# Consolidated Results for the 3 months ended June 30, 2010

August 2, 2010 Zenji Miura, CFO Ricoh Company, Ltd.



- > +712% y-o-y growth for net income and +259% for operating income. Exceeded our plan.
- Profit increased thanks to solid growth in the solution business with resulting gross margin improvement, and decreased expenses through ongoing structural reform.
- Shipment of MFPs grew y-o-y. MFP market recovering.
- Production printing and solution business keep growing.
- Generated ¥20.5bil free cash flow by improving working capital management.
- > FY2011/03 forecast unchanged despite revision of forex.
- Forex impact will be covered by the growth of new business and on-going structural reform activities.
- ¥33 per share dividend forecast for FY2011/03 also unchanged.

# FY2011/03 Q1 Income Statement



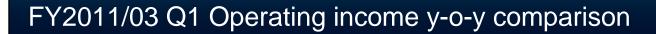
		FY10/03	FY11/03	Y	Y-o-Y Comparis	son
(billions of yen)		Q1 result	Q1 result	Change	Change(%)	Change(%) without Forex
Net sales	(Japan)	206.7	212.9	+6.1	+3.0%	+3.0%
	(Overseas)	284.6	270.0	-14.6	-5.1%	+2.3%
	Total	491.3	482.9	-8.4	-1.7%	+2.6%
Gross profit		200.3	204.3	+4.0	+2.0%	
	net sales %	40.8%	42.3%			
Operating incon	ne	6.0	21.8	+15.7	+259.6%	-
	net sales %	1.2%	4.5%			_ (billions of ye
Income before income taxes		3.4	15.4	+12.0	+353.6%	R&D
	net sales %	0.7%	3.2%			(% on sa CAPEX
Net income attribute	e to shareholder	0.9	7.3	+6.4	+712.1%	Depreciat (tangible fixe
	net sales %	0.2%	1.5%			***************************************
EPS (Yen)		1.24	10.11	+8.87		<del>-</del>
Exchange rate	US \$1	97.51	92.13	-5.38	_	1U:
(Yen)	Euro 1	132.69	117.52	-15.17		1Eu

#### Investment

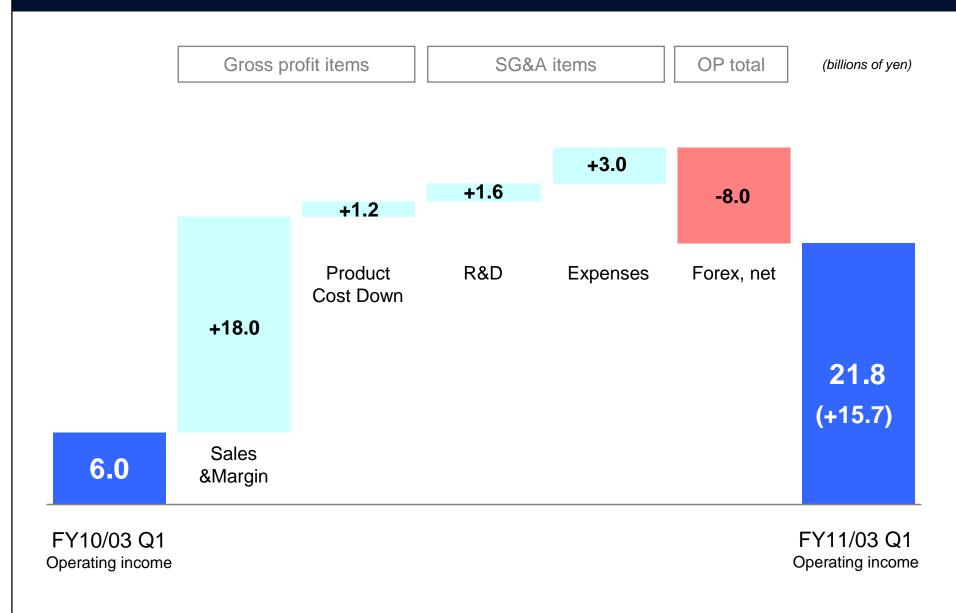
(billions of yen)	FY10/03 Q1	FY11/03 Q1
R&D	27.2	25.6
(% on sales	5.6%	5.3%)
CAPEX	17.3	15.8
Depreciation (tangible fixed ass	16.6 sets)	16.0

## Q1 forex planed

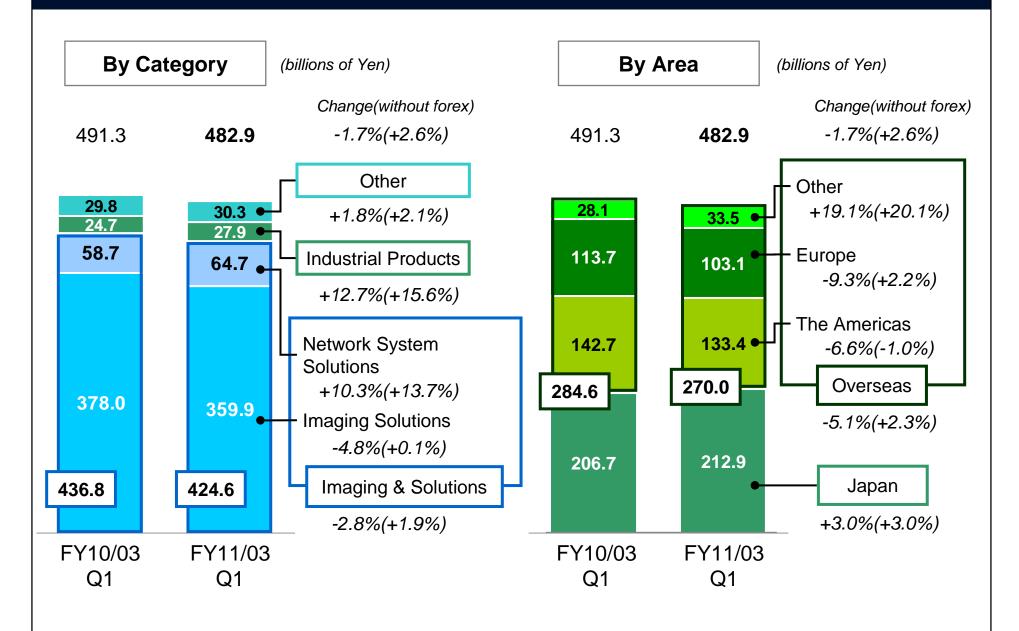
1US\$	=	90.0	0JPY	
1Euro	=	120.0	0JPY	
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## FY2011/03 Q1 Sales

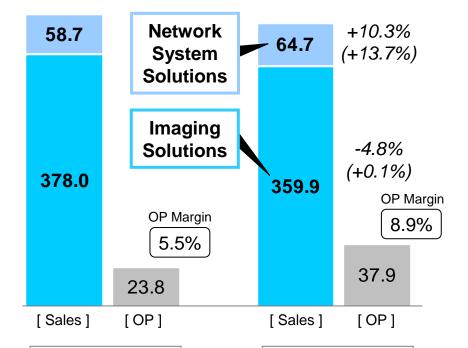


# FY2011/03 Q1 Business Segment

## **RICOH**







\* Excluding "Corporate and Eliminations"

FY10/03 Q1

(billions of Yen)

FY11/03 Q1

-MFP growth (total): -2% (by value, LC base)
MFP hard: -3% (by value, LC base)
MFP non-hard: -2% (by value, LC base)

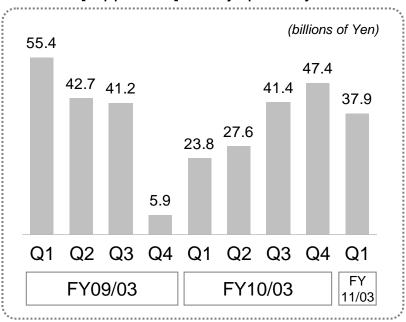
-Printer growth (total): +12% (by value, LC base)
Printer hard: +15% (by value, LC base)
Printer non-hard: +10% (by value, LC base)

-Product portion in Imaging Solutions (by value)

MFP : 70%

Printer: 23% (Office: 14%, Production: 9%)

#### [ Appendix ] OP by quarterly



Milestones

#### Q4 New products

Printer

GX e7700 (Japan)
SP C430DN, SP C431DN, GX e2600N (Overseas)





GX e7700

SP C431DN

Solutions &Services

Managed IT Lifecycle Services (Japan)

@Remote Office (U.S.)

HotSpot printing (Europe)

HotSpot printing for smartphone (U.S.)



GX e2600N

#### Other Topics

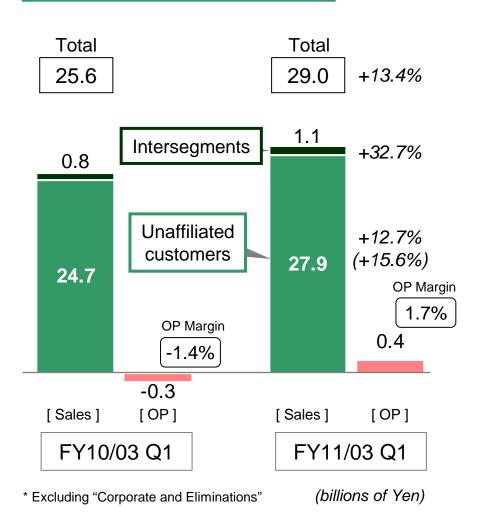
- √ 60 billion yen SB issued (June)
- ✓ Ricoh Group at IPEX 2010 (June)
- ✓ Ricoh Japan Co. Ltd. start operation (July)
- ✓ InfoPrint Solutions fully consolidated





Electric components





- Sales & OP grew y-o-y

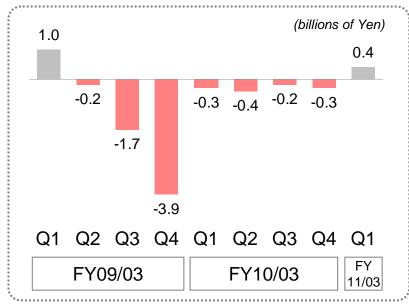
Semiconductors

- Generate profit by improving business and structural reform

[ Products and services ]

[ Appendix ] OP by quarterly

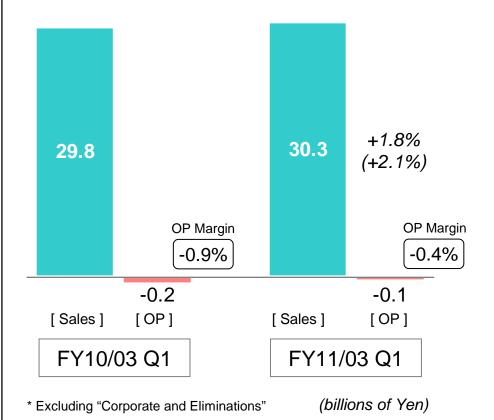
Thermal media



# FY2011/03 Q1 Business Segment

# **RICOH**



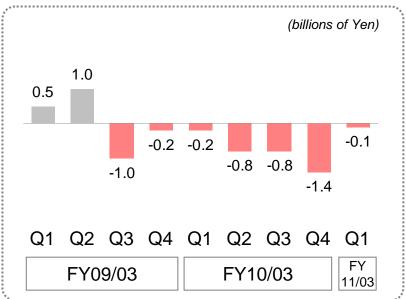


- Turned y-o-y sales growth
- Profit improved by improving business and structural reform

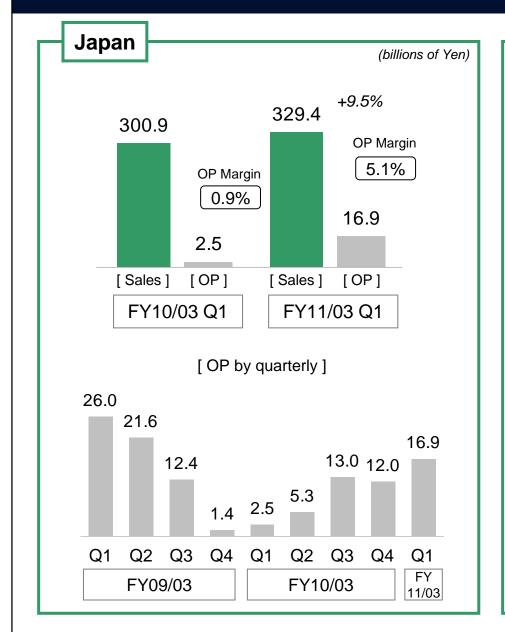
[ Products and services ]

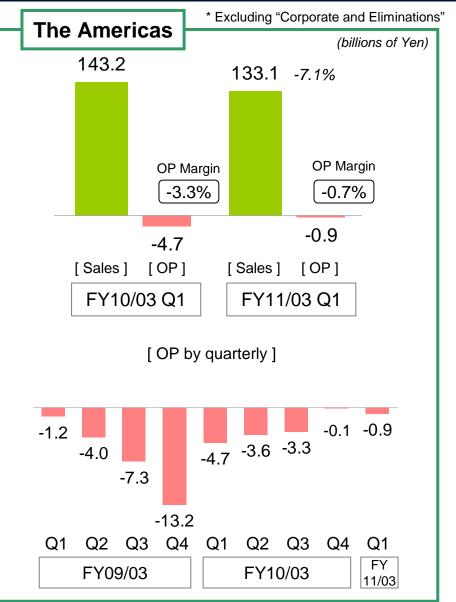


[ Appendix ] OP by quarterly

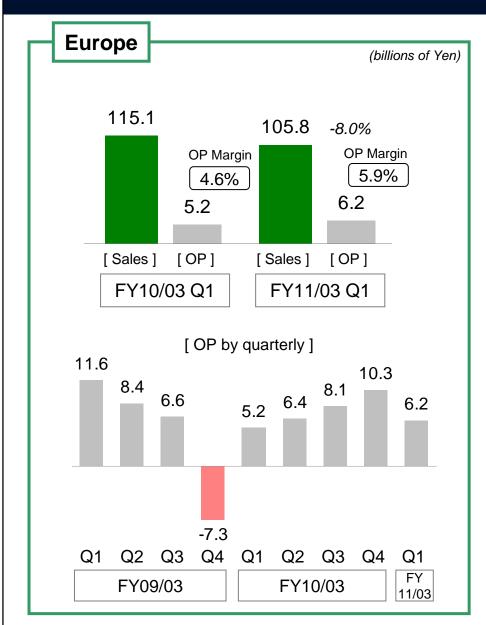


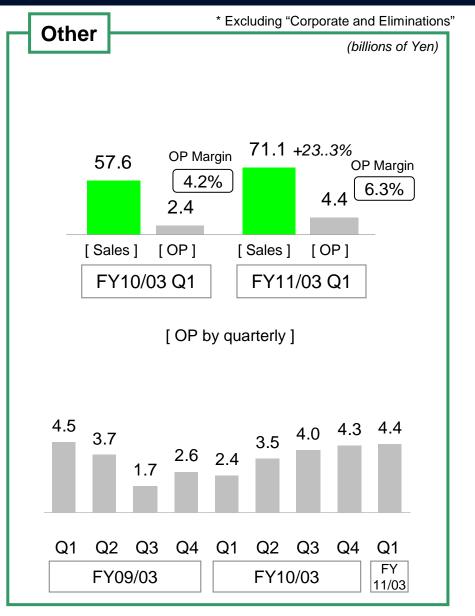
# FY2011/03 Q1 Geographic Segment





# FY2011/03 Q1 Geographic Segment



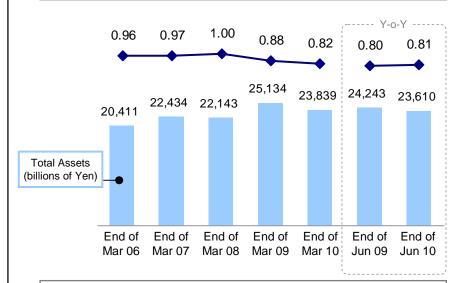


# Balance Sheet as of June 30, 2010

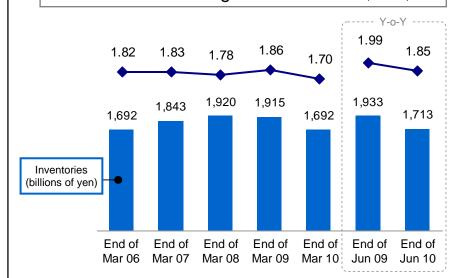
Assets	S		Liabilities ar	bilities and Equity		
(billions of yen)	As of Jun 30, 2010	Dif f. from Mar 31, '10	(billions of yen)	As of Jun 30, 2010	Dif f . from Mar 31, '10	
Current Assets	1,161.2	+16.6	Current Liabilities	600.7	-59.6	
Cash & time deposits	288.1	+44.2	Trade payables	241.0	-32.3	
Trade recievables	634.0	-33.5	Short-term borrowings	142.4	-27.2	
Inventories	171.3	+2.1	Other current liabilities	217.2	+0.0	
Other current assets	67.6	+3.8				
Fixed Assets	1,199.7	-39.5	Fixed Liabilities	783.4	+83.7	
Tangible fixed assets	258.0	-4.9	Long-term indebtedness	601.2	+86.5	
Finance recievable	449.4	+3.5	Accrued pension&severance costs	141.3	+0.8	
Other investments	492.3	-38.0	Other fixed liabilities	40.8	-3.5	
			Total Liabilities	1,384.2	+24.1	
			Total Shareholders' Investment	925.8	-47.4	
			Noncontrolling Interest	50.9	+0.4	
			Total Equity	976.8	-47.0	
Total Assets	2,361.0	-22.8	Total liabilities and Equity	2,361.0	-22.8	
·	of June 30, 2010 ¥ 88.48 ( - 4.5 ¥ 107.81 ( -17.1	6)	Total debt	743.7	+59.2	

## **RICOH**

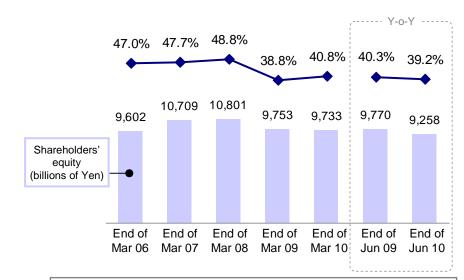




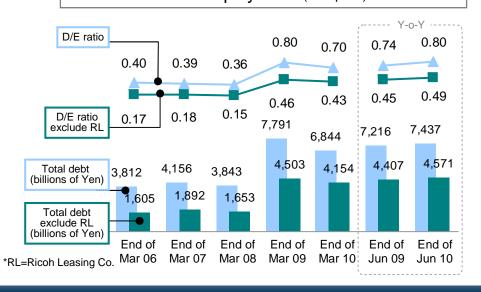
#### Inventories/Averaged cost of sales (month)



#### Equity ratio



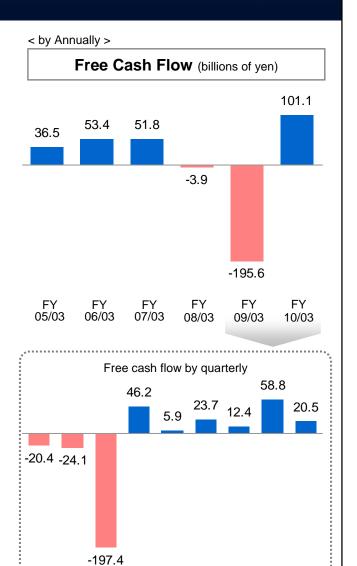
#### Debt/Equity ratio (multiplies)



# FY2011/03 Q1 Statement of Cash Flow

# **RICOH**

(billions of yen)	FY10/03 Q1	FY11/03 Q1
Consolidated net income	1.5	8.1
Depreciation and amortization	23.8	22.4
[ Net income + Depreciation and amortization ]	[ 25.3 ]	[ 30.6 ]
Other operating activities	7.1	10.8
Net cash by operating activities	32.5	41.4
Plant and equipment	-17.2	-15.7
Purchase of business	-4.7	
Other investing activities	-4.5	-5.0
Net cash by investing activities	-26.5	-20.8
[ Free cash flow ( oparating + investing net cash ) ]	[ 5.9 ]	[ 20.5 ]
Net cash by financing activities	-69.9	32.4
Effect of exchange rate	1.6	-8.8
Net increase in cash and equivalents	-62.3	44.1
Cash and equivalents at end of period	196.0	286.2



Q2 Q3 Q4 Q1

FY09/03

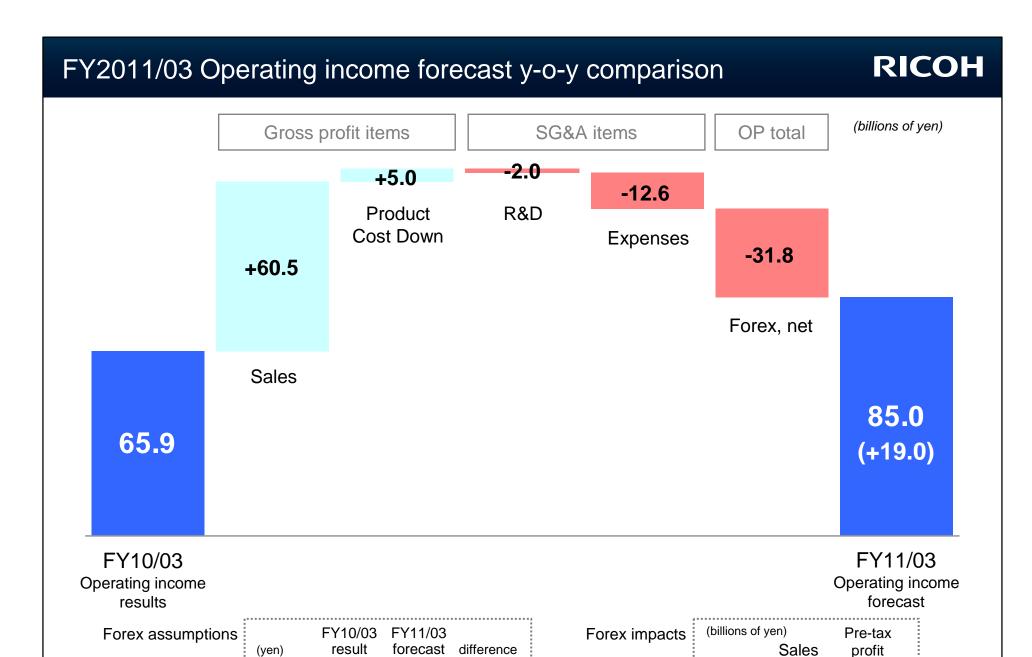
Q1 11/03

Q2 Q3 Q4

FY10/03



		FY10/03	FY11/03	FY11/03	Y	-o-Y comparis	on		
(billions of yen)		Results	forecast (on Apr '10)	Forecast	Change	Change(%)	Change(%) without Forex		
Net sales	(Japan)	876.5	900.0	914.0	+37.4	+4.3%	+4.3%	Q2-Q4 forex	assumption
	(Overseas)	1,139.7	1,150.0	1,136.0	-3.7	-0.3%	+7.4%	1US\$=	90.00JPY
	Total	2,016.3	2,050.0	2,050.0	+33.6	+1.7%	+6.1%	1Euro = 1	10.00JPY
Gross profit		822.3	835.0	835.0	+12.6	+1.5%	OP by	business seg	ıment
	net sales %	40.8%	40.7%	40.7%			(billions of ye		3 FY11/03 forecast
Operating incor	ne	65.9	85.0	85.0	+19.0	+28.8%	Imaging&So (OP marg		150.0 8.3%)
	net sales %	3.3%	4.1%	4.1%			Industrial Pi	roducts -1.4	2.0
Income before i	income taxes	57.5	75.0	75.0	+17.4	+30.4%	OP marg Other	-1.4% -2.2	0.0
	net sales %	2.9%	3.7%	3.7%			(OP marg	in -1.8%	0.0%)
Net income attribute	e to shareholder	27.8	35.0	35.0	+7.1	+25.6%	* Excluding "Corporate and Elimination Investment		Eliminations"
	net sales %	1.4%	1.7%	1.7%					FY11/03
EPS (Yen)		38.41	48.24	48.24	+9.83		(billions of ye	n) result 109.8	forecast 112.0
Exchange rate	US \$1	92.91	90.00	90.53	-2.38		(% on sal		5.5%)
J	,						CAPEX	66.9	72.0
(Yen)	Euro 1	131.21	120.00	111.88	-19.33		Depreciati (tangible fixe		67.0



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US\$

**EURO** 

92.91

131.21

90.53

111.88

-2.38

-19.33

Impacts of forex

per yen annually

US\$

**EURO** 

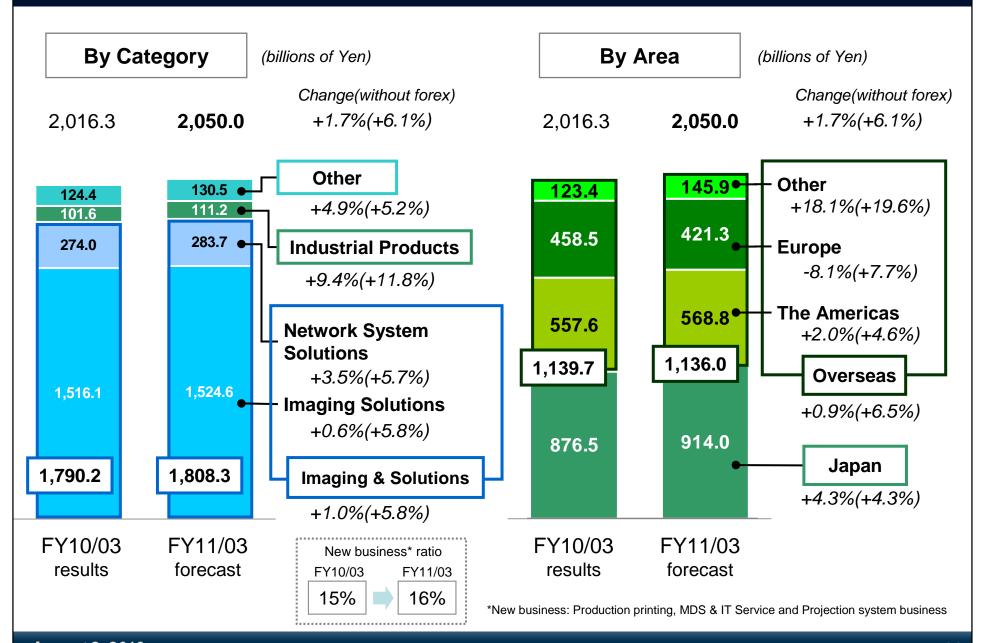
6.5

3.5

1.3

1.5

### FY2011/3 Sales forecast



## **Annual Financial Indexes**

