Key Financial Figures(Consolidated)

(Billions of yen)

	(Fiscal year ended)			3.6 10.5	Mar.'06	(Six months ended)		Sep.'05
Operating Results	Mar.'02	Mar.'03	Mar.'04	Mar.'05	(Forecast)	Sep.'03	Sep.'04	(Foreca
Net sales	1,672.3	1,738.3	1,780.2	1,814.1	1,886.0	888.0	876.0	91
(change from the previous corresponding period)	8.7%	3.9%	2.4%	1.9%	4.0%	3.6%	-1.4%	4.8
Domestic sales	902.6	896.0	914.0	972.9	999.7	448.6	469.1	48
(change from the previous corresponding period)	-3.0%	-0.7%	2.0%	6.4%	2.7%	-0.2%	4.6%	2.4
Overseas sales	769.6	842.3	866.1	841.1	886.3	439.4	406.8	43
(change from the previous corresponding period)	26.6%	9.4%	2.8%	-2.9%	5.4%	7.9%	-7.4%	7.
Overseas sales ratio	46.0%	48.5%	48.7%	46.4%	47.0%	49.5%	46.4%	47.
Gross profit	699.9	745.3	765.6	754.5	800.0	388.1	363.8	38
(change from the previous corresponding period)	14.1%	6.5%	2.7%	-1.4%	6.0%	7.6%	-6.2%	6.
Percentage of net sales	41.9%	42.9%	43.0%	41.6%	42.4%	43.7%	41.5%	42.
Operating income	129.6	133.6	150.0	135.5	160.0	77.2	57.7	,
(change from the previous corresponding period)	23.4%	3.1%	12.2%	-9.7%	18.1%	26.0%	-25.2%	22.
Percentage of net sales	7.8%	7.7%	8.4%	7.5%	8.5%	8.7%	6.6%	7
ncome before income taxes	113.9	123.4	143.0	135.3	160.0	71.4	60.0	
(change from the previous corresponding period)	16.6%	8.4%	15.9%	-5.4%	18.2%	28.3%	-15.9%	18
Percentage of net sales	6.8%	7.1%	8.0%	7.5%	8.5%	8.0%	6.9%	7
Net income	61.6	72.5	91.7	83.1	97.0	42.2	35.8	
(change from the previous corresponding period)	15.8%	17.7%	26.6%	-9.4%	16.7%	26.1%	-15.2%	20
Percentage of net sales	3.7%	4.2%	5.2%	-9.4% 4.6%	5.1%	4.8%	4.1%	4
let income per share-basic [yen]	88.27	99.79	123.63	112.64	132.16	56.79	48.48	5
(change from the previous corresponding period)	14.9%	13.1%	23.9%	-8.9%	17.3%	23.2%	-14.6%	20
	125.10	121.96	113.09	107.58	105.65	118.06	109.83	10
exchange rate [yen/US\$]		121.90						
[yen/EURO]	110.60	121.00	132.65	133.25	131.39	133.47	133.31	13
Salas by Catagory	Mar.'02	Mar.'03	Mar.'04	Mar '05	Mar.'06	San 102	San '04	Sep.
Sales by Category				Mar.'05	(Forecast)	Sep.'03	Sep.'04	(Fore
naging Solutions	934.1	859.7	803.5	715.0		415.0	356.6	
	344.2	463.3	558.2	670.8		263.1	310.3	
Network input/output systems	377.2		220.2					
Network system solutions	206.9 186.9	197.4 217.7	195.8 222.6	205.8		97.2 112.5	99.0 110.0	
Network input/output systems Network system solutions Other Businesses Sales by Geographic Area	206.9	197.4	195.8	205.8	 Mar.'06	97.2		Sep.'
Network system solutions Other Businesses Sales by Geographic Area	206.9 186.9	197.4 217.7	195.8 222.6	205.8 222.2		97.2 112.5	110.0	(Forec
Network system solutions Other Businesses	206.9 186.9 Mar.'02	197.4 217.7 Mar.'03	195.8 222.6 Mar.'04	205.8 222.2 Mar.'05	Mar.'06 (Forecast)	97.2 112.5 Sep.'03	110.0 Sep.'04	Sep.' (Forec
Sales by Geographic Area apan The Americas	206.9 186.9 Mar.'02 902.6	197.4 217.7 Mar.'03 896.0	195.8 222.6 Mar.'04 914.0	205.8 222.2 Mar.'05 972.9	Mar.'06 (Forecast) 999.7	97.2 112.5 Sep.'03 448.6	110.0 Sep.'04 469.1	(Forec
Sales by Geographic Area apan The Americas	206.9 186.9 Mar.'02 902.6 341.7	197.4 217.7 Mar.'03 896.0 343.9	195.8 222.6 Mar.'04 914.0 326.3	205.8 222.2 Mar.'05 972.9 325.5	Mar.'06 (Forecast) 999.7 352.4	97.2 112.5 Sep.'03 448.6 167.6	110.0 Sep.'04 469.1 161.3	(Forec
Network system solutions Other Businesses Sales by Geographic Area apan The Americas Europe Other	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6	Mar.'06 (Forecast) 999.7 352.4 414.8	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8	Sep.'04 469.1 161.3 192.9 52.5	(Forec
Network system solutions Other Businesses Sales by Geographic Area apan The Americas Curope Other ratios	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast)	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04	(Forec
fetwork system solutions Other Businesses Sales by Geographic Area apan the Americas turope other Other ratios &D Expenditure	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4	(Forec
Retwork system solutions Other Businesses Sales by Geographic Area apan the Americas turope Other ratios &D Expenditure R&D Expenditure / net sales	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8%	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8%	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2%	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2%	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0%	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1%	(Forec
fetwork system solutions Other Businesses Sales by Geographic Area Apan The Americas Turope Other ratios ACD Expenditure R&D Expenditure / net sales Interest and dividend income	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8%	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2%	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0%	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0	(Forec
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fetwork system solutions Other Businesses Sales by Geographic Area Apan The Americas Turope Other ratios &D Expenditure R&D Expenditure / net sales Interest and dividend income Interest expense Interest expense Interest income(expenses)net	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% 3.7 6.8 -3.0	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0 2.3 -1.2	(Forec
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Sales by Geographic Area apan the Americas turope ther Other ratios &D Expenditure R&D Expenditure / net sales neterest and dividend income neterest expense inancial income(expenses)net Interest coverage ratio() [times] Depreciation for tangible fixed assets	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4 16.3	Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% 3.7 6.8 -3.0 20.1	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3 28.7	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4 29.4	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0 -1.1	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5 27.4	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0 2.3 -1.2 25.4	Sep. (Forec
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Sales by Geographic Area apan the Americas turope ther Other ratios &D Expenditure R&D Expenditure / net sales neterest and dividend income neterest expense inancial income(expenses)net Interest coverage ratio() [times] Depreciation for tangible fixed assets xpenditure for plant and equipment	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4 16.3 73.7 75.6	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% 3.7 6.8 -3.0 20.1 69.5 73.9	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3 28.7 67.6 75.5	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4 29.4 66.7 84.7	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0 -1.1 40.7 69.0 114.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5 27.4 33.6 36.3	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0 2.3 -1.2 25.4 31.0 38.2	Sep. (Forec
Sales by Geographic Area apan the Americas turope ther Other ratios &D Expenditure R&D Expenditure / net sales neterest and dividend income neterest expense inancial income(expenses)net Interest coverage ratio() [times] Depreciation for tangible fixed assets expenditure for plant and equipment iquidity at hand Liquidity at hand Liquidity at hand/Averaged sales [months]	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4 16.3 73.7 75.6 205.5	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% -3.0 20.1 69.5 73.9 200.4	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3 28.7 67.6 75.5	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4 29.4 66.7 84.7 188.4	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0 -1.1 40.7 69.0 114.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5 27.4 33.6 36.3 227.0	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 6.1% 1.0 2.3 -1.2 25.4 31.0 38.2 266.6	(Forec
Sales by Geographic Area apan the Americas turope ther Other ratios &D Expenditure R&D Expenditure / net sales neterest and dividend income neterest expense inancial income(expenses)net Interest coverage ratio() [times] Depreciation for tangible fixed assets expenditure for plant and equipment iquidity at hand Liquidity at hand Liquidity at hand/Averaged sales [months]	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4 16.3 73.7 75.6 205.5 1.5	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% -3.0 20.1 69.5 73.9 200.4 1.4	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3 28.7 67.6 75.5	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4 29.4 66.7 84.7 188.4 1.2	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0 -1.1 40.7 69.0 114.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5 27.4 33.6 36.3 227.0 1.5	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0 2.3 -1.2 25.4 31.0 38.2 266.6 1.8	(Forec
Sales by Geographic Area apan the Americas turope ther Other ratios &D Expenditure R&D Expenditure / net sales neterest and dividend income neterest expense inancial income(expenses)net Interest coverage ratio() [times] Depreciation for tangible fixed assets expenditure for plant and equipment iquidity at hand Liquidity at hand Liquidity at hand/Averaged sales [months] Inventories/Averaged cost of sales [months]	206.9 186.9 Mar.'02 902.6 341.7 311.3 116.6 Mar.'02 80.7 4.8% 4.7 8.2 -3.4 16.3 73.7 75.6 205.5 1.5	197.4 217.7 Mar.'03 896.0 343.9 354.4 143.9 Mar.'03 83.5 4.8% -3.0 20.1 69.5 73.9 200.4 1.4	195.8 222.6 Mar.'04 914.0 326.3 402.3 137.4 Mar.'04 92.5 5.2% 1.9 5.2 -3.3 28.7 67.6 75.5 249.1 1.7	205.8 222.2 Mar.'05 972.9 325.5 408.9 106.6 Mar.'05 110.4 6.1% 2.2 4.6 -2.4 29.4 66.7 84.7 188.4 1.2	Mar.'06 (Forecast) 999.7 352.4 414.8 118.9 Mar.'06 (Forecast) 116.0 6.2% 2.9 4.0 -1.1 40.7 69.0 114.0	97.2 112.5 Sep.'03 448.6 167.6 196.9 74.8 Sep.'03 44.2 5.0% 1.3 2.8 -1.5 27.4 33.6 36.3 227.0 1.5	Sep.'04 469.1 161.3 192.9 52.5 Sep.'04 53.4 6.1% 1.0 2.3 -1.2 25.4 31.0 38.2 266.6 1.8 151.7	Sep. (Forec
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	(Three mon Jun.'03	Sep.'03	Dec.'03	Mar.'04	Jun.'04	Sep.'04	Dec.'04	Mar.'05	Jun.'05	Sep.'05
Net sales	437.4	450.6	420.9	471.2	436.5	439.4	443.7	494.3	452.9	(Forecast) 465.0
(change from the previous corresponding period)	2.1%	5.2%	0.0%	2.3%	-0.2%	-2.5%	5.4%	4.9%	3.8%	5.8%
Domestic sales	224.3	224.3	212.9	252.5	233.3	235.8	231.3	272.4	233.9	246.4
(change from the previous corresponding period)	-0.2%	-0.2%	1.3%	6.9%	4.0%	5.2%	8.6%	7.9%	0.3%	4.5%
Overseas sales	213.1	226.3	207.9	218.7	203.2	203.5	212.4	221.8	218.9	218.6
(change from the previous corresponding period)	4.8%	11.0%	-1.2%	-2.6%	-4.6%	-10.1%	2.2%	1.4%	7.8%	7.4%
Overseas sales ratio	48.7%	50.2%	49.4%	46.4%	46.6%	46.3%	47.9%	44.9%	48.3%	47.0%
Gross profit	192.7	195.3	185.7	191.7	189.1	174.7	192.1	198.5	194.7	192.6
(change from the previous corresponding period)	3.4%	12.2%	0.5%	-4.0%	-1.9%	-10.6%	3.4%	3.6%	2.9%	10.3%
Percentage of net sales	44.1%	43.4%	44.1%	40.7%	43.3%	39.8%	43.3%	40.2%	43.0%	41.4%
Operating income	38.4	38.7	36.2	36.5	39.3	18.3	38.7	39.0	37.2	33.5
(change from the previous corresponding period)	7.1%	52.6%	8.4%	-6.2%	2.3%	-52.6%	6.9%	6.8%	-5.3%	82.5%
Percentage of net sales	8.8%	8.6%	8.6%	7.8%	9.0%	4.2%	8.7%	7.9%	8.2%	7.2%
Income before income taxes	37.3	34.0	33.2	38.3	41.3	18.7	34.6	40.6	38.0	33.2
(change from the previous corresponding period)	15.6%	45.7%	10.9%	1.5%	10.7%	-45.0%	4.2%	5.9%	-7.8%	77.1%
		7.6%	7.9%			4.3%	7.8%			
Percentage of net sales Net income	8.5% 22.3	19.9	19.6	8.1% 29.8	9.5%	10.9	22.2	8.2% 25.0	23.7	7.1%
(change from the previous corresponding period)	14.5%	42.2%	10.5%	40.8%	11.4%	-45.1%	13.0%	-15.9%	-4.7%	76.4%
Percentage of net sales	5.1%	4.4%	4.7%	6.3%	5.7%	2.5%	5.0%	5.1%	5.2%	4.1%
Net income per share-basic [yen]	30.04	26.75	26.53	40.31	33.69	14.79	30.08	34.08	32.32	26.26
(change from the previous corresponding period)	11.9%	38.9%	8.2%	38.2%	12.2%	-44.7%	13.4%	-15.5%	-4.1%	77.6%
Exchange rate [yen/US\$]	118.52	117.61	108.92	107.31	109.65	110.01	106.01	104.60	107.60	105.00
[yen/EURO]	134.67	132.27	129.58	134.10	132.17	134.44	137.16	137.26	135.55	130.00
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	Jun.'03	Sep.'03	Dec.'03	Mar.'04	Jun.'04	Sep.'04	Dec.'04	Mar.'05	Jun.'05	Sep.'05 (Forecast)
Imaging Solutions	212.7	202.3	189.0	199.4	181.6	174.9	178.3	180.1	179.7	
Network input/output systems	127.5	135.6	137.9	157.1	157.3	152.9	171.3	189.1	183.4	
Network system solutions	43.4	53.7	41.6	56.9	44.9	54.0	43.5	63.3	40.2	
Other Businesses	53.7	58.8	52.3	57.7	52.5	57.4	50.6	61.6	49.5	
	Jun.'03	Sep.'03	Dec.'03	Mar.'04	Jun.'04	Sep.'04	Dec.'04	Mar.'05	Jun.'05	Sep.'05 (Forecast)
Japan	224.3	224.3	212.9	252.5	233.3	235.8	231.3	272.4	233.9	246.4
The Americas	79.4	88.1	75.9	82.7	78.4	82.9	78.2	86.0	87.1	90.3
Europe	98.6	98.3	99.4	106.0	100.3	92.6	107.6	108.3	104.4	95.9
Other	35.0	39.8	32.6	29.9	24.5	27.9	26.6	27.4	27.3	32.1
									-	Sep.'05
D&D Farry Hitago	Jun.'03	Sep.'03	Dec.'03	Mar.'04	Jun.'04	Sep.'04	Dec.'04	Mar.'05	Jun.'05	(Forecast)
R&D Expenditure	19.3	24.8	24.2	24.0	24.3	29.0	26.1	30.8	25.5 5.69/	29.9
R&D Expenditure / net sales	4.4%	5.5%	5.8%	5.1%	5.6%	6.6%	5.9%	6.2%	5.6%	6.4%
Interest and dividend income	0.6	0.6	0.4	0.1	0.6	0.4	0.3	0.8	0.6	0.7
Interest expense	1.5	1.3	1.3	1.0	1.2	1.0	1.2	1.0	1.0	0.9
Financial income(expenses)net	-0.8	-0.7	-0.9	-0.9	-0.6	-0.6	-0.9	-0.2	-0.3	-0.2
Interest coverage ratio() [times]	25.7	29.4	27.4	33.7	32.5	17.3	30.6	36.5	37.6	34.5
Depreciation for tangible fixed assets	17.0	16.5	15.7	18.2	15.9	15.0	16.9	18.7	15.6	17.3
Expenditure for plant and equipment	18.6	17.6	15.5	23.6	18.6	19.5	20.5	25.9	34.7	23.7
Liquidity at hand	220.0	227.0	239.3	249.1	262.7	266.6	202.1	188.4	146.4	
Liquidity at hand/Averaged sales [months]	1.5	1.5	1.7	1.6	1.8	1.8	1.4	1.1	1.0	
Inventories	161.7	152.1	163.1	145.3	150.5	151.7	168.9	167.3	170.5	
Inventories/Averaged cost of sales [months]	2.0	1.8	2.1	1.6	1.8	1.7	2.0	1.7	2.0	
Debt	483.1	484.9	513.1	432.7	423.7	435.3	446.4	410.0	366.4	
Debt on total assets	25.1%	25.4%	26.7%	23.4%	22.8%	23.2%	23.5%	21.0%	19.3%	
Total assets	1,924.6	1,912.1	1,922.1	1,852.7	1,855.7	1,877.4	1,899.8	1,953.6	1,899.9	
Income before income taxes on total assets	2.0%	1.8%	1.7%	2.0%	2.2%	1.0%	1.8%	2.1%	2.0%	
Shareholders' equity	685.7	703.0	708.8	795.1	812.9	830.2	841.9	862.9	879.6	
Equity ratio	35.6%	36.8%	36.9%	42.9%	43.8%	44.2%	44.3%	44.2%	46.3%	

3.3%

39.9

35.1

75.0

2.9%

39.4

34.6

74.0

Return on equity

Number of employees(Japan)(thousand of people)

Number of employees (Total)(thousand of people)

 $Number\ of\ employees (Overseas) (thousand\ of\ people)$

2.8%

39.3

35.0

74.3

4.0%

38.8

34.4

73.2

3.1%

39.2

33.8

73.0

1.3%

39.2

33.7

72.9

2.7%

40.3

34.6

74.9

2.9%

40.1

35.0

75.1

2.7%

40.7

34.2

74.9
