 6,304 | 2.0 |
| Other Businesses | 54,425 | 44,823 | 9,602 | 21.4 |
| Intersegment | -666 | -976 | 310 | -31.8 |
| $\quad$ Corporate | 12,161 | 12,634 | -473 | -3.7 |
| Total | 387,345 | 371,602 | 15,743 | 4.2 |
| Operating income: |  |  |  |  |
| Office Equipment | 44,392 | 42,399 | 1,993 | 4.7 |
| $\quad$ Operating income on office equipment sales(\%) | 12.1 | 11.9 | 0.2 |  |
| Other Businesses | 1,154 | -37 | 1,191 | - |
| $\quad$ Operating income on other business sales(\%) | 2.1 | -0.1 | 2.2 |  |
| Intersegment | 9 | 1 | 8 | 800.0 |
| Corporate | $-12,161$ | $-12,634$ | 473 | -3.7 |
| Consolidated operating income | 33,394 | 29,729 | 3,665 | 12.3 |
| Other income(expenses) | $-3,407$ | $-3,857$ | 450 | -11.7 |
| Income before income tax | 29,987 | 25,872 | 4,115 | 15.9 |


| Nine months ended December 31, 2002 and 2001. |  |  |  | (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Nine months ended <br> December 31, 2002 | Nine months ended <br> December 31, 2001 | Change | $\%$ |
| Net sales: |  |  |  |  |
| Office Equipment | $1,115,174$ | $1,087,093$ | 28,081 | 2.6 |
| Other Businesses | 164,535 | 137,362 | 27,173 | 19.8 |
| Intersegment | $-2,149$ | $-3,037$ | 888 | -29.2 |
| Total | $1,277,560$ | $1,221,418$ | 56,142 | 4.6 |
| Operating expenses: |  |  |  |  |
| Office Equipment | 977,198 | 960,248 | 16,950 | 1.8 |
| Other Businesses | 166,472 | 136,039 | 30,433 | 22.4 |
| Intersegment | $-2,153$ | $-3,063$ | 910 | -29.7 |
| Corporate | 41,321 | 38,561 | 2,760 | 7.2 |
| Total | $1,182,838$ | $1,131,785$ | 51,053 | 4.5 |
| Operating income: |  |  |  |  |
| Office Equipment | 137,976 | 126,845 | 11,131 | 8.8 |
| $\quad$ Operating income on office equipment sales(\%) | 12.4 | 11.7 | 0.7 |  |
| Other Businesses | $-1,937$ | 1,323 | $-3,260$ | - |
| $\quad$ Operating income on other business sales(\%) | -1.2 | 1.0 | -2.2 |  |
| Intersegment | 4 | 26 | -22 | -84.6 |
| Corporate | $-41,321$ | $-38,561$ | $-2,760$ | 7.2 |
| Consolidated operating income | 94,722 | 89,633 | 5,089 | 5.7 |
| Other income(expenses) | $-9,062$ | $-11,237$ | 2,175 | -19.4 |
| Income before income tax | 85,660 | 78,396 | 7,264 | 9.3 |

(2) Geographic Segment Information

Three months ended December 31, 2002 and 2001.
(Millions of yen)

|  | Three months ended December 31, '02 | Three months ended December 31, '01 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |  |
| Japan |  |  |  |  |
| Unaffiliated Customers | 226,091 | 222,195 | 3,896 | 1.8 |
| Intersegment | 84,816 | 80,265 | 4,551 | 5.7 |
| Total | 310,907 | 302,460 | 8,447 | 2.8 |
| The Americas |  |  |  |  |
| Unaffiliated Customers | 82,058 | 81,388 | 670 | 0.8 |
| Intersegment | 1,273 | 2,462 | -1,189 | -48.3 |
| Total | 83,331 | 83,850 | -519 | -0.6 |
| Europe |  |  |  |  |
| Unaffiliated Customers | 87,571 | 77,007 | 10,564 | 13.7 |
| Intersegment | 651 | 1,230 | -579 | -47.1 |
| Total | 88,222 | 78,237 | 9,985 | 12.8 |
| Other |  |  |  |  |
| Unaffiliated Customers | 25,019 | 20,741 | 4,278 | 20.6 |
| Intersegment | 19,345 | 15,587 | 3,758 | 24.1 |
| Total | 44,364 | 36,328 | 8,036 | 22.1 |
| Intersegment | -106,085 | -99,544 | -6,541 | 6.6 |
| Total | 420,739 | 401,331 | 19,408 | 4.8 |
| Operating expenses: |  |  |  |  |
| Japan | 284,768 | 276,296 | 8,472 | 3.1 |
| The Americas | 81,538 | 83,149 | -1,611 | -1.9 |
| Europe | 83,717 | 74,151 | 9,566 | 12.9 |
| Other | 41,298 | 34,461 | 6,837 | 19.8 |
| Corporate and eliminations | -103,976 | -96,455 | -7,521 | 7.8 |
| Total | 387,345 | 371,602 | 15,743 | 4.2 |
| Operating income: |  |  |  |  |
| Japan | 26,139 | 26,164 | -25 | -0.1 |
| Operating income on sales in Japan (\%) | 8.4 | 8.7 | -0.3 |  |
| The Americas | 1,793 | 701 | 1,092 | 155.8 |
| Operating income on sales in The Americas (\%) | 2.2 | 0.8 | 1.4 |  |
| Europe | 4,505 | 4,086 | 419 | 10.3 |
| Operating income on sales in Europe (\%) | 5.1 | 5.2 | -0.1 |  |
| Other | 3,066 | 1,867 | 1,199 | 64.2 |
| Operating income on sales in other regions (\%) | 6.9 | 5.1 | 1.8 |  |
| Corporate and eliminations | -2,109 | -3,089 | 980 | -31.7 |
| Consolidated operating income | 33,394 | 29,729 | 3,665 | 12.3 |
| Other income(expenses) | -3,407 | -3,857 | 450 | -11.7 |
| Income before income tax | 29,987 | 25,872 | 4,115 | 15.9 |


|  | Nine months ended December 31, 2002 | Nine months ended December 31, 2001 | Change | \% |
| :---: | :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |  |
| Japan |  |  |  |  |
| Unaffiliated Customers | 704,905 | 689,465 | 15,440 | 2.2 |
| Intersegment | 237,214 | 230,859 | 6,355 | 2.8 |
| Total | 942,119 | 920,324 | 21,795 | 2.4 |
| The Americas |  |  |  |  |
| Unaffiliated Customers | 246,998 | 243,527 | 3,471 | 1.4 |
| Intersegment | 3,810 | 5,827 | -2,017 | -34.6 |
| Total | 250,808 | 249,354 | 1,454 | 0.6 |
| Europe |  |  |  |  |
| Unaffiliated Customers | 253,239 | 224,793 | 28,446 | 12.7 |
| Intersegment | 2,083 | 3,390 | -1,307 | -38.6 |
| Total | 255,322 | 228,183 | 27,139 | 11.9 |
| Other |  |  |  |  |
| Unaffiliated Customers | 72,418 | 63,633 | 8,785 | 13.8 |
| Intersegment | 54,175 | 44,766 | 9,409 | 21.0 |
| Total | 126,593 | 108,399 | 18,194 | 16.8 |
| Intersegment | -297,282 | -284,842 | -12,440 | 4.4 |
| Total | 1,277,560 | 1,221,418 | 56,142 | 4.6 |
| Operating expenses: |  |  |  |  |
| Japan | 878,746 | 841,193 | 37,553 | 4.5 |
| The Americas | 241,474 | 246,432 | -4,958 | -2.0 |
| Europe | 243,814 | 219,393 | 24,421 | 11.1 |
| Other | 118,967 | 103,859 | 15,108 | 14.5 |
| Corporate and eliminations | -300,163 | -279,092 | -21,071 | 7.5 |
| Total | 1,182,838 | 1,131,785 | 51,053 | 4.5 |
| Operating income: |  |  |  |  |
| Japan | 63,373 | 79,131 | -15,758 | -19.9 |
| Operating income on sales in Japan (\%) | 6.7 | 8.6 | -1.9 |  |
| The Americas | 9,334 | 2,922 | 6,412 | 219.4 |
| Operating income on sales in The Americas (\%) | 3.7 | 1.2 | 2.5 |  |
| Europe | 11,508 | 8,790 | 2,718 | 30.9 |
| Operating income on sales in Europe (\%) | 4.5 | 3.9 | 0.6 |  |
| Other | 7,626 | 4,540 | 3,086 | 68.0 |
| Operating income on sales in other regions (\%) | 6.0 | 4.2 | 1.8 |  |
| Corporate and eliminations | 2,881 | -5,750 | 8,631 | - |
| Consolidated operating income | 94,722 | 89,633 | 5,089 | 5.7 |
| Other income(expenses) | -9,062 | -11,237 | 2,175 | -19.4 |
| Income before income tax | 85,660 | 78,396 | 7,264 | 9.3 |

## 6. Significant Accounting Policies (Consolidated)

## 1. Items relating to the scale of consolidation and the application of the equity method

Consolidated subsidiaries:
3 additions including Ricoh Logistics Corporation
2 removals including Finnoffice

Companies accounted for by the equity method: (No change)

## 2. Consolidated Accounting Policies (Summary)

(1) Principles of Consolidation

The consolidated financial statements include the accounts of Ricoh. Investments in $20 \%$ to $50 \%$ owned companies are accounted for on the equity basis. All significant inter-company balances and transactions have been eliminated in consolidation.
(2) Securities

Ricoh conforms with SFAS No.115, "Accounting for Certain Investments in Debt and Equity Securities," which requires certain investments in debt and equity securities to be classified as either held-to-maturity, trading, or available-for-sale securities. Available-for-sale are reported at fair value with unrealized gains and losses, net of related taxes, excluded from earnings and reported in accumulated other comprehensive income (loss).
The cost of the securities sold was computed based on the average cost of each security held at the time of sale.
(3) Inventories

Inventories are mainly stated at the lower of average cost or market. Inventory costs include raw materials, labor and manufacturing overheads.
(4) Plant and Equipment

Depreciation of plant and equipment is computed principally by using the declining-balance method over the estimated useful lives. Most of the foreign subsidiaries have adopted the straight-line method for computing depreciation. Certain leased buildings, machinery and equipment are accounted for as capital leases in conformity with SFAS No. 13, "Accounting for Leases."
(5) Goodwill and Other Intangible Assets

In conformity with SFAS No.142, "Goodwill and Other Intangible Assets." goodwill and certain other intangible assets that are determined to have indefinite life are not amortized. SFAS No. 142 requires to test for impairment at least annually.

## (6) Cash and Cash Equivalents

Effective from April 1, 2002, Ricoh changed its policy for definition of cash and cash equivalents on its consolidated balance sheets and consolidated statements of cash flow. Cash and cash equivalents formerly included cash, negotiable certificates of deposit, time deposits with a maturity of three months or less at the date of purchase and so on. In addition to the above, Ricoh decided to include short-term investment securities into cash equivalents which are available-for-sale at any time and present insignificant risk of changes in value, such as Money Management Funds and Free Financial Funds. Ricoh believes this change to disclose a financial status more preferable, since such short-term investment securities increase in fund operation of Ricoh.
Accompanied by this change, Ricoh restated consolidated balance sheet and consolidated statements of cash flow for prior years. The effect of this change was to increase cash and cash equivalents increased by $¥ 50,243$ million and $¥ 27,664$ million and to decrease equivalently Marketable securities on balance sheet as of December 31, 2001 and March 31, 2002, respectively, and net cash used in investing activities decrease by $¥ 6,954$ million and increase by $¥ 15,629$ million in consolidated statements of cash flow for nine months ended December 31, 2001 and year ended March 31, 2002.
(7) Use of Estimates

Management of the Company has made a number of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, including impairment losses of long-lived assets and the disclosures of fair value of financial instruments and contingent assets and liabilities, to prepare these financial statements in conformity with generally accepted accounting principles. Actual results could differ from those estimates.

## 3. Note

New Accounting Standards
From year ended March 31, 2003, Ricoh has adopted SFAS No. 141, "Business Combinations," and SFAS No. 142,
"Goodwill and Other Intangible Assets."SFAS No. 141 requires the use of only the purchase method of accounting for business combinations and prohibits the use of the pooling of interests method.
SFAS No. 142 eliminates the amortization of goodwill, requires annual impairment testing of goodwill.
Ricoh has completed the transitional impairment test for existing goodwill as required by SFAS No. 142. Ricoh has determined that the fair value of each reporting unit which includes goodwill is in excess of its carrying amount. Accordingly, no impairment loss was recorded for goodwill upon the adoption of SFAS No. 142.

Ricoh Company, Ltd.
QUARTERLY REPORT -APPENDIX- (3rd Quarter ended December 31, 2002)

## 1. Quarterly Performance Outline (Consolidated)

|  | 1st Quarter ended June 30, '02 | $\begin{gathered} \hline \text { Change } \\ \% \end{gathered}$ | 2nd Quarter ended September 30, '02 | Change <br> \% | 3rd Quarter ended December 31, '02 | $\begin{gathered} \hline \text { Change } \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales (billions of yen) | 428.2 | 4.0 | 428.5 | 5.0 | 420.7 | 4.8 |
| Gross profit (billions of yen) | 186.4 | 7.2 | 174.1 | 3.7 | 184.9 | 6.5 |
| Operating income (billions of yen) | 35.9 | 13.6 | 25.4 | -10.2 | 33.3 | 12.3 |
| Income before income taxes (billions of yen) | 32.2 | 18.7 | 23.4 | -7.7 | 29.9 | 15.9 |
| Net income (billions of yen) | 19.5 | 31.2 | 14.0 | 3.5 | 17.8 | 19.5 |
| Net income per share (yen) | 26.85 | - | 19.26 | - | 24.51 | - |
| Capital expenditure (billions of yen) | 17.6 |  | 20.8 | - | 16.7 | - |
| Depreciation for tangible fixed assets (billions of yen) | 16.9 |  | 16.9 | - | 17.5 | - |
| R\&D expenditure (billions of yen) | 18.4 | - | 21.7 | - | 20.8 | - |
| Interest income (expenses) net (billions of yen) | -0.7 | - | -1.2 | - | -0.6 | - |
| Exchange rate (Yen/US\$) | 127.01 |  | 119.19 | - | 122.59 | - |
| Exchange rate (Yen/EURO) | 116.56 | - | 117.34 | - | 122.59 | - |

## 2. Quarterly Sales by Product Category (Consolidated)

| (Billions of yen) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q ended <br> June 30,'02 | Change \% | Change excluding exchange impact \% | 2Q ended <br> Sept. 30,'02 | Change <br> \% | $\begin{gathered} \text { Change } \\ \text { excluding } \\ \text { exchange } \\ \text { impact } \\ \% \\ \hline \end{gathered}$ | 3Q ended <br> Dec. 31,'02 | Change <br> \% | Change excluding exchange impact \% |
| <Office Equipment> |  |  |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |  |  |
| Digital Imaging Systems | 156.2 | 0.7 | -2.3 | 153.0 | -2.4 | -3.6 | 151.4 | -6.5 | -8.1 |
| Domestic | 70.9 | -12.7 | -12.7 | 64.9 | -8.9 | -8.9 | 63.6 | -8.6 | -8.6 |
| Overseas | 85.3 | 15.4 | 9.1 | 88.1 | 3.1 | 0.9 | 87.8 | -4.8 | -7.7 |
| Other Imaging Systems | 63.6 | -16.8 | -19.8 | 57.3 | -17.9 | -19.4 | 56.8 | -15.5 | -17.4 |
| Domestic | 22.4 | -19.8 | -19.8 | 18.5 | -21.5 | -21.5 | 20.7 | -15.2 | -15.2 |
| Overseas | 41.2 | -15.1 | -19.8 | 38.7 | -16.1 | -18.2 | 36.1 | -15.7 | -18.7 |
| Total Imaging Solutions | 219.9 | -5.1 | -8.1 | 210.4 | -7.2 | -8.4 | 208.3 | -9.1 | -10.8 |
| Domestic | 93.3 | -14.5 | -14.5 | 83.4 | -12.1 | -12.1 | 84.3 | -10.3 | -10.3 |
| Overseas | 126.5 | 3.3 | -2.3 | 126.9 | -3.6 | -5.8 | 123.9 | -8.3 | -11.2 |
| Networking input/output systems: |  |  |  |  |  |  |  |  |  |
| Printing Systems | 94.6 | 22.2 | 18.1 | 94.7 | 33.5 | 31.4 | 102.9 | 45.9 | 42.4 |
| Domestic | 40.1 | 27.4 | 27.4 | 41.9 | 21.8 | 21.8 | 44.4 | 26.0 | 26.0 |
| Overseas | 54.5 | 18.7 | 11.8 | 52.8 | 44.6 | 40.4 | 58.5 | 65.7 | 58.9 |
| Other Input/Output Systems | 15.8 | 56.0 | 55.2 | 13.6 | 40.5 | 38.9 | 14.4 | 14.4 | 13.1 |
| Domestic | 3.4 | -13.2 | -13.2 | 2.4 | -26.6 | -26.6 | 2.2 | -42.2 | -42.2 |
| Overseas | 12.4 | 100.7 | 99.4 | 11.1 | 76.6 | 74.1 | 12.1 | 40.0 | 38.2 |
| Total Networking input/output systems | 110.5 | 26.1 | 22.4 | 108.4 | 34.4 | 32.3 | 117.4 | 41.1 | 38.0 |
| Domestic | 43.5 | 22.8 | 22.8 | 44.4 | 17.4 | 17.4 | 46.7 | 19.1 | 19.1 |
| Overseas | 66.9 | 28.4 | 22.2 | 64.0 | 49.4 | 45.4 | 70.6 | 60.6 | 54.8 |
| Network system solutions | 46.9 | -3.8 | -3.9 | 53.1 | -2.0 | -2.0 | 40.0 | -11.1 | -11.1 |
| Domestic | 46.2 | -4.3 | -4.3 | 52.4 | -2.2 | -2.2 | 39.3 | -11.3 | -11.3 |
| Overseas | 0.6 | 60.8 | 49.6 | 0.6 | 19.8 | 15.2 | 0.7 | 3.6 | 0.4 |
| Office Equipment Total | 377.3 | 2.5 | -0.2 | 371.9 | 2.9 | 1.6 | 365.8 | 2.3 | 0.5 |
| Domestic | 183.2 | -5.1 | -5.1 | 180.3 | -3.2 | -3.2 | 170.4 | -4.1 | -4.1 |
| Overseas | 194.1 | 10.9 | 5.1 | 191.6 | 9.4 | 6.8 | 195.4 | 8.6 | 5.0 |
| < Other Businesses > |  |  |  |  |  |  |  |  |  |
| Other Businesses | 50.9 | 15.9 | 14.9 | 56.5 | 21.4 | 20.7 | 54.9 | 25.4 | 24.5 |
| Domestic | 41.6 | 16.5 | 16.5 | 44.3 | 18.0 | 18.0 | 39.7 | 16.5 | 16.5 |
| Overseas | 9.2 | 13.2 | 7.6 | 12.1 | 35.3 | 31.7 | 15.1 | 56.7 | 52.6 |
| Grand Total | 428.2 | 4.0 | 1.4 | 428.5 | 5.0 | 3.8 | 420.7 | 4.8 | 3.1 |
| Domestic | 224.8 | -1.7 | -1.7 | 224.7 | 0.3 | 0.3 | 210.1 | -0.8 | -0.8 |
| Overseas | 203.4 | 11.0 | 5.2 | 203.8 | 10.7 | 8.0 | 210.5 | 11.1 | 7.4 |
| The Americas | 84.1 | 5.4 | 1.8 | 86.2 | 4.2 | 6.2 | 84.1 | 1.9 | 2.8 |
| Europe | 83.2 | 9.3 | 1.0 | 82.9 | 15.2 | 6.8 | 88.3 | 13.5 | 4.6 |
| Other | 35.9 | 32.5 | 27.0 | 34.6 | 17.9 | 16.1 | 37.9 | 30.4 | 28.1 |

Each category includes the following products:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Digital PPCs, color PPCs, digital duplicators, facsimile machines, related supplies and services
Analog PPCs, diazo copiers, and related supplies including thermal paper, and services
MFPs(multifunctional printers), laser printers, related supplies, services and software
Optical discs and system scanners
Personal computers, PC servers, network systems, network related software, and service/support
Other Businesses
Digital cameras, analog cameras, semiconductors

| Reference: | 1Q ended |
| :---: | :---: |
| Exchange rate | Jun. $30,{ }^{\prime}$ 02 |
| US\$ 1 | $¥ 127.01$ |
| EURO 1 | $¥ 116.56$ |


| 2Q ended | 3Q ended |
| :---: | :---: |
| Sept. 30, ${ }^{\prime} 02$ | Dec. $31,{ }^{\prime} 02$ |
| $¥ 119.19$ | $¥ 122.59$ |
| $¥ 117.34$ | $¥ 122.59$ |

## 3. Forecast (Consolidated)

## (1) Performance Outline (Consolidated)

$\left.\begin{array}{lrrrr}\hline & \begin{array}{c}\text { Year ended } \\ \text { March 31, } \\ 2002\end{array} & \begin{array}{rl}\text { Nine months ended } \\ \text { December 31, } \\ 2002\end{array} & \begin{array}{c}\text { Three months ended } \\ \text { March 31, } \\ \text { 2003 }\end{array} & \begin{array}{c}\text { Year ended } \\ \text { March 31, } \\ \text { 2003 }\end{array} \\ \text { (Forecast) }\end{array}\right]$
(2) Sales by Product Category (Consolidated)
(Billions of yen)

| (Billions of yen) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine | Three months ended March 31,2003 |  |  |  | Year ended March 31,2003 |  |  |  |
|  | months ended | Forecast | Change \% | Forecast(*) | Change $\%$ | Forecast | Change \% | Forecast(*) | Change <br> \% |
| <Office Equipment> |  |  |  |  |  |  |  |  |  |
| Imaging Solutions: |  |  |  |  |  |  |  |  |  |
| Digital Imaging Systems | 460.8 | 173.8 | -3.7 | 177.6 | -1.6 | 634.7 | -3.0 | 629.3 | -3.8 |
| Domestic | 199.4 | 66.5 | -8.5 | 66.5 | -8.5 | 266.0 | -9.8 | 266.0 | -9.8 |
| Overseas | 261.3 | 107.3 | -0.5 | 111.1 | 3.0 | 368.7 | 2.5 | 363.3 | 1.0 |
| Other Imaging Systems | 177.8 | 55.6 | -15.8 | 57.0 | -13.8 | 233.5 | -16.5 | 230.2 | -17.7 |
| Domestic | 61.6 | 17.8 | -16.5 | 17.8 | -16.5 | 79.5 | -18.3 | 79.5 | -18.3 |
| Overseas | 116.1 | 37.8 | -15.4 | 39.2 | -12.4 | 154.0 | -15.6 | 150.7 | -17.4 |
| Total Imaging Solutions | 638.6 | 229.5 | -6.9 | 234.6 | -4.9 | 868.2 | -7.1 | 859.5 | -8.0 |
| Domestic | 261.1 | 84.3 | -10.3 | 84.3 | -10.3 | 345.5 | -11.9 | 345.5 | -11.9 |
| Overseas | 377.5 | 145.1 | -4.9 | 150.3 | -1.5 | 522.7 | -3.6 | 514.0 | -5.2 |
| Networking input/output systems: |  |  |  |  |  |  |  |  |  |
| Printing Systems | 292.3 | 105.1 | 31.0 | 107.0 | 33.5 | 397.5 | 32.8 | 392.3 | 31.1 |
| Domestic | 126.4 | 49.5 | 23.6 | 49.5 | 23.6 | 176.0 | 24.6 | 176.0 | 24.6 |
| Overseas | 165.9 | 55.5 | 38.5 | 57.5 | 43.4 | 221.5 | 40.2 | 216.3 | 37.0 |
| Other Input/Output Systems | 43.9 | 12.0 | -3.7 | 12.3 | -0.8 | 56.0 | 24.4 | 55.9 | 24.3 |
| Domestic | 8.2 | 1.7 | -51.5 | 1.7 | -51.5 | 10.0 | -33.2 | 10.0 | -33.2 |
| Overseas | 35.7 | 10.2 | 15.9 | 10.6 | 20.0 | 46.0 | 53.1 | 45.9 | 53.0 |
| Total Networking input/output systems | 336.3 | 117.1 | 26.3 | 119.4 | 28.9 | 453.5 | 31.7 | 448.3 | 30.2 |
| Domestic | 134.6 | 51.3 | 17.3 | 51.3 | 17.3 | 186.0 | 19.0 | 186.0 | 19.0 |
| Overseas | 201.6 | 65.8 | 34.4 | 68.1 | 39.2 | 267.5 | 42.3 | 262.3 | 39.5 |
| Network system solutions | 140.1 | 54.6 | -7.3 | 54.7 | -7.2 | 194.8 | -5.9 | 194.7 | -5.9 |
| Domestic | 138.0 | 53.9 | -7.5 | 53.9 | -7.5 | 192.0 | -6.2 | 192.0 | -6.2 |
| Overseas | 2.0 | 0.7 | 13.8 | 0.7 | 17.8 | 2.8 | 20.1 | 2.7 | 17.3 |
| Office Equipment Total | 1,115.1 | 401.3 | 0.8 | 408.8 | 2.6 | 1,516.5 | 2.1 | 1,502.6 | 1.2 |
| Domestic | 533.9 | 189.5 | -3.3 | 189.5 | -3.3 | 723.5 | -3.9 | 723.5 | -3.9 |
| Overseas | 581.2 | 211.7 | 4.7 | 219.2 | 8.4 | 793.0 | 8.3 | 779.1 | 6.4 |
| < Other Businesses > |  |  |  |  |  |  |  |  |  |
| Other Businesses | 162.3 | 59.1 | 12.3 | 59.5 | 13.2 | 221.5 | 18.5 | 220.8 | 18.1 |
| Domestic | 125.8 | 45.6 | 8.5 | 45.6 | 8.5 | 171.5 | 14.6 | 171.5 | 14.6 |
| Overseas | 36.5 | 13.4 | 27.8 | 13.9 | 32.3 | 50.0 | 33.9 | 49.3 | 32.0 |
| Grand Total | 1,277.5 | 460.4 | 2.1 | 468.3 | 3.9 | 1,738.0 | 3.9 | 1,723.4 | 3.1 |
| Domestic | 659.7 | 235.2 | -1.2 | 235.2 | -1.2 | 895.0 | -0.8 | 895.0 | -0.8 |
| Overseas | 617.7 | 225.2 | 5.8 | 233.1 | 9.6 | 843.0 | 9.5 | 828.4 | 7.6 |
| The Americas | 254.6 | 86.3 | -10.5 | 96.9 | 0.5 | 341.0 | -0.2 | 351.0 | 2.7 |
| Europe | 254.5 | 102.4 | 20.1 | 95.2 | 11.7 | 357.0 | 14.7 | 330.5 | 6.2 |
| Other | 108.6 | 36.3 | 17.5 | 40.9 | 32.2 | 145.0 | 24.3 | 146.8 | 25.9 |

* Excluding foreign exchange impact

Each category includes the following products:
Digital Imaging Systems
Other Imaging Systems
Printing Systems
Other Input/Output Systems
Network System Solutions
Other Businesses
Digital PPCs, color PPCs, digital duplicators, facsimile machines, related supplies and services
Analog PPCs, diazo copiers, and related supplies including thermal paper, and services
MFPs(Multifunctional printers), laser printers, related supplies, services and software
Optical discs and system scanners
Personal computers, PC servers, network systems, network related software, and service/support
Digital cameras, analog cameras, semiconductors

| Reference: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended | 1Q ended | 2 Q ended | 3 Q ended | 4 Q ended | Year ended |
| Exchange rate | Mar. 31, '02 | Jun. 30, '02 | Sept. 30, '02 | Dec. 31, '02 | Mar. 31, '03 | Mar. 31, '03 |
| US\$ 1 | $¥ 125.10$ | $¥ 127.01$ | $¥ 119.19$ | $¥ 122.59$ | $¥ 118.00$ | $¥ 121.70$ |
| EURO 1 | $¥ 110.60$ | $¥ 116.56$ | $¥ 117.34$ | $¥ 122.59$ | $¥ 125.00$ | $¥ 120.37$ |


[^0]:    * The Company bases the estimates above on information currently available to management, which involves risks and uncertainties that would cause actual results to differ materially from those projected.

