## **Key Financial Figures(Consolidated)**

	(Fiscal year	ended)				(Six months	ended)	<b>a</b>
Operating Results	Mar.'07	Mar.'08	Mar.'09	Mar.'10	Mar.'11 (Forecast)	Sep.'08	Sep.'09	Sep.'10 (Forecast
Net sales	2,068.9	2,219.9	2,091.6	2,016.3	2,050.0	1,065.9	988.7	984.
(change from the previous corresponding period)	8.4%	7.3%	-5.8%	-3.6%	1.7%	-2.1%	-7.2%	-0.5%
Domestic sales	1,002.2	1,016.0	938.3	876.5	914.0	483.8	421.6	438.
(change from the previous corresponding period)	3.7%	1.4%	-7.6%	-6.6%	4.3%	-4.1%	-12.8%	3.9%
Overseas sales	1,066.6	1,203.9	1,153.3	1,139.7	1,136.0	582.1	567.1	546.
(change from the previous corresponding period)	13.1%	12.9%	-4.2%	-1.2%	-0.3%	-0.3%	-2.6%	-3.7%
Overseas sales ratio	51.6%	54.2%	55.1%	56.5%	55.4%	54.6%	57.4%	55.5%
Gross profit	862.4	927.7	854.3	822.3	835.0	443.3	398.2	405.
(change from the previous corresponding period)	8.5%	7.6%	-7.9%	-3.8%	1.5%	-1.8%	-10.2%	1.79
Percentage of net sales	41.7%	41.8%	40.8%	40.8%	40.7%	41.6%	40.3%	41.29
Selling, general and administrative expenses	688.0	746.2	779.8	756.3	750.0	378.2	384.2	370.
(change from the previous corresponding period)	6.4%	8.5%	4.5%	-3.0%	-0.8%	3.2%	1.6%	-3.79
Percentage of net sales	33.3%	33.6%	37.3%	37.5%	36.6%	35.5%	38.9%	37.69
Operating income	174.3	181.5	74.5	65.9	85.0	65.0	13.9	35.
(change from the previous corresponding period)	17.4%	4.1%	-58.9%	-11.5%	28.8%	-23.0%	-78.5%	150.1%
Percentage of net sales	8.4%	8.2%	3.6%	3.3%	4.1%	6.1%	1.4%	3.6%
Income before income taxes	174.5	174.6	30.9	57.5	75.0	58.8	6.7	28.
(change from the previous corresponding period)	14.2%	0.1%	-82.3%	85.9%	30.4%	-30.8%	-88.5%	313.8%
Percentage of net sales	8.4%	7.9%	1.5%	2.9%	3.7%	5.5%	0.7%	2.8%
Net income attributable to Ricoh Company,Ltd.	111.7		6.5	27.8	35.0	34.3	1.8	12.
(change from the previous corresponding period)	15.1%	106.4 -4.7%	-93.9%	326.8%	25.6%		-94.7%	591.4%
						-35.4%		
Percentage of net sales  Net income attributable to sharholders per share-basic [yen]	5.4% 153.10	4.8% 146.04	9.02	1.4%	1.7%	3.2%	0.2% 2.49	1.39
				38.41	48.24	47.56		17.2
(change from the previous corresponding period)	15.7%	-4.6%	-93.8%	325.8%	25.6%	-34.7%	-94.8%	592.09
Exchange rate [yen/US\$]	117.02	114.40	100.55	92.91	90.53	106.15	95.56	91.0
[yen/EURO]	150.08	161.69	143.74	131.21	111.88	162.69	133.24	113.7
. Other ratios	Mar.'07	Mar.'08	Mar.'09	Mar.'10	Mar.'11 (Forecast)	Sep.'08	Sep.'09	Sep.'10 (Forecast
R&D Expenditure	114.9	126.0	124.4	109.8	112.0	63.2	55.9	57.
R&D Expenditure / net sales	5.6%	5.7%	5.9%	5.4%	5.5%	5.9%	5.7%	5.89
Interest and dividend income			5.2	3.4		3.0		
Interest and dividend income Interest expense	5.5	6.3	5.2 5.8	3.4 8.1		3.0	1.7	
Interest expense	5.5 7.3	6.3 4.8	5.8	8.1		2.4	1.7 4.0	
Interest expense Financial income(expenses)net	5.5 7.3 -1.8	6.3 4.8 1.5	5.8 -0.6	8.1 -4.6		2.4 0.6	1.7 4.0 -2.3	
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times]	5.5 7.3 -1.8 24.5	6.3 4.8 1.5 38.9	5.8 -0.6 13.6	8.1 -4.6 8.5	 	2.4 0.6 27.8	1.7 4.0 -2.3 3.9	 
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets	5.5 7.3 -1.8 24.5 72.4	6.3 4.8 1.5 38.9	5.8 -0.6 13.6 74.8	8.1 -4.6 8.5 70.3	67.0	2.4 0.6 27.8 35.3	1.7 4.0 -2.3 3.9 33.9	32.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment	5.5 7.3 -1.8 24.5 72.4 85.8	6.3 4.8 1.5 38.9 72.7 85.2	5.8 -0.6 13.6 74.8 96.9	8.1 -4.6 8.5 70.3 66.9	67.0 72.0	2.4 0.6 27.8 35.3 46.9	1.7 4.0 -2.3 3.9 33.9 38.4	32. 42.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow	5.5 7.3 -1.8 24.5 72.4 85.8 51.8	6.3 4.8 1.5 38.9 72.7 85.2 -3.9	5.8 -0.6 13.6 74.8 96.9 -195.6	8.1 -4.6 8.5 70.3 66.9 101.1	67.0 72.0	2.4 0.6 27.8 35.3 46.9 -44.5	1.7 4.0 -2.3 3.9 33.9 38.4 29.7	32. 42.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3	6.3 4.8 1.5 38.9 72.7 85.2 -3.9	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5	8.1 -4.6 8.5 70.3 66.9 101.1 243.8	67.0 72.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4	32. 42.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months]	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5	67.0 72.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4	32.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2	67.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4	32.
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7	67.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8	32, 42.
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4	67.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2	32.42.
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7%	67.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2%	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5%	32. 42.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9	67.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9	322 422
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3%	67.0 72.0	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7%	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3%	32.42
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3% 973.3	67.0 72.0 	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7% 1,102.4	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3% 955.6	32 42
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3%	67.0 72.0 	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7%	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3%	322 422
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3% 973.3	67.0 72.0 	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7% 1,102.4	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3% 955.6	32. 42.
Interest expense Financial income(expenses)net	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3% 973.3 40.8%	67.0 72.0 	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7% 1,102.4 49.6%	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3% 955.6 40.2%	32. 42.
Interest expense Financial income(expenses)net Interest coverage ratio(※) [times] Depreciation for tangible fixed assets Expenditure for plant and equipment Free Cash Flow Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories Inventories/Averaged cost of sales [months] Debt Debt on total assets Total assets Income before income taxes on total assets Shareholders' equity Equity ratio Return on equity	5.5 7.3 -1.8 24.5 72.4 85.8 51.8 257.3 1.5 184.3 1.8 415.6 18.5% 2,243.4 8.1% 1,070.9 47.7% 11.0%	6.3 4.8 1.5 38.9 72.7 85.2 -3.9 172.1 0.9 192.0 1.8 384.3 17.4% 2,214.3 7.8% 1,080.1 48.8% 9.9%	5.8 -0.6 13.6 74.8 96.9 -195.6 260.5 1.5 191.5 1.9 779.1 31.0% 2,513.4 1.3% 975.3 38.8% 0.6%	8.1 -4.6 8.5 70.3 66.9 101.1 243.8 1.5 169.2 1.7 684.4 28.7% 2,383.9 2.3% 973.3 40.8% 2.9%	67.0 72.0 	2.4 0.6 27.8 35.3 46.9 -44.5 162.2 0.9 206.1 2.0 426.8 19.2% 2,220.8 2.7% 1,102.4 49.6% 3.1%	1.7 4.0 -2.3 3.9 33.9 38.4 29.7 226.4 1.4 177.7 1.8 724.2 30.5% 2,376.9 0.3% 955.6 40.2% 0.2%	32. 42.

Interest coverage ratio(\*\*)=(Interest and dividend income + Operating income) ÷ Interest expense

<sup>\*</sup>As a result of the sale of a business in 1Q of FY07/3, the operating results from the discontinued operations have been reclassified.

## **Key Financial Figures(Consolidated)**

		ended)				(Six months ended)		g 140	
gory	Mar.'07	Mar.'08	Mar.'09	Mar.'10	Mar.'11 (Forecast)	Sep.'08	Sep.'09	Sep.'10 (Forecast	
utions	1,774.4	1,909.5	1,833.0	1,790.2	1,808.3	919.7	875.1	864.	
ge from the previous corresponding period)	8.4%	7.6%	-4.0%	-2.3%	1.0%	-0.5%	-4.9%	-1.29	
ntage of net sales	85.8%	86.0%	87.6%	88.8%	88.2%	86.3%	88.5%	87.9%	
	1,580.1	1,709.4	1,598.6	1,516.1		814.1	745.0		
								-2.3%	
	76.4%	77.0%	76.4%	75.2%	74.4%	76.4%	75.4%	74.0%	
	194.3	200.0	234.4	274.0		105.6	130.0		
	2.0%	3.0%	17.2%	16.9%		8.7%	23.1%	5.0%	
						-		13.9%	
								7.0%	
ntage of net sales								5.6%	
	161.0	166.0	143.0	124.4	130.5		62.4	64.	
ge from the previous corresponding period)	6.4%	3.1%	-13.9%	-13.0%	4.9%	-9.2%	-20.2%	3.6%	
ntage of net sales	7.8%	7.5%	6.8%	6.2%	6.4%	7.3%	6.3%	6.6%	
raphic Area	Mar.'07	Mar.'08	Mar.'09	Mar.'10	Mar.'11	Sep.'08	Sep.'09	Sep.'10	
-								(Forecast	
re from the prayious corresponding posied)								438.0 3.9%	
ntage of net sales								44.5%	
f 4					*			546.0	
								-3.7%	
-						-		55.5%	
								271.0	
								-3.4%	
ntage of net sales						-		27.6%	
								205.1	
								-9.3%	
ntage of net sales					_	-		20.8%	
								69	
1 1 01								15.9%	
ntage of net sales	6.4%	7.5%	6.1%	6.1%	7.1%	7.1%	6.0%	7.0%	
on Imaging Solutions category (by sales)	Mar.'07	Mar.'08	Mar.'09	Mar.'10		Sep.'08	Sep.'09		
on Imaging Solutions category (by sales)  Copier	Mar.'07	Mar.'08	Mar.'09	Mar.'10 70%		Sep.'08	Sep.'09 70%	,	
Copier	76%	74%	72%	70%		73%	70%		
Copier Printer	76% 19%	74% 20%	72% 23%	70% 22%		73% 22%	70% 21%		
Copier Printer Other	76% 19% 6%	74% 20% 6%	72% 23% 5%	70% 22% 8%		73% 22% 5%	70% 21% 8%		
Copier Printer Other Copier	76% 19% 6% 85%	74% 20% 6% 80%	72% 23% 5% 76%	70% 22% 8% 70% 22%		73% 22% 5% 76%	70% 21% 8% 71%		
Copier Printer Other Copier Printer	76% 19% 6% 85% 9%	74% 20% 6% 80% 15%	72% 23% 5% 76% 20%	70% 22% 8% 70%		73% 22% 5% 76% 21%	70% 21% 8% 71% 20%		
Copier Printer Other Copier Printer Other Copier	76% 19% 6% 85% 9% 6% 82%	74% 20% 6% 80% 15% 4% 78%	72% 23% 5% 76% 20% 4% 75%	70% 22% 8% 70% 22% 8% 70%		73% 22% 5% 76% 21% 4% 75%	70% 21% 8% 71% 20% 8% 71%		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer	76% 19% 6% 85% 9% 6%	74% 20% 6% 80% 15% 4%	72% 23% 5% 76% 20% 4%	70% 22% 8% 70% 22% 8% 70% 22%		73% 22% 5% 76% 21% 4%	70% 21% 8% 71% 20% 8%		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer Office	76% 19% 6% 85% 9% 6% 82% 13%	74% 20% 6% 80% 15% 4% 78% 17%	72% 23% 5% 76% 20% 4% 75% 21%	70% 22% 8% 70% 22% 8% 70% 22% 13%		73% 22% 5% 76% 21% 4% 75% 21%	70% 21% 8% 71% 20% 8% 71% 21%		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer	76% 19% 6% 85% 9% 6% 82% 13%	74% 20% 6% 80% 15% 4% 78% 17%	72% 23% 5% 76% 20% 4% 75% 21%	70% 22% 8% 70% 22% 8% 70% 22%		73% 22% 5% 76% 21% 4% 75% 21%	70% 21% 8% 71% 20% 8% 71% 21%		
Copier Printer Other Copier Printer Other Copier Printer Office Production Other	76% 19% 6% 85% 9% 6% 82% 13% 6%	74% 20% 6% 80% 15% 4% 78% 17% 5%	72% 23% 5% 76% 20% 4% 75% 21% 4%	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 8%		73% 22% 5% 76% 21% 4% 75% 21% 4%	70% 21% 8% 71% 20% 8% 71% 21% 8%		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer Office Production Other	76% 19% 6% 85% 9% 6% 82% 13% 6%	74% 20% 6% 80% 15% 4% 78% 17% 5%  Mar.'08	72% 23% 5% 76% 20% 4% 75% 21% 4% Mar.'09	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 88%		73% 22% 5% 76% 21% 4% 75% 21% 4% Sep.'08	70% 21% 8% 71% 20% 8% 71% 21% 8% Sep.'09		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer Office Production Other	76% 19% 6% 85% 9% 6% 82% 13% 6% Mar.'07	74% 20% 6% 80% 15% 4% 78% 17% 5%  Mar.'08	72% 23% 5% 76% 20% 4% 75% 21% 4%  Mar.'09	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 88% Mar.'10		73% 22% 5% 76% 21% 4% 75% 21% 4% Sep.'08	70% 21% 8% 71% 20% 8% 71% 21% 8% Sep.'09		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer Office Production Other  / sales value of machine)  Japan Overseas	76% 19% 6% 85% 9% 6% 82% 13% 6% Mar.'07	74% 20% 6% 80% 15% 4% 78% 17% 5%  Mar.'08	72% 23% 5% 76% 20% 4% 75% 21% 4%  Mar.'09 58% 50%	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 88  Mar.'10 66% 51%		73% 22% 5% 76% 21% 4% 75% 21% 4% Sep.'08	70% 21% 8% 71% 20% 8% 71% 21% 8% Sep.'09		
Copier Printer Other Copier Printer Other Copier Printer Office Printer Office Production Other  / sales value of machine)  Japan Overseas Total	76% 19% 6% 85% 9% 6% 82% 13% 6%  Mar.'07	74% 20% 6% 80% 15% 4% 78% 17% 5%  Mar.'08	72% 23% 5% 76% 20% 4% 75% 21% 4%  Mar.'09  58% 50% 53%	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 8% Mar.'10 66% 51% 55%		73% 22% 5% 76% 21% 4% 75% 21% 4%  Sep.'08  58% 50% 52%	70% 21% 8% 71% 20% 8% 71% 21% 8% Sep.'09 66% 50% 55%		
Copier Printer Other Copier Printer Other Copier Printer Other Copier Printer Office Production Other  / sales value of machine)  Japan Overseas	76% 19% 6% 85% 9% 6% 82% 13% 6% Mar.'07	74% 20% 6% 80% 15% 4% 78% 17% 5%  Mar.'08	72% 23% 5% 76% 20% 4% 75% 21% 4%  Mar.'09 58% 50%	70% 22% 8% 70% 22% 8% 70% 22% 13% 9% 88  Mar.'10 66% 51%		73% 22% 5% 76% 21% 4% 75% 21% 4% Sep.'08	70% 21% 8% 71% 20% 8% 71% 21% 8% Sep.'09		
	ations ge from the previous corresponding period) atage of net sales dutions ge from the previous corresponding period) atage of net sales system Solutions ge from the previous corresponding period) atage of net sales acts ge from the previous corresponding period) atage of net sales acts ge from the previous corresponding period) atage of net sales	titions terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales terror the previous corresponding period) tage of net sales	titions   1,774.4   1,909.5   te from the previous corresponding period)   8.4%   7.6%   tage of net sales   85.8%   86.0%   dutions   1,580.1   1,709.4   te from the previous corresponding period)   9.2%   8.2%   tage of net sales   76.4%   77.0%   tage of net sales   76.4%   77.0%   tage from the previous corresponding period)   2.0%   3.0%   tage of net sales   9.4%   9.0%   tage of net sales   133.3   144.3   te from the previous corresponding period)   10.6%   8.2%   tage of net sales   6.4%   6.5%   tage of net sales   7.8%   7.5%    Taphic Area   Mar.'07   Mar.'08   tage of net sales   48.4%   45.8%   tage of net sales   48.4%   45.8%   tage of net sales   48.4%   45.8%   tage of net sales   426.4   434.7   tage of net sales   20.6%   19.6%   tage of net sales   24.5%   27.2%   tage from the previous corresponding period)   10.1%   24.7%   tage of net sales   24.5%   27.2%   tage of net sales   24.5%   27.2%   tage from the previous corresponding period)   10.1%   24.7%   tage of net sales   24.5%   27.2%   tage of net sales   24.5%   27.2%   tage of net sales   24.5%   27.2%   tage from the previous corresponding period)   10.1%   24.7%   tage of net sales   24.5%   27.2%   tage from the previous corresponding period)   10.1%   24.7%   tage of net sales   24.5%   27.2%   tage from the previous corresponding period)   10.1%   24.7%	trions the previous corresponding period) (a. 8.4) (b. 1.833.0) (b. 1.	Mar. 07    Mar. 08	Mar. 10	Nar. 107	Nar. 10	

## **Key Financial Figures(Consolidated)**

(Three months end	led)
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	(Three mont	hs ended)								
Operating Results	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10	Jun.'10	Sep.'10 (Forecast)
Net sales	521.5	544.3	502.0	523.6	491.3	497.4	485.9	541.6	482.9	501.0
(change from the previous corresponding period)	-1.6%	-2.5%	-9.0%	-9.6%	-5.8%	-8.6%	-3.2%	3.4%	-1.7%	0.7%
Domestic sales	233.8	249.9	221.0	233.4	206.7	214.9	204.8	250.0	212.9	225.
(change from the previous corresponding period)	-4.4%	-3.8%	-9.6%	-12.5%	-11.6%	-14.0%	-7.3%	7.1%	3.0%	4.7%
Overseas sales	287.7	294.4	281.0	290.2	284.6	282.4	281.1	291.5	270.0	276.
(change from the previous corresponding period)	0.8%	-1.4%	-8.6%	-7.2%	-1.1%	-4.1%	0.0%	0.5%	-5.1%	-2.3%
Overseas sales ratio	55.2%	54.1%	56.0%	55.4%	57.9%	56.8%	57.8%	53.8%	55.9%	55.1%
Gross profit	228.3	214.9	214.1	196.8	200.3	197.8	210.2	213.9	204.3	200.
(change from the previous corresponding period)	-0.2%	-3.4%	-9.8%	-17.6%	-12.3%	-7.9%	-1.8%	8.7%	2.0%	1.4%
Percentage of net sales	43.8%	39.5%	42.7%	37.6%	40.8%	39.8%	43.3%	39.5%	42.3%	40.1%
Selling, general and administrative expenses	188.6	189.6	192.8	208.7	194.2	189.9	186.4	185.6	182.4	187.
(change from the previous corresponding period)	3.6%	2.8%	2.6%	9.0%	3.0%	0.2%	-3.3%	-11.1%	-6.1%	-1.3%
Percentage of net sales	36.2%	34.8%	38.5%	39.9%	39.5%	38.2%	38.4%	34.3%	37.8%	37.4%
Operating income	39.7	25.3	21.3	-11.8	6.0	7.9	23.7	28.2	21.8	13.
(change from the previous corresponding period)	-14.7%	-33.3%	-56.9%		-84.7%	-68.7%	11.4%		259.6%	66.1%
Percentage of net sales	7.6%	4.7%	4.2%	-2.3%	1.2%	1.6%	4.9%	5.2%	4.5%	2.6%
Income before income taxes	43.7	15.1	1.1	-29.1	3.4	3.3	24.0	26.7	15.4	12.
(change from the previous corresponding period)	-17.9%	-52.4%	-97.6%		-92.2%	-77.9%	1,925.0%		353.6%	273.3%
Percentage of net sales	8.4%	2.8%	0.2%	-5.6%	0.7%	0.7%	5.0%	4.9%	3.2%	2.5%
Net income attributable to Ricoh Company,Ltd.	25.7	8.6	-4.8	-23.0	0.9	0.9	12.6	13.4	7.3	5.
(change from the previous corresponding period)	-24.0%	-55.4%			-96.5%	-89.5%			712.1%	470.9%
Percentage of net sales	4.9%	1.6%	-1.0%	-4.4%	0.2%	0.2%	2.6%	2.5%	1.5%	1.0%
Net income attributable to sharholders per share-basic [yen]	35.71	11.85	-6.62	-31.92	1.24	1.25	17.38	18.54	10.11	7.1
(change from the previous corresponding period)	-23.0%	-55.2%			-96.5%	-89.5%			715.3%	469.6%
Exchange rate [yen/US\$]	104.66	107.63	96.21	93.61	97.51	93.64	89.75	90.76	92.13	90.0
[yen/EURO]	163.48	161.92	126.97	122.35	132.69	133.79	132.60	125.64	117.52	110.00
2. Other ratios	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10	Jun.'10	Sep.'10
R&D Expenditure	31.7	31.4	30.2	30.9	27.2	28.7	25.8	27.9	25.6	(Forecast)
R&D Expenditure / net sales	6.1%	5.8%	6.0%	5.9%	5.6%	5.8%	5.3%	5.2%	5.3%	6.3%
Interest and dividend income	1.2	1.7	0.0%	1.3	0.5	1.1	0.4	1.2	0.5	
	1.2	1.7	1.8	1.5	2.1	1.1	2.0			
Interest expense	0.2	0.4	-1.1	-0.1		-0.8	-1.6	1.9 -0.7	1.8	
Financial income(expenses)net					-1.5				-1.2	
Interest coverage ratio(**) [times]	38.4	19.7	11.8	10.0	3.2	4.6	11.6	14.8	12.1	16
Depreciation for tangible fixed assets	17.7	17.6	19.7	19.8	16.6	17.3	17.8	18.4		16.
Expenditure for plant and equipment	20.4	26.5	25.3	24.6	17.3	21.0	9.8	18.6	15.8	26.
Free Cash Flow	-20.4	-24.1	-197.4	46.2	5.9	23.7	12.4	58.8	20.5	
Liquidity at hand	176.2	162.2	157.1	260.5	197.9	226.4	218.4	243.8	288.1	
Liquidity at hand/Averaged sales [months]	1.0	0.9	0.9	1.5	1.2	1.4	1.3	1.4	1.8	-
Inventories	218.7	206.1	224.1	191.5	193.3	177.7	181.3	169.2	171.3	
Inventories/Averaged cost of sales [months]	2.2	1.9	2.3	1.8	2.0	1.8	2.0	1.5	1.8	
Debt	420.1	426.8	717.2	779.1	721.6	724.2	718.4	684.4	743.7	
Debt on total assets	18.2%	19.2%	29.8%	31.0%	29.8%	30.5%	30.2%	28.7%	31.5%	
Total assets	2,304.7	2,220.8	2,405.1	2,513.4	2,424.3	2,376.9	2,382.4	2,383.9	2,361.0	
Income before income taxes on total assets	1.9%	0.7%	0.1%	-1.2%	0.1%	0.1%	1.0%	1.1%	0.7%	-
Shareholders' equity	1,123.4	1,102.4	984.8	975.3	977.0	955.6	962.2	973.3	925.8	-
Equity ratio	48.7%	49.6%	41.0%	38.8%	40.3%	40.2%	40.4%	40.8%	39.2%	-
Return on equity	2.3%	0.8%	-0.5%	-2.3%	0.1%	0.1%	1.3%	1.4%	0.8%	
Number of employees(Japan)(thousand of people)	41.4	41.2	41.1	40.8	41.9	41.6	41.3	41.1	41.5	-
Number of employees(Overseas)(thousand of people)	44.0	45.8	68.7	67.6	67.2	67.0	67.3	67.4	67.0	-
Number of employees (Total)(thousand of people)	85.5	87.0	109.8	108.4	109.1	108.7	108.7	108.5	108.6	

Number of employees (Total)(thousand of people) 85.5 87.0 109.8

Interest coverage ratio(\*\*)=(Interest and dividend income + Operating income) ÷ Interest expense

## **Key Financial Figures(Consolidated)**

		(Three mont	hs ended)								
3. Sales by Cate	gory	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10	Jun.'10	Sep.'10 (Forecast)
Imaging & Sol	lutions	455.2	464.5	443.9	469.3	436.8	438.3	430.9	484.1	424.6	439.8
	ge from the previous corresponding period)	0.5%	-1.5%	-7.2%	-7.3%	-4.1%	-5.6%	-2.9%	3.2%	-2.8%	0.3%
_	entage of net sales	87.3%	85.3%	88.4%	89.6%	88.9%	88.1%	88.7%	89.4%	87.9%	87.8%
Imaging S		410.1	403.9	383.9	400.5	378.0	366.9	368.1	402.9	359.9	368.0
	ge from the previous corresponding period)	-0.5%	-2.7%	-11.6%	-10.6%	-7.8%	-9.2%	-4.1%	0.6%	-4.8%	0.3%
	entage of net sales	78.6%	74.2%	76.5%	76.5%	76.9%	73.8%	75.8%	74.4%	74.5%	73.4%
	System Solutions	45.1	60.5	59.9	68.8	58.7	71.3	62.7	81.2	64.7	71.8
	ge from the previous corresponding period)	11.0%	7.0%	35.3%	17.6%	30.1%	17.9%	4.6%	18.1%	10.3%	0.6%
	entage of net sales	8.7%	11.1%	11.9%	13.1%	12.0%	14.3%	12.9%	15.0%	13.4%	14.3%
Industrial Prod		33.0	34.7	25.9	21.7	24.7	26.4	25.1	25.3	27.9	26.9
	ge from the previous corresponding period)	-6.9%	-17.2%	-24.4%	-33.1%	-25.2%	-23.9%	-2.9%	16.2%	12.7%	1.6%
	entage of net sales	6.3%	6.4%	5.2%	4.2%	5.0%	5.3%	5.2%	4.7%	5.8%	5.4%
Other		33.2	45.0	32.1	32.5	29.8	32.6	29.8	32.1	30.3	34.4
	ge from the previous corresponding period)	-20.4%	1.3%	-17.7%	-20.0%	-10.3%	-27.6%	-7.3%	-1.3%	1.8%	5.3%
Perce	entage of net sales	6.4%	8.3%	6.4%	6.2%	6.1%	6.6%	6.1%	5.9%	6.3%	6.9%
											Sep.'10
4. Sales by Geog	graphic Area	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10	Jun.'10	(Forecast)
Japan		233.8	249.9	221.0	233.4	206.7	214.9	204.8	250.0	212.9	225.1
	ge from the previous corresponding period)	-4.4%	-3.8%	-9.6%	-12.5%	-11.6%	-14.0%	-7.3%	7.1%	3.0%	4.7%
	entage of net sales	44.8%	45.9%	44.0%	44.6%	42.1%	43.2%	42.2%	46.2%	44.1%	44.9%
Overseas		287.7	294.4	281.0	290.2	284.6	282.4	281.1	291.5	270.0	276.0
	ge from the previous corresponding period)	0.8%	-1.4%	-8.6%	-7.2%	-1.1%	-4.1%	0.0%	0.5%	-5.1%	-2.3%
	entage of net sales	55.2%	54.1%	56.0%	55.4%	57.9%	56.8%	57.8%	53.8%	55.9%	55.1%
The Amer		101.6	115.9	132.8	152.3	142.7	138.3	135.2	141.2	133.4	138.2
	ge from the previous corresponding period)	-1.5%	3.0%	22.8%	37.5%	40.4%	19.4%	1.8%	-7.3%	-6.6%	-0.1%
	entage of net sales	19.5%	21.3%	26.5%	29.1%	29.1%	27.8%	27.8%	26.1%	27.6%	27.6%
Europe		148.6	140.0	119.5	115.1	113.7	112.3	115.3	117.1	103.1	102.0
	ge from the previous corresponding period)	1.2%	-1.6%	-22.6%	-27.8%	-23.5%	-19.7%	-3.5%	1.7%	-9.3%	-9.2%
	entage of net sales	28.5%	25.7%	23.8%	22.0%	23.1%	22.6%	23.7%	21.6%	21.4%	20.4%
Other		37.3	38.4	28.5	22.6	28.1	31.6	30.5	33.1	33.5	35.8
	ge from the previous corresponding period)	5.7%	-12.1%	-35.9%	-46.2%	-24.7%	-17.6%	6.8%	46.1%	19.1%	13.0%
Perce	entage of net sales	7.2%	7.1%	5.7%	4.3%	5.7%	6.4%	6.3%	6.1%	6.9%	7.1%
5. Products ratio	o on Imaging Solutions category (by sales)	Jun.'08	Sep.'08	Dec.'08	Mar.'09	Jun.'09	Sep.'09	Dec.'09	Mar.'10	Jun.'10	
Japan	Copier	72%	74%	73%	68%	71%	69%	69%	70%	69%	•
P	Printer	23%	20%	22%	26%	22%	22%	23%	22%	22%	
	Other	4%	6%	6%	5%	7%	9%	8%	9%	9%	
Overseas	Copier	76%	75%	76%	78%	72%	70%	71%	66%	71%	=
	Printer	21%	21%	19%	18%	20%	21%	21%	26%	23%	
	Other	3%	4%	4%	4%	7%	9%	8%	8%	6%	
Total	Copier	75%	75%	75%	75%	72%	70%	70%	67%	70%	-
- 5444	Printer	22%	21%	20%	21%	21%	22%	22%	25%	23%	
	Office									14%	
	Production									9%	
	Other	3%	5%	5%	4%	7%	9%	8%	8%	7%	
6 Colori- d	y calca value of machin :	Jun.'08	Com 100	Dag 100	Man !00	Inc. 100	Com 100	Dag 100	Mon !10	T 140	
Copier	y sales value of machine)  Japan	Jun. 08 59%	Sep.'08	Dec.'08	Mar.'09 59%	Jun.'09 64%	Sep.'09 68%	Dec.'09	Mar.'10 62%	Jun.'10 67%	
Copiei	Overseas	48%	52%	50%	53%	49%	50%	52%	52%	50%	
	Total	48% 51%	53%	52%	53% 54%	49% 54%	55%	52% 57%	56%		
Duintan					_	-		29%		56%	-
Printer	Japan	27%	19%	36%	31%	23%	25%		37%	24%	
	Overseas	32%	20%	20%	17%	24%	30%	36%	49%	37%	
	Total	29%	20%	26%	23%	24%	29%	34%	47%	34%	-